



Q2 2025 Update

July 29th, 2025

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Executive Summary

Our business delivered healthy results in Q2, led by MAU and Subscriber outperformance, Y/Y profitability improvement and strong Free Cash Flow* generation. The business added 18 million MAU in Q2 vs. guidance for 11 million, while Subscriber net additions of 8 million exceeded guidance by 3 million. Revenue grew 15% Y/Y on a constant currency* basis reflecting Premium and Ad-Supported growth. Outsized currency movements during the quarter impacted reported Revenue by €104 million vs. guidance. Gross Margin of 31.5% was in-line with guidance and reflected 227 bps of Y/Y expansion. Operating Income of €406 million was below guidance due to €116 million in Social Charges, higher payroll and related expense and Revenue mix shift. Social Charges were €98 million above forecast due to share price appreciation during the quarter. As a reminder, we do not incorporate currency or share price movements into our forecast since they are beyond our control. Free Cash Flow reached €700 million in Q2, bringing LTM Free Cash Flow to €2.8 billion.

Overall, we continue to view the business as well positioned to deliver growth and improving margins in 2025 as we reinvest to support our long-term potential.

USER & FINANCIAL SUMMARY	Q2 2024	Q1 2025	Q2 2025	Y/Y	Q/Q
USERS (M)					
Total Monthly Active Users ("MAUs")	626	678	696	11%	3%
Premium Subscribers	246	268	276	12%	3%
Ad-Supported MAUs	393	423	433	10%	2%
FINANCIALS (€M)					
Premium	3,351	3,771	3,740	12%	-1%
Ad-Supported	456	419	453	-1%	8%
Total Revenue	3,807	4,190	4,193	10%	0%
Gross Profit	1,112	1,326	1,320	19%	0%
Gross Margin	29.2%	31.6%	31.5%	--	--
Operating Income	266	509	406	53%	-20%
Operating Margin	7.0%	12.1%	9.7%	--	--
Net Cash Flows From Operating Activities	492	539	709	44%	32%
Free Cash Flow*	490	534	700	43%	31%



* Constant Currency adjusted measures and Free Cash Flow are non-IFRS measures. See "Use of Non-IFRS Measures" and "Reconciliation of IFRS to Non-IFRS Results" for additional information.

Key Highlights

Continued double-digit Y/Y growth in MAU and Premium Subscribers

- MAUs grew 11% Y/Y to 696 million, reflecting Y/Y growth across all regions, led by Rest of World and Latin America
- Premium Subscribers grew 12% Y/Y to 276 million, reflecting Y/Y and Q/Q growth across all regions; Subscriber net additions in the first half of 2025 increased more than 30% Y/Y compared to H1 2024

Solid revenue growth with sustained Y/Y profitability improvement

- Total Revenue grew 10% Y/Y to €4.2 billion; on a constant currency* basis, Total Revenue grew 15% Y/Y
- Gross Margin finished in-line with guidance at 31.5% (up 227 bps Y/Y)
- Operating Income finished at €406 million (a 9.7% margin)
- Free Cash Flow* finished at a Q2 record high of €700 million

Expanding access to audiobooks, voice-activated DJ and SAX partner expansion

- Expanded audiobooks to Germany, Austria, Switzerland and Liechtenstein, giving users access to over 350,000 titles through eligible Premium subscriptions
- Launched voice-activated DJ in 60+ markets, enabling personalized music through spoken commands
- Expanded Spotify Ad Exchange (SAX) partnerships to include Magnite, extending biddable inventory access to their DSP partners
- Launched Audiobooks+ for Premium users in 13 markets, a monthly add-on subscription enabling access to incremental audiobook listening hours

Key Highlights: Actuals vs. Guidance

Users

	Results	Q2 2025 Actuals	Guidance
Monthly Active Users (M)	Above	696	689
Premium Subscribers (M)	Above	276	273

Financials

	Results	Q2 2025 Actuals	Guidance
Total Revenue (€B)*	Below	€4.2	€4.3
Gross Margin	In-Line	31.5%	31.5%
Operating Income (€M)**	Below	€406	€539

FINANCIAL

SUMMARY

Financial Summary

USER, FINANCIAL & LIQUIDITY SUMMARY	Q2 2024	Q3 2024	Q4 2024	Q1 2025	Q2 2025	Y/Y	Y/Y FXN*
USERS (M)							
Total Monthly Active Users ("MAUs")	626	640	675	678	696	11%	--
Premium Subscribers	246	252	263	268	276	12%	--
Ad-Supported MAUs	393	402	425	423	433	10%	--
FINANCIALS (€M)							
Premium	3,351	3,516	3,705	3,771	3,740	12%	16%
Ad-Supported	<u>456</u>	<u>472</u>	<u>537</u>	<u>419</u>	<u>453</u>	<u>-1%</u>	<u>5%</u>
Total Revenue	3,807	3,988	4,242	4,190	4,193	10%	15%
Gross Profit	1,112	1,240	1,368	1,326	1,320	19%	23%
Gross Margin	29.2%	31.1%	32.2%	31.6%	31.5%	--	--
Total Operating Expenses	846	786	891	817	914	8%	14%
Operating Income	266	454	477	509	406	53%	50%
Operating Margin	7.0%	11.4%	11.2%	12.1%	9.7%	--	--
FREE CASH FLOW & LIQUIDITY (€M, unless otherwise denoted)							
Net Cash Flows From Operating Activities	492	715	883	539	709	44%	--
Free Cash Flow*	490	711	877	534	700	43%	--
Cash & Cash Equivalents, Restricted Cash & Short Term Investments (€B)	5.4	6.1	7.5	8.0	8.4	--	--

Financial Summary

Revenue

Revenue of €4,193 million grew 10% Y/Y in Q2 (or 15% Y/Y constant currency*), reflecting:

- Premium Revenue growth of 12% Y/Y (or 16% Y/Y constant currency*), driven by subscriber gains and ARPU increases; and
- Ad-Supported Revenue decline of -1% Y/Y (or 5% Y/Y growth constant currency*)
- Unfavorable currency movements slowed Total Revenue Y/Y growth by ~440 bps vs. the ~170 bps incorporated into our guidance

Profitability

Gross Margin was 31.5% in Q2, up 227 bps Y/Y reflecting:

- Premium gains driven by Revenue growth outpacing music costs net of marketplace programs and audiobook costs, partially offset by Spotify Partner Program costs; and
- Ad-Supported gains driven by improved contribution from podcasts and music

Operating Income was €406 million in Q2 and reflected the above, along with:

- Higher costs associated with personnel and related, professional services and marketing
- Operating Expenses included €115 million in Social Charges

At the end of Q2, our workforce consisted of 7,309 full-time employees globally

Free Cash Flow & Liquidity

Free Cash Flow* was €700 million in Q2. Our liquidity and balance sheet remained strong, with €8.4 billion in cash and cash equivalents, restricted cash and short term investments.

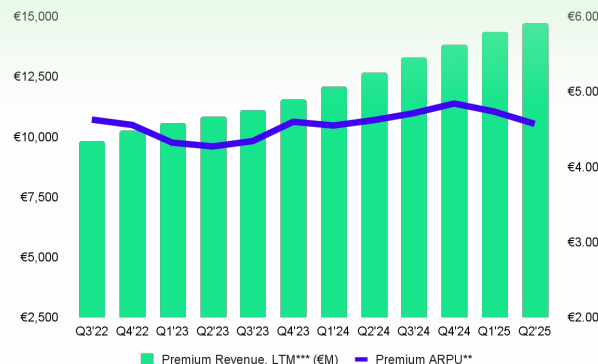


* Constant Currency adjusted measures and Free Cash Flow are non-IFRS measures. See "Use of Non-IFRS Measures" and "Reconciliation of IFRS to Non-IFRS Results" for additional information.

Revenue

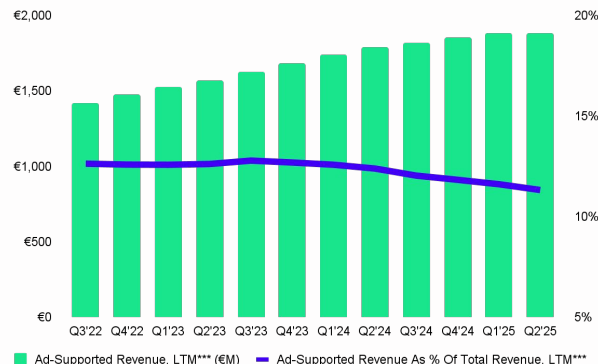
Premium growth driven by Subscriber gains

Premium Revenue grew 12% Y/Y to €3,740 million (or 16% Y/Y constant currency*), reflecting subscriber growth of 12% Y/Y and a Premium ARPU** decline of -1% Y/Y to €4.57 (or up 3% Y/Y constant currency). Excluding the impact of FX, ARPU performance was driven by price increase benefits, partially offset by product/market mix.



Advertising business transformation continues

Ad-Supported Revenue declined -1% Y/Y (or 5% growth Y/Y constant currency*, consistent with Q1 trends). On a constant currency basis, music and podcast advertising was driven by growth in impressions sold, partially offset by softness in pricing and optimization of our podcasting inventory in our Owned & Licensed portfolio. Our automated sales channels were the largest contributors to overall advertising growth.



* Constant Currency adjusted measures are non-IFRS measures. See "Use of Non-IFRS Measures" and "Reconciliation of IFRS to Non-IFRS Results" for additional information.

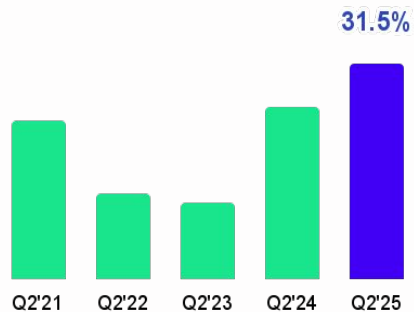
** ARPU means Premium Average Revenue per User.

*** Last Twelve Months (LTM) represents annual performance covering the preceding 12 months relative to the last day of the quarter.

Gross Margin

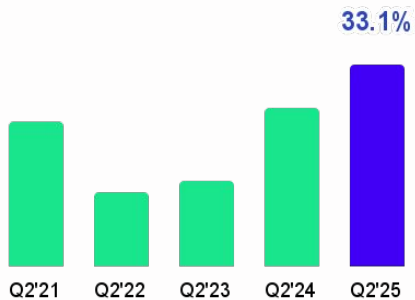
Driven by continued improvement across Premium and Ad-Supported segments

Total Gross Margin



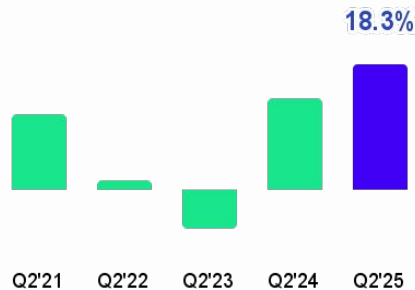
Gross Margin finished at 31.5% in Q2, up 227 bps Y/Y. The Y/Y trend was driven by improvements in our Premium and Ad-Supported segments.

Premium Gross Margin



Premium Gross Margin was 33.1% in Q2, up 171 bps Y/Y. The Y/Y trend was driven by Revenue growth outpacing music costs net of marketplace programs and audiobook costs, partially offset by Spotify Partner Program costs.

Ad-Supported Gross Margin



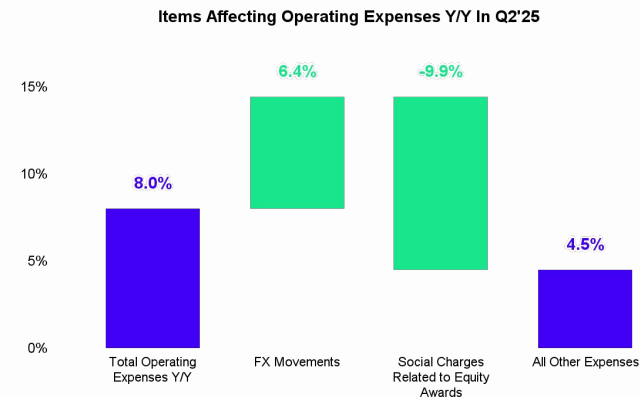
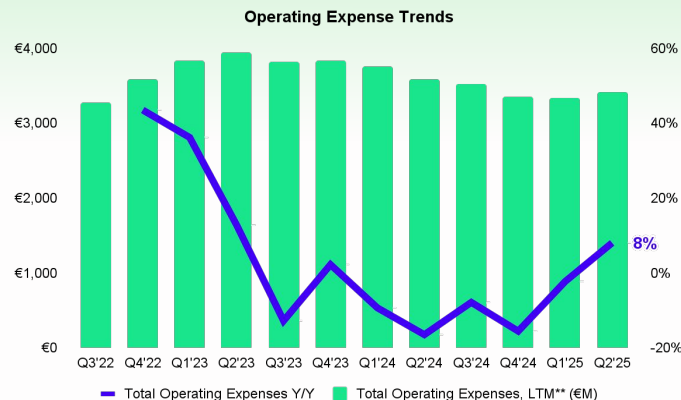
Ad-Supported Gross Margin was 18.3% in Q2, up 495 bps Y/Y. The Y/Y trend was driven by improved contribution from podcasts and music.

Operating Expenses

Y/Y increases led by payroll and related expenses

Operating Expenses increased 8% Y/Y in Q2. Absent the effects of Y/Y movements in currency and Social Charges, the ~5% Y/Y increase in Operating Expenses was driven primarily by an increase in personnel and related costs, professional services and marketing spend.

As a reminder, Social Charges are payroll taxes associated with employee salaries and benefits in select countries where we operate. Since a portion of these taxes is tied to the intrinsic value of share-based compensation awards, movements in our stock price can lead to fluctuations in the taxes we accrue. This resulted in Social Charges related to share-based compensation of €115 million in current period Operating Expenses. Prior year period Operating Expenses included €58 million in Social Charges.



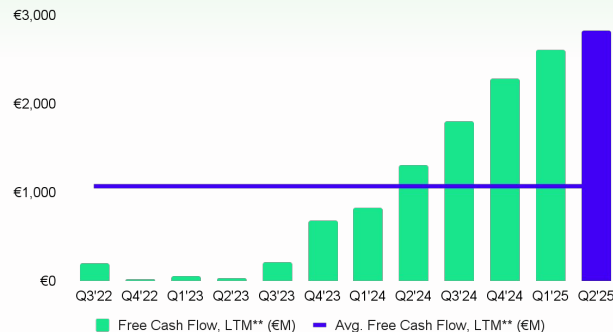
Free Cash Flow

Record Q2 performance aids balance sheet strength

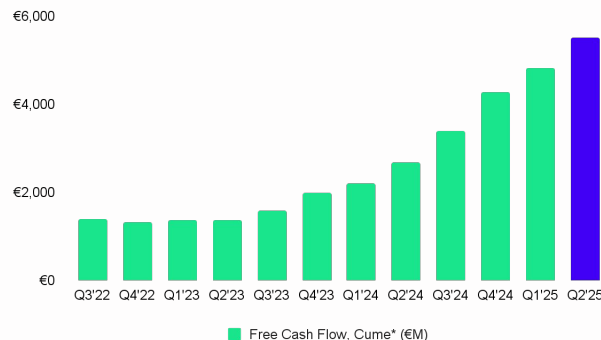
Free Cash Flow* was €700 million in Q2, a record high Q2 as a result of our Net Loss adjusted for non-cash items and improving net working capital. Capital expenditures rose €8 million Y/Y to €10 million due to office build-out/optimization activities.

While the magnitude of Free Cash Flow can fluctuate from quarter to quarter based on seasonality and timing, we have averaged €1.1 billion of positive Free Cash Flow on a trailing 12 month basis for the past three years. In Q2, trailing 12 month Free Cash Flow expanded to €2.8 billion. On a cumulative basis, we have generated €5.5 billion of Free Cash Flow since the beginning of 2016, supporting our strong balance sheet and €8.4 billion in cash and cash equivalents, restricted cash and short term investments balance.

Free Cash Flow Generation Over Last Twelve Months (LTM*)



Cumulative Free Cash Flow Generation Since 2016



* Free Cash Flow is a non-IFRS measure. See "Use of Non-IFRS Measures" and "Reconciliation of IFRS to Non-IFRS Results" for additional information* to be consistent with other slides. Cumulative represents cumulative performance since the beginning of 2016.

** Last Twelve Months (LTM) represents annual performance covering the preceding 12 months relative to the last day of the quarter.

Capital Allocation

Upsizing share repurchase authorization to \$2 billion

Our approach to capital allocation prioritizes profitable growth while maintaining a balance sheet that can support our long term strategy. To the extent excess capacity arises above these needs, we plan to take our shareholders into consideration. As an initial step in this regard, on July 28th the Board of Directors approved a \$1 billion increase to our existing \$1 billion share repurchase program (announced in 2021), bringing our total authorization under the program to \$2 billion. With \$104 million utilized under the existing authorization (from August 2021 through January 2022), the \$1 billion increase brings the total remaining authorization to \$1.9 billion.

The share repurchase authorization expires on April 21st, 2026 and can be renewed by decision at a general meeting of shareholders of the Company. Any repurchase program would be executed in accordance with the Company's capital allocation strategy, the rules of the U.S. Securities and Exchange Commission and other applicable legal requirements. The repurchase program does not obligate the Company to acquire any particular amount of ordinary shares and could be suspended or discontinued at any time at the Company's discretion.

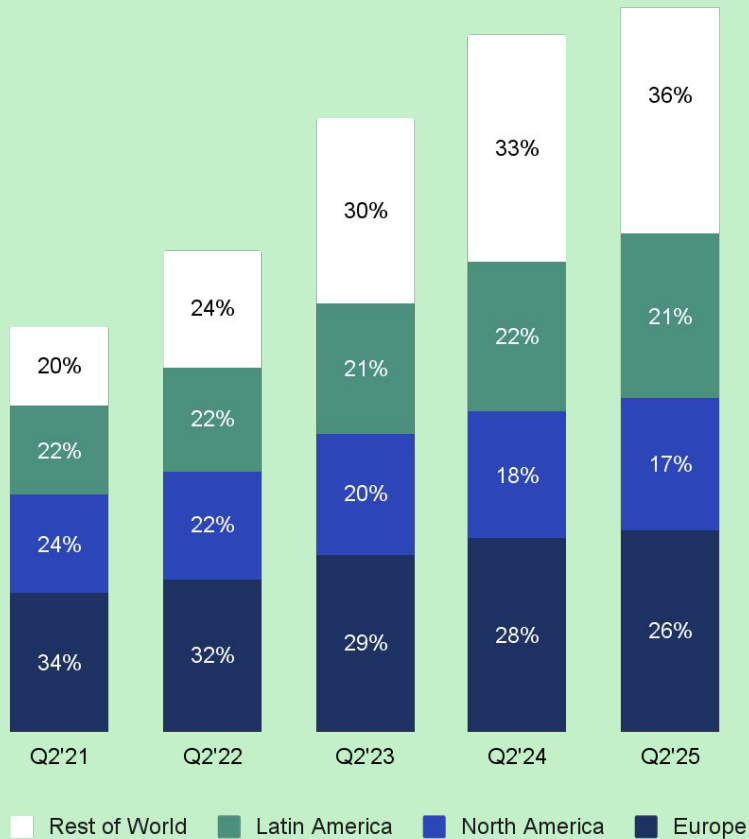
MAUS

& SUBSCRIBERS

Monthly Active Users (MAUs)

Total MAUs grew 11% Y/Y to 696 million, up from 678 million last quarter and 7M above our guidance. Quarterly performance reflected:

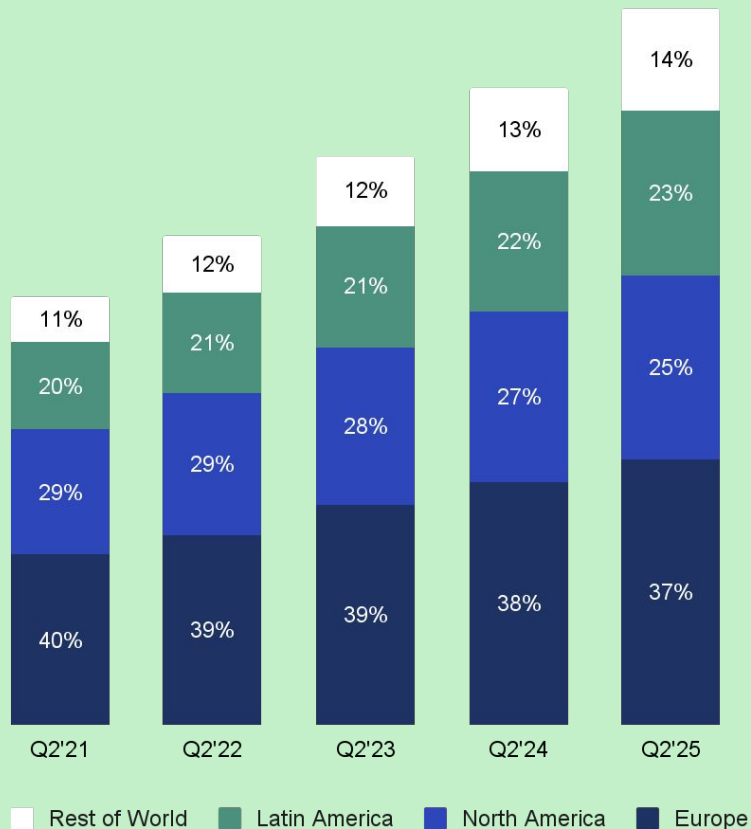
- Y/Y growth across all regions, with outperformance led by Rest of World, Latin America and Europe
- Successful marketing campaigns in select developing markets
- Favorable shifts in competitor dynamics



Premium Subscribers

Our Premium Subscribers grew 12% Y/Y to 276 million, up from 268 million last quarter and 3 million above guidance. Quarterly performance reflected:

- Y/Y and Q/Q growth across all regions, with outperformance led by Latin America, Europe, North America and Rest of World
- Strong global promotional campaign intake



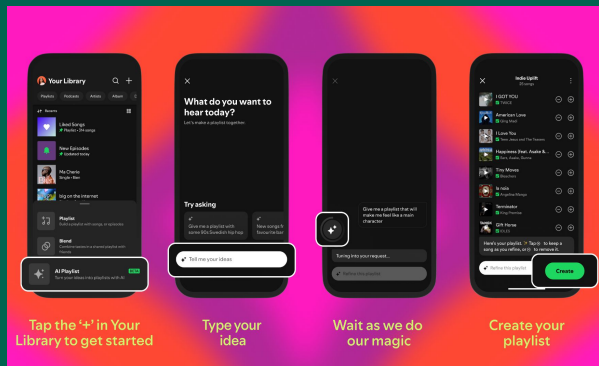
PRODUCT

& PLATFORM

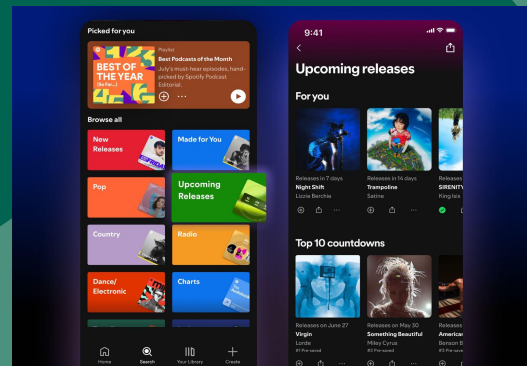
Music innovation continues to strengthen our ecosystem for creators and listeners



Launched voice requests for DJ for Premium listeners across 60+ markets where DJ is available, making it even easier to set the mood. Listener engagement with DJ has nearly doubled over the past year.

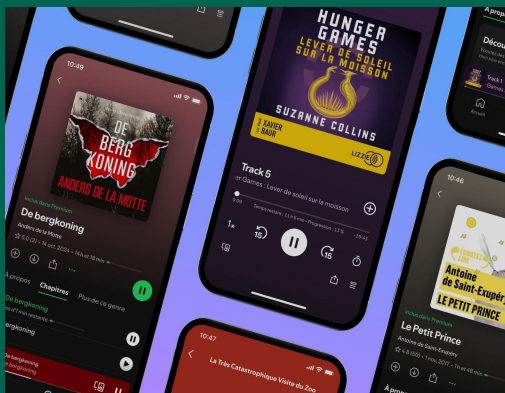


Expanded AI Playlist to more than 40 new markets including countries in Africa, Asia, Europe and the Caribbean, making it easier than ever to turn ideas into soundtracks.

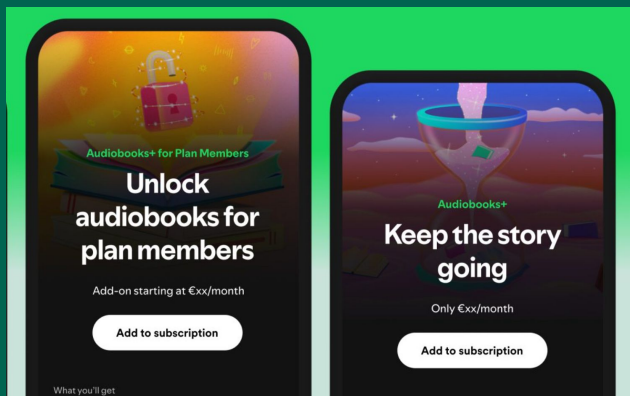


Upcoming Releases hub puts fans first, helping users pre-save music, explore clips and merch and get alerts on release day.

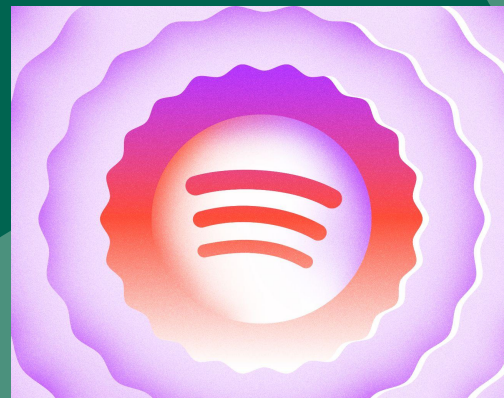
Scaling audiobooks through market expansion and add-on subscriptions



Rolled out Audiobooks in Premium to 4 new markets (Germany, Austria, Switzerland and Liechtenstein), giving users flexible ways to pay for access to over 350,000 titles through eligible Premium subscriptions.



Launched two new add-on Audiobooks subscriptions: Audiobooks+ unlocks 15 extra hours of listening per month for individual subscribers and plan managers, while **Audiobooks+ for Plan Members** extends the same benefit to additional Family and Duo members through a recurring add-on.

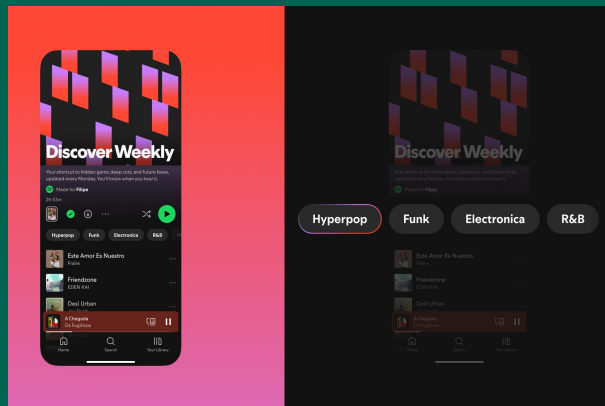


Audiobooks in Premium have grown rapidly since launching in 2023, with listening hours up more than 35% Y/Y in the U.S., U.K. and Australia.

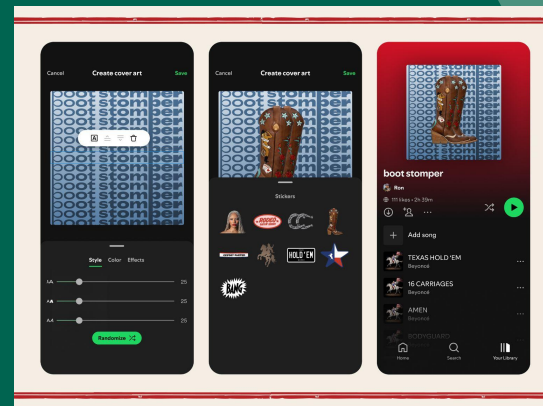
Supporting creators, connecting fans and delivering culture-moving moments



Celebrated Travis Scott and Miley Cyrus with Billions Club Live, featuring Travis Scott's exclusive Barcelona performance and FC Barcelona collaboration and Miley Cyrus' live concert in Paris (now streaming globally).



Discover Weekly Turns 10, having spent a decade helping listeners find their next favorite artist or song. The weekly playlist has driven more than 100 billion streamed tracks and ignites more than 56 million new artist discoveries each week — 77% of which come from emerging artists.



Launched a limited-edition set of digital playlist cover art stickers in celebration of Beyoncé's COWBOY CARTER Tour. After the tour's kick-off on April 29, Spotify saw a 2,400% increase in the creation of COWBOY CARTER-related playlists across the U.S.

OUTLOOK

Outlook for Q3'25

The following forward-looking statements reflect Spotify's expectations for Q3 2025 as of July 29, 2025 and are subject to substantial uncertainty.

Total MAUs	710 million	Implies the addition of approximately 14 million net new MAUs in the quarter
Total Premium Subscribers	281 million	Implies the addition of approximately 5 million net new subscribers in the quarter
Total Revenue	€4.2 billion	Assumes ~490 bps headwind to growth Y/Y due to foreign exchange rate movements; based on currency rates as of Q2 close (e.g. USD:Euro of 0.8485 as of June 30th, 2025)
Gross Margin	31.1%	Incorporates regulatory charge in Premium segment equivalent to ~40 bps of total Gross Margin impact, along with Y/Y favorability in Ad-Supported segment
Operating Income	€485 million	Incorporates €25 million in Social Charges based on a Q2 close share price of \$767.34

Webcast Information

We will host a live question and answer session starting at 8:00 a.m. ET today on investors.spotify.com. Daniel Ek, our Founder and Chief Executive Officer, Alex Norström, our Co-President and Chief Business Officer, Gustav Söderström, our Co-President and Chief Product & Technology Officer, and Christian Luiga, our Chief Financial Officer will be on hand to answer questions. Questions can be submitted by going to slido.com and using the code #SpotifyEarningsQ225. Participants also may join using the listen-only conference line by registering through the following site: <https://registrations.events/direct/Q41570506211>

We use investors.spotify.com and newsroom.spotify.com websites as well as other social media listed in the “Resources – Social Media” tab of our Investors website to disclose material company information.

Use of Non-IFRS Measures

To supplement our financial information presented in accordance with IFRS, we use the following non-IFRS financial measures: Revenue excluding foreign exchange effect, Premium revenue excluding foreign exchange effect, Ad-Supported revenue excluding foreign exchange effect, gross profit excluding foreign exchange effect, Operating Income excluding foreign exchange effect, Operating expense excluding foreign exchange effect, and Free Cash Flow. Management believes that Revenue excluding foreign exchange effect, Premium revenue excluding foreign exchange effect, Ad-Supported revenue excluding foreign exchange effect, gross profit excluding foreign exchange effect, and Operating expense excluding foreign exchange effect, are useful to investors because they present measures that facilitate comparison to our historical performance. However, these should be considered in addition to, not as a substitute for or superior to, Revenue, Premium revenue, Ad-Supported revenue, Gross Profit, Operating Income, Operating expense, or other financial measures prepared in accordance with IFRS. Management believes that Free Cash Flow is useful to investors because it presents a measure that approximates the amount of cash generated that is available to repay debt obligations, to make investments, and for certain other activities that exclude certain infrequently occurring and/or non-cash items. However, Free Cash Flow should be considered in addition to, not as a substitute for or superior to, net cash flows (used in)/from operating activities or other financial measures prepared in accordance with IFRS. For more information on these non-IFRS financial measures, please see “Reconciliation of IFRS to Non-IFRS Results” section below.

Forward Looking Statements

This shareholder update contains estimates and forward-looking statements. All statements other than statements of historical fact are forward-looking statements. The words “may,” “might,” “will,” “could,” “would,” “should,” “expect,” “plan,” “anticipate,” “intend,” “seek,” “believe,” “estimate,” “predict,” “potential,” “continue,” “contemplate,” “possible,” and similar words are intended to identify estimates and forward-looking statements. Our estimates and forward-looking statements are mainly based on our current expectations and estimates of future events and trends, which affect or may affect our businesses and operations. Although we believe that these estimates and forward-looking statements are based upon reasonable assumptions, they are subject to numerous risks and uncertainties and are made in light of information currently available to us. Many important factors may adversely affect our results as indicated in forward-looking statements. These factors include, but are not limited to: our ability to attract prospective users, retain existing users, and monetize our products and services; competition for users, their time, and advertisers; risks associated with our international operations and our ability to manage our growth and the scope and complexity of our business; risks associated with our new products or services and our emphasis on long-term user engagement over short-term results; our ability to predict, recommend, and play content that our users enjoy; our ability to generate profit or positive cash flow on a sustained basis; our ability to convince advertisers of the benefits of our advertising offerings; our ability to forecast or optimize advertising inventory amid evolving industry trends in digital advertising; our ability to generate revenues from podcasts, audiobooks, and other non-music content; potential disputes or liabilities associated with content made available on our premium service and ad-supported service (collectively, the “Service”); risks relating to acquisitions, investments, and divestitures; our dependence upon third-party licenses for most of the content we stream; our lack of control over third-party content providers who are concentrated and can unilaterally affect our access to content; our ability to comply with complex license agreements; our ability to accurately estimate royalty payments under our license agreements and relevant statutes; the limitations on our operating flexibility due to financial commitments required under certain of our license agreements; our ability to identify the compositions embodied in sound recordings and ownership thereof in order to obtain licenses or comply with existing license agreements; assertions by third parties of infringement or other violations by us of their intellectual property rights; our ability to protect our intellectual property; the dependence of streaming on operating systems, online platforms, hardware, networks, regulations, and standards that we do not control; our ability to maintain the integrity of our technology infrastructure and systems or the security of confidential information; undetected errors, misconfigurations, bugs, or vulnerabilities in our products and services; interruptions, delays, or discontinuations in service arising from our systems or systems of third parties; changes in laws or regulations affecting us; risks relating to privacy and data security, content moderation, and use of artificial intelligence; our ability to maintain, protect, and enhance our brand; risks associated with increased scrutiny of environmental, social, and governance matters; payment acceptance-related risks; our dependence on key personnel and ability to attract, retain, and motivate highly skilled employees; our ability to access additional capital to support strategic objectives; risks relating to currency exchange rate fluctuations and foreign exchange controls; the impact of economic, social, or political conditions, including inflation, changes in interest rates, changes in trade policies, geopolitical conflicts in Europe and the Middle East, and related market uncertainty; our ability to accurately estimate user metrics and other estimates; our ability to manage and remediate attempts to manipulate streams and attempts to gain or provide unauthorized access to certain features of our Service; risks related to our indebtedness, including risks related to our Exchangeable Notes; fluctuation of our operating results and fair market value of ordinary shares; tax-related risks; the concentration of voting power among our founders, which limits shareholders’ ability to influence our governance and business; and risks related to our status as a foreign private issuer and a Luxembourg company. A detailed discussion of these and other risks and uncertainties that could cause actual results and events to differ materially from our estimates and forward-looking statements is included in our filings with the U.S. Securities and Exchange Commission (“SEC”), including our Annual Report on Form 20-F filed with the SEC on February 5, 2025, as updated by subsequent reports filed with the SEC. We undertake no obligation to update forward-looking statements to reflect events or circumstances occurring after the date of this shareholder update.

Rounding

Certain monetary amounts, percentages, and other figures included in this update have been subject to rounding adjustments. The sum of individual metrics may not always equal total amounts indicated due to rounding.

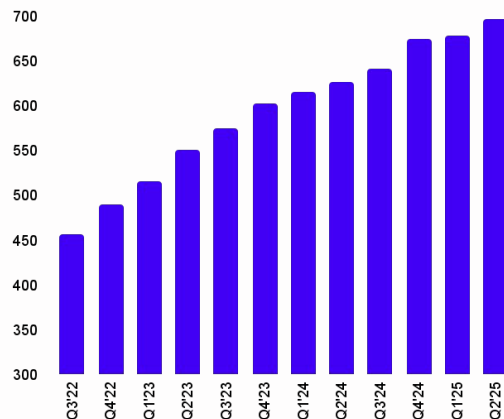


FINANCIAL

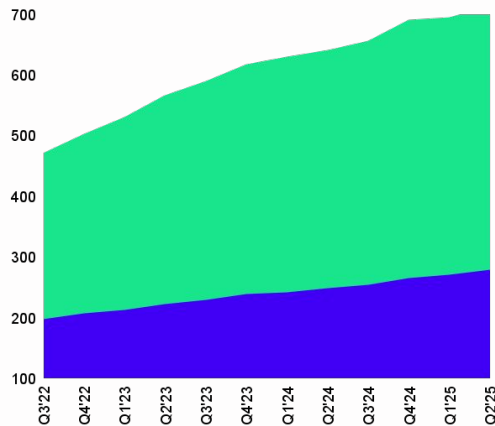
STATEMENTS

Trending Charts

MAUs, Ad-Supported Users, Premium Subscribers & Revenue By Segment

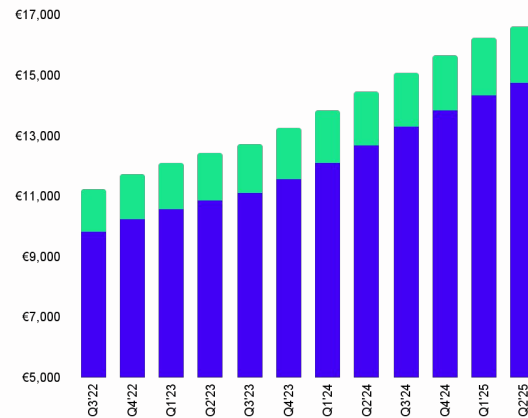


■ Monthly Active Users (M)



■ Ad-Supported Users (M)

■ Premium Subscribers (M)



■ Ad-Supported Revenue, LTM* (€M)

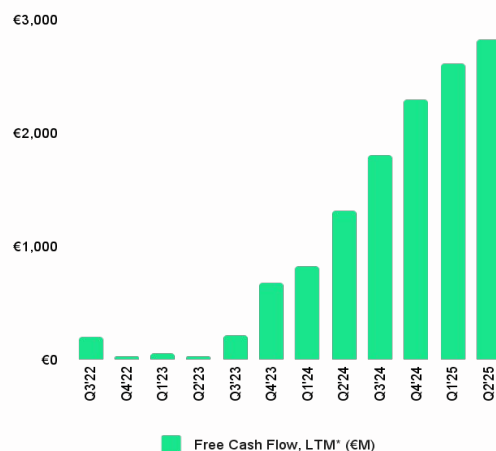
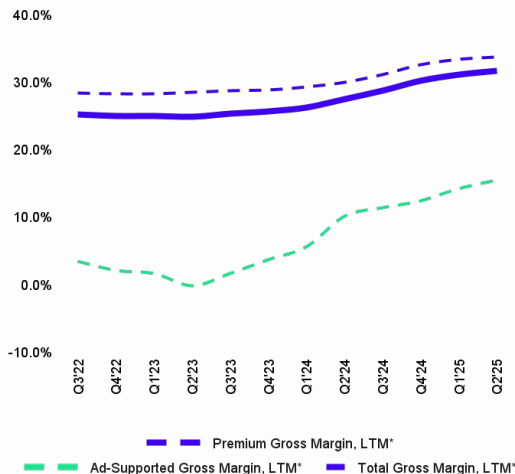
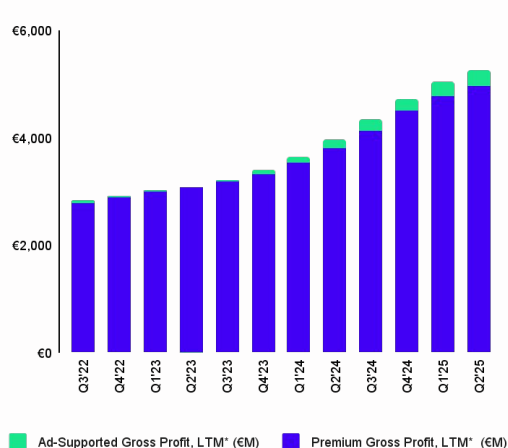
■ Premium Revenue, LTM* (€M)



* Last Twelve Months (LTM) represents annual performance covering the preceding 12 months relative to the last day of the quarter.

Trending Charts

Gross Profit by Segment, Gross Margin by Segment & Free Cash Flow*



* Free Cash Flow is a non-IFRS measure. See "Use of Non-IFRS Measures" and "Reconciliation of IFRS to Non-IFRS Results" for additional information" to be consistent with other slides. Last Twelve Months (LTM) represents annual performance covering the preceding 12 months relative to the last day of the quarter.

Interim condensed consolidated statement of operations

(Unaudited)
(in € millions, except share and per share data)

	Three months ended		
	June 30, 2025	March 31, 2025	June 30, 2024
Revenue	4,193	4,190	3,807
Cost of revenue	2,873	2,864	2,695
Gross profit	1,320	1,326	1,112
Research and development	415	379	379
Sales and marketing	364	314	343
General and administrative	135	124	124
	914	817	846
Operating income	406	509	266
Finance income	89	71	76
Finance costs	(447)	(252)	(72)
Finance (costs)/income - net	(358)	(181)	4
Income before tax	48	328	270
Income tax expense/(benefit)	134	103	(4)
Net (loss)/income attributable to owners of the parent	(86)	225	274
(Loss)/earnings per share attributable to owners of the parent			
Basic	(0.42)	1.10	1.37
Diluted	(0.42)	1.07	1.33
Weighted-average ordinary shares outstanding			
Basic	205,426,999	204,467,927	199,959,172
Diluted	205,426,999	210,243,478	206,119,851

Interim condensed consolidated statement of financial position

(Unaudited)
(in € millions)

	June 30, 2025	December 31, 2024
Assets		
Non-current assets		
Lease right-of-use assets	256	226
Property and equipment	161	188
Goodwill	1,074	1,201
Intangible assets	37	48
Long term investments	2,417	1,635
Restricted cash and other non-current assets	59	68
Finance lease receivables	68	74
Deferred tax assets	94	186
	4,166	3,626
Current assets		
Trade and other receivables	736	771
Income tax receivable	83	28
Short term investments	3,183	2,667
Cash and cash equivalents	5,161	4,781
Other current assets	136	132
	9,299	8,379
Total assets	13,465	12,005
Equity and liabilities		
Equity		
Share capital	—	—
Other paid in capital	6,420	6,124
Treasury shares	(262)	(262)
Other reserves	3,374	2,707
Accumulated deficit	(2,905)	(3,044)
Equity attributable to owners of the parent	6,627	5,525
Non-current liabilities		
Exchangeable Notes	—	1,539
Lease liabilities	453	462
Accrued expenses and other liabilities	4	5
Provisions	3	3
Deferred tax liabilities	66	21
	526	2,030
Current liabilities		
Trade and other payables	1,171	1,342
Income tax payable	42	33
Deferred revenue	665	683
Accrued expenses and other liabilities	2,442	2,347
Exchangeable Notes	1,929	—
Provisions	47	25
Derivative liabilities	16	20
	6,312	4,450
Total liabilities	6,838	6,480
Total equity and liabilities	13,465	12,005

Interim condensed consolidated statement of cash flows

(Unaudited)
(in € millions)

	Three months ended		
	June 30, 2025	March 31, 2025	June 30, 2024
Operating activities			
Net (loss)/income	(86)	225	274
Adjustments to reconcile net (loss)/income to net cash flows			
Depreciation of property and equipment	20	20	21
Amortization of intangible assets	6	7	9
Impairment charges on real estate assets	1	2	14
Share-based compensation expense	73	42	81
Finance income	(89)	(71)	(76)
Finance costs	447	252	72
Income tax expense/(benefit)	134	103	(4)
Other	8	—	(1)
Changes in working capital:			
(Increase)/decrease in trade receivables and other assets	(19)	(4)	40
Increase/(decrease) in trade and other liabilities	201	(90)	28
Increase in deferred revenue	12	3	21
Increase in provisions	8	12	4
Interest paid	(6)	(13)	(9)
Interest received	57	70	41
Income tax paid	(58)	(19)	(23)
Net cash flows from operating activities	709	539	492
Investing activities			
Payment of deferred consideration pertaining to business combinations	(2)	(7)	(3)
Purchases of property and equipment	(10)	(6)	(2)
Purchases of short term investments	(4,643)	(3,929)	(1,285)
Sales and maturities of short term investments	4,228	3,630	1,179
Dividends received	22	—	18
Change in restricted cash	1	1	—
Other	—	(3)	1
Net cash flows used in investing activities	(404)	(314)	(92)
Financing activities			
Proceeds from exercise of stock options	92	204	240
Payments of lease liabilities	(22)	(22)	(24)
Payments for employee taxes withheld from restricted stock unit releases	(59)	(56)	(32)
Net cash flows from financing activities	11	126	184
Net increase in cash and cash equivalents	316	351	584
Cash and cash equivalents at beginning of the period	5,019	4,781	3,451
Net foreign exchange (losses)/gains on cash and cash equivalents	(174)	(113)	19
Cash and cash equivalents at period end	5,161	5,019	4,054

Calculation of basic and diluted (loss)/earnings per share

(Unaudited)

(in € millions, except share and per share data)

	Three months ended		
	June 30, 2025	March 31, 2025	June 30, 2024
Basic (loss)/earnings per share			
Net (loss)/income attributable to owners of the parent	(86)	225	274
<i>Shares used in computation:</i>			
Weighted-average ordinary shares outstanding	205,426,999	204,467,927	199,959,172
Basic (loss)/earnings per share attributable to owners of the parent	(0.42)	1.10	1.37
Diluted (loss)/earnings per share			
Net (loss)/income attributable to owners of the parent	(86)	225	274
Net (loss)/income used in the computation of diluted earnings per share	(86)	225	274
<i>Shares used in computation:</i>			
Weighted-average ordinary shares outstanding	205,426,999	204,467,927	199,959,172
Stock options	—	4,160,039	4,216,472
Restricted stock units	—	1,600,055	1,925,727
Other contingently issuable shares	—	15,457	18,480
Diluted weighted-average ordinary shares	205,426,999	210,243,478	206,119,851
Diluted (loss)/earnings per share attributable to owners of the parent	(0.42)	1.07	1.33

Reconciliation of IFRS to non-IFRS results

Revenue on a constant currency basis

(Unaudited)
(in € millions, except percentages)

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS revenue	4,193	3,807
Foreign exchange effect on 2025 revenue using 2024 rates	169	
Revenue excluding foreign exchange effect	4,362	
IFRS revenue year-over-year change %	10%	
Revenue excluding foreign exchange effect year-over-year change %	15%	
IFRS Premium revenue	3,740	3,351
Foreign exchange effect on 2025 Premium revenue using 2024 rates	145	
Premium revenue excluding foreign exchange effect	3,885	
IFRS Premium revenue year-over-year change %	12%	
Premium revenue excluding foreign exchange effect year-over-year change %	16%	
IFRS Ad-Supported revenue	453	456
Foreign exchange effect on 2025 Ad-Supported revenue using 2024 rates	24	
Ad-Supported revenue excluding foreign exchange effect	477	
IFRS Ad-Supported revenue year-over-year change %	(1%)	
Ad-Supported revenue excluding foreign exchange effect year-over-year change %	5%	

Gross profit on a constant currency basis

(Unaudited)
(in € millions, except percentages)

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS revenue	4,193	3,807
IFRS cost of revenue	2,873	2,695
IFRS gross profit	1,320	1,112
Foreign exchange effect on 2025 gross profit using 2024 rates	47	
Gross profit excluding foreign exchange effect	1,367	
IFRS gross profit year-over-year change %	19%	
Gross profit excluding foreign exchange effect year-over-year change %	23%	

Reconciliation of IFRS to non-IFRS results

Operating expenses on a constant currency basis

(Unaudited)
(in € millions, except percentages)

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS Operating expenses	914	846
Foreign exchange effect on 2025 operating expenses using 2024 rates	54	
Operating expenses excluding foreign exchange effect	968	
IFRS Operating expenses year over year change %	8 %	
Operating expenses excluding foreign exchange effect year-over-year change %	14 %	

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS Research and development expenses	415	379
Foreign exchange effect on 2025 expenses using 2024 rates	27	
Research and development expenses excluding foreign exchange effect	442	
IFRS Research and development expenses year over year change %	9 %	
Research and development expenses excluding foreign exchange effect year-over-year change %	17 %	

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS Sales and marketing expenses	364	343
Foreign exchange effect on 2025 expenses using 2024 rates	20	
Sales and marketing expenses excluding foreign exchange effect	384	
IFRS Sales and marketing expenses year over year change %	6 %	
Sales and marketing expenses excluding foreign exchange effect year-over-year change %	12 %	

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS General and administrative expenses	135	124
Foreign exchange effect on 2025 expenses using 2024 rates	7	
General and administrative expenses excluding foreign exchange effect	142	
IFRS General and administrative expenses year over year change %	9 %	
General and administrative expenses excluding foreign exchange effect year-over-year change %	15 %	

Reconciliation of IFRS to non-IFRS results

Operating income on a constant currency basis

(Unaudited)
(in € millions, except percentages)

	Three months ended	
	June 30, 2025	June 30, 2024
IFRS operating income	406	266
Foreign exchange effect on 2025 operating income using 2024 rates	(7)	
Operating income excluding foreign exchange effect	399	
IFRS operating income year-over-year change %	53%	
Operating income excluding foreign exchange effect year-over-year change %	50%	

Reconciliation of IFRS to non-IFRS results

Free Cash Flow

(Unaudited)
(in € millions)

	Three months ended														
	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022	December 31, 2022	March 31, 2023	June 30, 2023	September 30, 2023	December 31, 2023	March 31, 2024	June 30, 2024	September 30, 2024	December 31, 2024	March 31, 2025	June 30, 2025
Net cash flows from/(used in) operating activities	119	37	39	40	(70)	59	13	211	397	211	492	715	883	539	709
Capital expenditures	(16)	(10)	(5)	(5)	(5)	(2)	(2)	(1)	(1)	(5)	(2)	(4)	(6)	(6)	(10)
Change in restricted cash	—	(5)	3	—	2	—	(2)	6	—	1	—	—	—	1	1
Free Cash Flow	103	22	37	35	(73)	57	9	216	396	207	490	711	877	534	700

Free Cash Flow

(Unaudited)
(in € millions)

	Last twelve months ended													
	September 30, 2022	December 31, 2022	March 31, 2023	June 30, 2023	September 30, 2023	December 31, 2023	March 31, 2024	June 30, 2024	September 30, 2024	December 31, 2024	March 31, 2025	June 30, 2025		
Net cash flows from operating activities	235	46	68	42	213	680	832	1,311	1,815	2,301	2,629	2,846		
Capital expenditures	(36)	(25)	(17)	(14)	(10)	(6)	(9)	(9)	(12)	(17)	(18)	(26)		
Change in restricted cash	(2)	—	5	—	6	4	5	7	1	1	1	2		
Free Cash Flow	197	21	56	28	209	678	828	1,309	1,804	2,285	2,612	2,822		

Free Cash Flow

(Unaudited)
(in € millions)

	Twelve months ended									
	December 31, 2016	December 31, 2017	December 31, 2018	December 31, 2019	December 31, 2020	December 31, 2021	December 31, 2022	December 31, 2023	December 31, 2024	
Net cash flows from operating activities	101	179	344	573	259	361	46	680	2,301	
Capital expenditures	(27)	(36)	(125)	(135)	(78)	(85)	(25)	(6)	(17)	
Change in restricted cash	(1)	(34)	(10)	2	2	1	—	4	1	
Free Cash Flow	73	109	209	440	183	277	21	678	2,285	

APPENDIX

Social Charges Sensitivity

Meaningful movements in our stock price can lead to Social Charge variance

Our guidance incorporates the impact of Social Charges, the vast majority of which appear in Operating Expenses. The amount of Social Charges we accrue for and ultimately pay can be volatile, as they are tied to the value of our share price. Since we do not forecast stock price changes in our guidance, meaningful movements in our stock price over the course of a quarter can lead to meaningful changes in Social Charges. As an example, at the Q2 close, our stock price was \$767.34. In Q2, a 10% increase or decrease in our stock price compared to the quarter-end price would have an approximate +/- €41M impact on Social Charges.

