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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 6-K**

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**REPORT OF FOREIGN PRIVATE ISSUER  
PURSUANT TO RULE 13a-16 OR 15d-16  
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

**For the month of November, 2025**

**Commission File Number: 001-38438**

**Spotify Technology S.A.**  
(Translation of registrant's name into English)

**33 Boulevard Prince Henri  
L-1724 Luxembourg  
Grand Duchy of Luxembourg  
(Address of principal executive office)**

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Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F ☒ Form 40-F ☐

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**Spotify Technology S.A.**

**Interim condensed consolidated financial statements  
For the three and nine months ended September 30, 2025**

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## PART I - FINANCIAL INFORMATION

### Item 1. Financial Statements

#### Interim condensed consolidated statement of operations

*(Unaudited)*

*(in € millions, except share and per share data)*

	Note	Three months ended September 30,		Nine months ended September 30,	
		2025	2024	2025	2024
Revenue	<b>20</b>	4,272	3,988	12,655	11,431
Cost of revenue		2,921	2,748	8,658	8,075
<b>Gross profit</b>		<b>1,351</b>	<b>1,240</b>	<b>3,997</b>	<b>3,356</b>
Research and development		309	342	1,103	1,110
Sales and marketing		349	332	1,027	999
General and administrative		111	112	370	359
		<b>769</b>	<b>786</b>	<b>2,500</b>	<b>2,468</b>
<b>Operating income</b>		<b>582</b>	<b>454</b>	<b>1,497</b>	<b>888</b>
Finance income	<b>4</b>	262	66	422	201
Finance costs	<b>4</b>	(17)	(122)	(716)	(247)
<b>Finance income/(cost) - net</b>		<b>245</b>	<b>(56)</b>	<b>(294)</b>	<b>(46)</b>
<b>Income before tax</b>		<b>827</b>	<b>398</b>	<b>1,203</b>	<b>842</b>
Income tax (benefit)/expense	<b>5</b>	(72)	98	165	71
<b>Net income attributable to owners of the parent</b>		<b>899</b>	<b>300</b>	<b>1,038</b>	<b>771</b>
<b>Earnings per share attributable to owners of the parent</b>					
Basic	<b>6</b>	4.36	1.49	5.06	3.86
Diluted	<b>6</b>	3.28	1.45	4.93	3.74
<b>Weighted-average ordinary shares outstanding</b>					
Basic	<b>6</b>	205,964,504	201,575,568	205,291,958	199,855,305
Diluted	<b>6</b>	213,789,735	207,399,501	210,636,414	206,034,643

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

**Interim condensed consolidated statement of comprehensive income**
*(Unaudited)*
*(in € millions)*

	Note	Three months ended September 30,		Nine months ended September 30,	
		2025	2024	2025	2024
<b>Net income attributable to owners of the parent</b>		<b>899</b>	<b>300</b>	<b>1,038</b>	<b>771</b>
<b>Other comprehensive income/(loss)</b>					
<i>Items that may be subsequently reclassified to interim condensed consolidated statement of operations (net of tax):</i>					
Net gains on short term investments	13, 19	1	8	8	7
Net (losses)/gains on cash flow hedging instruments	13, 19	(3)	(1)	13	(3)
Change in foreign currency translation adjustment		(1)	(42)	(215)	(14)
<i>Items not to be subsequently reclassified to interim condensed consolidated statement of operations (net of tax):</i>					
Gains/(losses) in the fair value of long term investments held at period-end	13, 19	374	(257)	1,002	308
Change in fair value of Exchangeable Notes due to change in the Group's credit risk	15, 19	—	—	—	(4)
<b>Other comprehensive income/(loss) for the period (net of tax)</b>		<b>371</b>	<b>(292)</b>	<b>808</b>	<b>294</b>
<b>Total comprehensive income for the period attributable to owners of the parent</b>		<b>1,270</b>	<b>8</b>	<b>1,846</b>	<b>1,065</b>

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

**Interim condensed consolidated statement of financial position**  
(in € millions)

	Note	September 30, 2025 (Unaudited)	December 31, 2024
<b>Assets</b>			
<b>Non-current assets</b>			
Lease right-of-use assets	7	242	226
Property and equipment	8	174	188
Goodwill	9	1,078	1,201
Intangible assets	9	33	48
Long term investments	19	2,888	1,635
Restricted cash and other non-current assets	10	61	68
Finance lease receivables	7	69	74
Deferred tax assets	5	87	186
		<b>4,632</b>	<b>3,626</b>
<b>Current assets</b>			
Trade and other receivables	11	735	771
Income tax receivable		117	28
Short term investments	19	3,606	2,667
Cash and cash equivalents		5,456	4,781
Other current assets	12	143	132
		<b>10,057</b>	<b>8,379</b>
<b>Total assets</b>		<b>14,689</b>	<b>12,005</b>
<b>Equity and liabilities</b>			
<b>Equity</b>			
Share capital		—	—
Other paid in capital		6,459	6,124
Treasury shares	13	(328)	(262)
Other reserves	13	3,654	2,707
Accumulated deficit		(2,006)	(3,044)
<b>Equity attributable to owners of the parent</b>		<b>7,779</b>	<b>5,525</b>
<b>Non-current liabilities</b>			
Exchangeable Notes	15, 19	—	1,539
Lease liabilities	7	444	462
Accrued expenses and other liabilities	17	1	5
Provisions	18	3	3
Deferred tax liabilities	5	223	21
		<b>671</b>	<b>2,030</b>
<b>Current liabilities</b>			
Trade and other payables	16	1,193	1,342
Income tax payable		31	33
Deferred revenue		692	683
Accrued expenses and other liabilities	17	2,519	2,347
Exchangeable Notes	15, 19	1,741	—
Provisions	18	50	25
Derivative liabilities	19	13	20
		<b>6,239</b>	<b>4,450</b>
<b>Total liabilities</b>		<b>6,910</b>	<b>6,480</b>
<b>Total equity and liabilities</b>		<b>14,689</b>	<b>12,005</b>

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

**Interim condensed consolidated statement of changes in equity**
*(Unaudited)*
*(in € millions)*

	Note	Share capital	Other paid in capital	Treasury Shares	Other reserves	Accumulated deficit	Equity attributable to owners of the parent
<b>Balance at January 1, 2025</b>		<u>—</u>	<u>6,124</u>	<u>(262)</u>	<u>2,707</u>	<u>(3,044)</u>	<u>5,525</u>
Income for the period		—	—	—	—	225	225
Other comprehensive income		—	—	—	197	—	197
Issuance of shares upon exercise of stock options, restricted stock units, and contingently issuable shares	13	—	204	—	—	—	204
Restricted stock units withheld for employee taxes		—	—	—	(60)	—	(60)
Share-based compensation	14	—	—	—	42	—	42
Income tax impact associated with share-based compensation		—	—	—	114	—	114
<b>Balance at March 31, 2025</b>		<u>—</u>	<u>6,328</u>	<u>(262)</u>	<u>3,000</u>	<u>(2,819)</u>	<u>6,247</u>
Loss for the period		—	—	—	—	(86)	(86)
Other comprehensive income		—	—	—	240	—	240
Issuance of shares upon exercise of stock options and restricted stock units	13	—	92	—	—	—	92
Restricted stock units withheld for employee taxes		—	—	—	(57)	—	(57)
Share-based compensation	14	—	—	—	73	—	73
Income tax impact associated with share-based compensation		—	—	—	118	—	118
<b>Balance at June 30, 2025</b>		<u>—</u>	<u>6,420</u>	<u>(262)</u>	<u>3,374</u>	<u>(2,905)</u>	<u>6,627</u>
Income for the period		—	—	—	—	899	899
Other comprehensive income		—	—	—	371	—	371
Issuance of shares upon exercise of stock options and restricted stock units	13	—	39	—	—	—	39
Repurchases of ordinary shares	13	—	—	(66)	—	—	(66)
Restricted stock units withheld for employee taxes		—	—	—	(66)	—	(66)
Share-based compensation	14	—	—	—	75	—	75
Income tax impact associated with share-based compensation		—	—	—	(100)	—	(100)
<b>Balance at September 30, 2025</b>		<u>—</u>	<u>6,459</u>	<u>(328)</u>	<u>3,654</u>	<u>(2,006)</u>	<u>7,779</u>

	Note	Share capital	Other paid in capital	Treasury Shares	Other reserves	Accumulated deficit	Equity attributable to owners of the parent
<b>Balance at January 1, 2024</b>		<u>—</u>	<u>5,155</u>	<u>(262)</u>	<u>1,812</u>	<u>(4,182)</u>	<u>2,523</u>
Income for the period		—	—	—	—	197	197
Other comprehensive income		—	—	—	269	—	269
Issuance of shares upon exercise of stock options, restricted stock units, and contingently issuable shares	13	—	242	—	—	—	242
Restricted stock units withheld for employee taxes		—	—	—	(27)	—	(27)
Share-based compensation	14	—	—	—	69	—	69
Income tax impact associated with share-based compensation		—	—	—	36	—	36
<b>Balance at March 31, 2024</b>		<u>—</u>	<u>5,397</u>	<u>(262)</u>	<u>2,159</u>	<u>(3,985)</u>	<u>3,309</u>
Income for the period		—	—	—	—	274	274
Other comprehensive income		—	—	—	317	—	317
Issuance of shares upon exercise of stock options and restricted stock units	13	—	240	—	—	—	240
Restricted stock units withheld for employee taxes		—	—	—	(33)	—	(33)
Share-based compensation	14	—	—	—	81	—	81
Income tax impact associated with share-based compensation		—	—	—	71	—	71
<b>Balance at June 30, 2024</b>		<u>—</u>	<u>5,637</u>	<u>(262)</u>	<u>2,595</u>	<u>(3,711)</u>	<u>4,259</u>
Income for the period		—	—	—	—	300	300
Other comprehensive loss		—	—	—	(292)	—	(292)
Issuance of shares upon exercise of stock options and restricted stock units	13	—	152	—	—	—	152
Issuance of ordinary shares upon net settlement of warrants	19	—	36	—	—	—	36
Restricted stock units withheld for employee taxes		—	—	—	(34)	—	(34)
Share-based compensation	14	—	—	—	63	—	63
Income tax impact associated with share-based compensation		—	—	—	149	—	149
<b>Balance at September 30, 2024</b>		<u>—</u>	<u>5,825</u>	<u>(262)</u>	<u>2,481</u>	<u>(3,411)</u>	<u>4,633</u>

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

**Interim condensed consolidated statement of cash flows**
*(Unaudited)*
*(in € millions)*

	Note	Nine months ended September 30,	
		2025	2024
<b>Operating activities</b>			
Net income		1,038	771
Adjustments to reconcile net income to net cash flows			
Depreciation of property and equipment and lease right-of-use assets	7, 8	59	64
Amortization of intangible assets	9	18	27
Impairment charge on real estate assets	7, 8	8	18
Share-based compensation expense	14	190	213
Finance income	4	(422)	(201)
Finance costs	4	716	247
Income tax expense	5	165	71
Other		9	(1)
Changes in working capital:			
(Increase)/decrease in trade receivables and other assets		(49)	116
Increase/(decrease) in trade and other liabilities		211	(57)
Increase in deferred revenue		40	61
Increase in provisions	18	22	4
Interest paid	7	(30)	(27)
Interest received		184	155
Income tax paid		(82)	(43)
<b>Net cash flows from operating activities</b>		<b>2,077</b>	<b>1,418</b>
<b>Investing activities</b>			
Payment of deferred consideration pertaining to business combinations		(9)	(10)
Purchases of property and equipment	8	(39)	(11)
Purchases of short term investments	19	(13,355)	(3,722)
Sales and maturities of short term investments	19	12,227	3,443
Change in restricted cash	10	2	1
Dividends received	4	23	18
Other		(5)	(7)
<b>Net cash flows used in investing activities</b>		<b>(1,156)</b>	<b>(288)</b>
<b>Financing activities</b>			
Proceeds from exercise of stock options	14	335	634
Repurchases of ordinary shares	13	(58)	—
Payments of lease liabilities	7	(59)	(57)
Payments for employee taxes withheld from restricted stock unit releases	14	(181)	(92)
<b>Net cash flows from financing activities</b>		<b>37</b>	<b>485</b>
<b>Net increase in cash and cash equivalents</b>		<b>958</b>	<b>1,615</b>
Cash and cash equivalents at beginning of the period		4,781	3,114
Net foreign exchange losses on cash and cash equivalents		(283)	(41)
<b>Cash and cash equivalents at September 30</b>		<b>5,456</b>	<b>4,688</b>
<b>Supplemental disclosure of cash flow information</b>			
<b>Non-cash investing and financing activities</b>			
Recognition of lease right-of-use asset in exchange for lease liabilities	7	81	16
Real estate assets disposed of in exchange for finance lease receivables	7, 8	9	57
Repurchases of ordinary shares in trade and other liabilities	13	8	—
Issuance of ordinary shares upon net settlement of warrants	19	—	36

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

## **Notes to the interim condensed consolidated financial statements**

*(Unaudited)*

### **1. Corporate information**

Spotify Technology S.A. (the “Company” or “parent”) is a public limited company incorporated and domiciled in Luxembourg. The Company’s registered office is 33 Boulevard Prince Henri, L-1724 Luxembourg, Grand Duchy of Luxembourg.

The principal activity of the Company and its subsidiaries (collectively, the “Group,” “we,” “us,” or “our”) is audio streaming. The Group’s premium service (“Premium Service”) provides users with unlimited online and offline high-quality streaming access to its catalog of music and podcasts. In select markets, the Premium Service provides eligible users with limited online and offline streaming access to its catalog of audiobooks. The Premium Service offers a music listening experience without commercial breaks. The Group’s ad-supported service (“Ad-Supported Service,” and together with the Premium Service and other subscription offerings, the “Service”) has no subscription fees and provides users with limited on-demand online access to the catalog of music and unlimited online and offline access to the catalog of podcasts. The Group depends on securing content licenses from a number of major and minor content owners and other rights holders in order to provide its service.

### **2. Basis of preparation and summary of material accounting policies**

The interim condensed consolidated financial statements of Spotify Technology S.A. for the three and nine months ended September 30, 2025 and 2024 have been prepared in accordance with IAS 34 Interim Financial Reporting as issued by the International Accounting Standards Board (“IASB”). The interim financial information is unaudited. The interim financial information reflects all normal recurring adjustments that are, in the opinion of management, necessary to fairly present the information set forth herein. The interim condensed consolidated financial statements should be read in conjunction with the Group’s consolidated financial statements for the year ended December 31, 2024, as they do not include all the information and disclosures required in the annual consolidated financial statements. Interim results are not necessarily indicative of the results for a full year. Certain prior period balances have been reclassified to conform to current period presentation. The interim condensed consolidated financial statements are presented in millions of Euros.

#### ***New and amended standards and interpretations adopted by the Group***

There are no new International Financial Reporting Standards (“IFRS”) or IFRS Interpretation Committee (“IFRIC”) interpretations effective during the nine months ended September 30, 2025 that have a material impact to the interim condensed consolidated financial statements.

#### ***New standards and interpretations issued not yet effective***

### **Presentation and Disclosure in Financial Statements - IFRS 18**

In April 2024, the IASB issued IFRS 18 Presentation and Disclosure in Financial Statements (“IFRS 18”), which replaces IAS 1 Presentation of Financial Statements. IFRS 18 requires an entity to classify all income and expenses within its statement of profit or loss into one of five categories: operating; investing; financing; income taxes; and discontinued operations. The first three categories are new. These categories are complemented by the requirement to present subtotals and totals for “operating profit or loss,” “profit or loss before financing income and taxes,” and “profit or loss.” IFRS 18, and the amendments to the other standards, are effective for reporting periods beginning on or after January 1, 2027, but earlier application is permitted. The Group is currently evaluating the impact of this new standard.

## Classification and Measurement of Financial Instruments - Amendments to IFRS 9 and IFRS 7

In May 2024, the IASB issued amendments to IFRS 9 and IFRS 7, Amendments to the Classification and Measurement of Financial Instruments. The amendments clarify that a financial liability is derecognized on the “settlement date,” which is when the related obligation is discharged, canceled, expired or the liability otherwise qualifies for derecognition. The amendments also clarify how to assess the contractual cash flow characteristics of financial assets that include environmental, social and governance (“ESG”)-linked features and other similar contingent features, and the treatment of non-recourse assets and contractually linked instruments. In addition, the amendments require additional disclosures in IFRS 7 for financial assets and liabilities with contractual terms that reference a contingent event (including those that are ESG-linked), and equity instruments classified at fair value through other comprehensive income/(loss). The amendments will be effective for annual reporting periods beginning on or after January 1, 2026, but earlier application is permitted. The Group is currently evaluating the impact of these amendments.

There are no other IFRS or IFRIC interpretations that are not yet effective and that are expected to have a material impact to the interim condensed consolidated financial statements.

### 3. Critical accounting estimates and judgments

In preparing these interim condensed consolidated financial statements, the significant judgments made by management in applying the Group’s accounting policies and the key sources of estimation and uncertainty were the same as those applied to the consolidated financial statements for the year ended December 31, 2024.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events.

### 4. Finance income and costs

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
	(in € millions)			
<b>Finance income</b>				
Fair value movements on Exchangeable Notes (Note 19)	197	—	197	—
Interest income	57	59	181	156
Interest income on finance lease receivables (Note 7)	2	2	6	4
Dividend income from investments held at period-end	1	—	23	18
Other finance income	5	5	15	15
Foreign exchange gains	—	—	—	8
<b>Total</b>	<b>262</b>	<b>66</b>	<b>422</b>	<b>201</b>
<b>Finance costs</b>				
Fair value movements on derivative liabilities (Note 19)	—	(7)	—	(33)
Fair value movements on Exchangeable Notes (Note 19)	—	(67)	(601)	(145)
Interest expense on lease liabilities	(8)	(9)	(24)	(27)
Other finance costs	—	(2)	(9)	(5)
Foreign exchange losses	(9)	(37)	(82)	(37)
<b>Total</b>	<b>(17)</b>	<b>(122)</b>	<b>(716)</b>	<b>(247)</b>

### 5. Income tax

The effective tax rates for the three months ended September 30, 2025 and 2024 were (8.7)% and 24.5%, respectively. The effective tax rates for the nine months ended September 30, 2025 and 2024 were 13.8% and 8.4%, respectively. The Group operates in a global environment with significant operations in various jurisdictions outside Luxembourg. Accordingly, the consolidated effective tax rate is a composite rate reflecting the Group’s earnings and the applicable tax rates in the various jurisdictions where the Group operates.

The effective tax rate for the three months ended September 30, 2025 is lower than the Luxembourg statutory rate of 23.87%, primarily driven by a €202 million benefit relating to the impact of acceleration of the deduction of the previously capitalized and unamortized domestic Section 174 research and development (“R&D”) costs. Additionally there was a benefit of €50 million relating to the change in non-deductible losses associated with the Exchangeable Notes.

The effective tax rate for the three months ended September 30, 2024 of 24.5% was not materially different from the Luxembourg statutory rate of 24.94%.

The effective tax rate for the nine months ended September 30, 2025 is lower than the Luxembourg statutory rate of 23.87%, primarily driven by a benefit of €198 million relating to the impact of acceleration of the deduction of the previously capitalized and unamortized domestic Section 174 R&D costs. This was offset by €103 million of expense relating to the change in non-deductible losses associated with the Exchangeable Notes.

The effective tax rate for the nine months ended September 30, 2024 was lower than the Luxembourg statutory rate of 24.94%, primarily due to a €100 million tax benefit for change in deferred tax recognition in Sweden offset by €31 million of expense related to the impact of the Spotify USA Inc. position on the capitalization of Section 174 R&D costs during the period. Additionally there was €29 million of expense relating to the tax treatment of share-based compensation and fair value adjustments.

Transactions recorded through other comprehensive income/(loss) have been shown net of their tax impact, as applicable.

The Group is in scope of the OECD Pillar Two Model Rules (“P2 Rules”). The impact of exposure to Pillar Two income taxes is not material based on the most recently available financial information of the Group. The transitional safe harbor relief is expected to apply to the majority of our subsidiary jurisdictions.

We are subject to ongoing tax audits in several jurisdictions, some of which involve tax matters related to transfer pricing, direct taxes, or withholding taxes. Tax authorities in certain jurisdictions have challenged our tax positions. We regularly assess the likely outcomes of these audits, taking into account any new information available, in order to determine the appropriateness of the tax reserves. If management concludes that it is not probable that a tax position will be accepted, the effect of that uncertainty is reflected at either the most likely amount or the expected value, taking into account a range of possible outcomes.

Tax provisions related to uncertain tax positions, which management has concluded are not probable to be accepted, were €27 million as of September 30, 2025 and €29 million as of December 31, 2024. None of the provisions related to uncertain tax positions are reasonably expected to be resolved within the next 12 months. Interest and penalties included in income tax expense were not material in any of the periods presented. Due to the uncertainty associated with our tax positions, any future agreement with the tax authorities could have a significant impact on our results of operations, financial condition, and cash flows.

Net deferred tax liabilities of €136 million and net deferred tax assets of €165 million were recorded as of September 30, 2025 and December 31, 2024, respectively. In evaluating the probability of realizing the deferred tax assets, the Group considered all available positive and negative evidence of future taxable profit. As of September 30, 2025 and December 31, 2024, deferred tax assets of €753 million and €818 million have not been recognized. Changes in profitability, in the jurisdictions where these balances originated, among other factors, could have a substantial impact on management’s assessment of deferred tax recognition.

We believe it is possible that within the next 12 months sufficient positive evidence will exist to support the recognition of U.S. Federal and State deferred tax assets. As of September 30, 2025 the total unrecognized balance in the U.S. was €713 million. The exact timing and amount of recognition is dependent on various factors including, but not limited to, the level of profitability and the level of benefit from share-based compensation deductions in future periods. The recognition of U.S. deferred tax assets would result in an income tax benefit in the consolidated statement of operations as well as a credit to equity recorded in the quarter in which the determination is made.

## 6. Earnings per share

Basic earnings per share is computed using the weighted-average number of outstanding ordinary shares during the period. Diluted earnings per share is computed using the weighted-average number of outstanding ordinary shares and potential outstanding ordinary shares during the period. Potential ordinary shares, which are based on the weighted-average ordinary shares underlying outstanding stock options, restricted stock units, other contingently issuable shares, warrants, and Exchangeable Notes and computed using the treasury stock method or the if-converted method, as applicable, are included when calculating diluted earnings per share when their effect is dilutive. The computation of earnings per share for the respective periods is as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
(in € millions, except share and per share data)				
<b>Basic earnings per share</b>				
Net income attributable to owners of the parent	899	300	1,038	771
<i>Shares used in computation:</i>				
Weighted-average ordinary shares outstanding	205,964,504	201,575,568	205,291,958	199,855,305
<b>Basic earnings per share attributable to owners of the parent</b>	<b>4.36</b>	<b>1.49</b>	<b>5.06</b>	<b>3.86</b>
<b>Diluted earnings per share</b>				
Net income attributable to owners of the parent	899	300	1,038	771
Fair value gains on dilutive Exchangeable Notes	(197)	—	—	—
<b>Net income used in the computation of diluted earnings per share</b>	<b>702</b>	<b>300</b>	<b>1,038</b>	<b>771</b>
<i>Shares used in computation:</i>				
Weighted-average ordinary shares outstanding	205,964,504	201,575,568	205,291,958	199,855,305
Exchangeable Notes	2,911,498	—	—	—
Stock options	3,614,107	3,989,363	3,898,154	4,199,714
Restricted stock units	1,292,184	1,814,968	1,436,221	1,958,491
Other contingently issuable shares	7,442	19,602	10,081	21,133
<b>Diluted weighted-average ordinary shares</b>	<b>213,789,735</b>	<b>207,399,501</b>	<b>210,636,414</b>	<b>206,034,643</b>
<b>Diluted earnings per share attributable to owners of the parent</b>	<b>3.28</b>	<b>1.45</b>	<b>4.93</b>	<b>3.74</b>

Potential dilutive securities that were not included in the diluted earnings per share calculations because they would be anti-dilutive were as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
Stock options	335,500	930,629	339,134	1,398,556
Restricted stock units	—	—	17,738	72,416
Exchangeable Notes	—	2,911,500	2,911,483	2,911,500

## 7. Leases

The Group leases certain properties under non-cancellable lease agreements that primarily relate to office space. The expected lease terms are up to 11 years.

Below is the roll-forward of lease right-of-use assets:

### Right-of-use assets

	(in € millions)
<b>Cost</b>	
<b>At January 1, 2025</b>	<b>597</b>
Increases	81
Decreases	(60)
Exchange differences	(40)
<b>At September 30, 2025</b>	<b>578</b>
<b>Accumulated depreciation and impairment loss</b>	
<b>At January 1, 2025</b>	<b>(371)</b>
Depreciation charge	(31)
Impairment charge	(5)
Decreases	51
Exchange differences	20
<b>At September 30, 2025</b>	<b>(336)</b>
<b>Cost, net accumulated depreciation and impairment loss</b>	
<b>At January 1, 2025</b>	<b>226</b>
<b>At September 30, 2025</b>	<b>242</b>

Below is the roll-forward of lease liabilities:

Lease liabilities	2025	2024
	(in € millions)	
<b>At January 1</b>	<b>537</b>	<b>558</b>
Increases	85	16
Payments <sup>(1)</sup>	(84)	(84)
Interest expense	24	27
Decreases	(9)	—
Exchange differences	(48)	(3)
<b>At September 30</b>	<b>505</b>	<b>514</b>

(1) €25 million and €27 million of interest paid on lease liabilities are included in operating activities and €59 million and €57 million of payments of lease liabilities are included in financing activities within the interim condensed consolidated statement of cash flows for the nine months ended September 30, 2025 and 2024, respectively.

Below is the maturity analysis of lease liabilities:

<b>Lease liabilities</b>	<b>September 30, 2025</b>
<b>Maturity Analysis</b>	<b>(in € millions)</b>
Less than one year	90
One to five years	299
More than five years	249
<b>Total lease commitments</b>	<b>638</b>
Impact of discounting remaining lease payments	(133)
<b>Total lease liabilities</b>	<b>505</b>
<b>Lease liabilities included in the interim condensed consolidated statement of financial position</b>	
Current	61
Non-current	444
<b>Total</b>	<b>505</b>

Excluded from the lease commitments above are short term leases. Expenses relating to short term leases were approximately €1 million for both the three months ended September 30, 2025 and 2024, and €4 million and €3 million for the nine months ended September 30, 2025 and 2024, respectively. Additionally, the Group has entered into certain lease agreements with approximately €52 million of commitments, which had not commenced as of September 30, 2025, and, as such, have not been recognized in the interim condensed consolidated statement of financial position.

The weighted-average incremental borrowing rate applied to lease liabilities recognized in the interim condensed consolidated statement of financial position as of September 30, 2025 was 5.8%.

The Group has entered into agreements to sublease a portion of its leased offices under finance leases. Below is the roll-forward of finance lease receivables:

<b>Finance lease receivables</b>	<b>2025</b>	<b>2024</b>
	<b>(in € millions)</b>	
<b>At January 1</b>	<b>76</b>	<b>—</b>
Additions	9	63
Interest income	6	4
Payments received	(2)	(1)
Exchange differences	(8)	(1)
<b>At September 30</b>	<b>81</b>	<b>65</b>

Below is the maturity analysis of finance lease receivables:

<b>Finance lease receivables</b>	<b>September 30, 2025</b>
<b>Maturity Analysis</b>	<b>(in € millions)</b>
Less than one year	13
One to five years	58
More than five years	45
<b>Total lease payments receivable</b>	<b>116</b>
Unearned finance income	(35)
<b>Total finance lease receivables</b>	<b>81</b>
<b>Finance lease receivables included in the interim condensed consolidated statement of financial position</b>	
Current	12
Non-current	69
<b>Total</b>	<b>81</b>

## 8. Property and equipment

	Property and equipment	Leasehold improvements (in € millions)	Total
<b>Cost</b>			
<b>At January 1, 2025</b>	<b>101</b>	<b>394</b>	<b>495</b>
Additions	29	10	39
Disposals	(4)	(26)	(30)
Exchange differences	(7)	(33)	(40)
<b>At September 30, 2025</b>	<b>119</b>	<b>345</b>	<b>464</b>
<b>Accumulated depreciation and impairment loss</b>			
<b>At January 1, 2025</b>	<b>(87)</b>	<b>(220)</b>	<b>(307)</b>
Depreciation charge	(5)	(23)	(28)
Impairment charge	—	(3)	(3)
Disposals	4	21	25
Exchange differences	6	17	23
<b>At September 30, 2025</b>	<b>(82)</b>	<b>(208)</b>	<b>(290)</b>
<b>Cost, net accumulated depreciation and impairment loss</b>			
<b>At January 1, 2025</b>	<b>14</b>	<b>174</b>	<b>188</b>
<b>At September 30, 2025</b>	<b>37</b>	<b>137</b>	<b>174</b>

The Group had €25 million and €7 million of property and equipment and leasehold improvements that were not placed into service as of September 30, 2025 and December 31, 2024, respectively.

## 9. Goodwill and intangible assets

	Internal development costs and patents	Acquired intangible assets	Total	Goodwill	Total
	(in € millions)				
<b>Cost</b>					
<b>At January 1, 2025</b>	<b>64</b>	<b>141</b>	<b>205</b>	<b>1,201</b>	<b>1,406</b>
Additions	4	—	4	—	4
Derecognition of fully amortized intangibles	(32)	(1)	(33)	—	(33)
Exchange differences	—	(12)	(12)	(123)	(135)
<b>At September 30, 2025</b>	<b>36</b>	<b>128</b>	<b>164</b>	<b>1,078</b>	<b>1,242</b>
<b>Accumulated amortization</b>					
<b>At January 1, 2025</b>	<b>(56)</b>	<b>(101)</b>	<b>(157)</b>	<b>—</b>	<b>(157)</b>
Amortization charge	(3)	(15)	(18)	—	(18)
Derecognition of fully amortized intangibles	32	1	33	—	33
Exchange differences	—	11	11	—	11
<b>At September 30, 2025</b>	<b>(27)</b>	<b>(104)</b>	<b>(131)</b>	<b>—</b>	<b>(131)</b>
<b>Cost, net accumulated amortization</b>					
<b>At January 1, 2025</b>	<b>8</b>	<b>40</b>	<b>48</b>	<b>1,201</b>	<b>1,249</b>
<b>At September 30, 2025</b>	<b>9</b>	<b>24</b>	<b>33</b>	<b>1,078</b>	<b>1,111</b>

Amortization charges related to intangible assets of €5 million and €7 million are included in research and development in the interim condensed consolidated statement of operations during the three months ended September 30, 2025 and 2024, respectively. Amortization charges related to intangible assets of €16 million and €22 million are included in research and development in the interim condensed consolidated statement of operations during the nine months ended September 30, 2025 and 2024, respectively. There were no impairment charges for goodwill or intangible assets for the three and nine months ended September 30, 2025 and 2024, respectively.

## 10. Restricted cash and other non-current assets

	September 30, 2025	December 31, 2024
	(in € millions)	
<b>Restricted cash</b>		
Lease deposits and guarantees	42	50
Other	1	2
Other non-current assets	18	16
<b>Total</b>	<b>61</b>	<b>68</b>

## 11. Trade and other receivables

	September 30, 2025	December 31, 2024
	(in € millions)	
Trade receivables	516	543
Less: allowance for expected credit losses	(5)	(3)
Trade receivables - net	511	540
Other receivables	224	231
<b>Total</b>	<b>735</b>	<b>771</b>

## 12. Other current assets

	September 30, 2025	December 31, 2024
	(in € millions)	
Content assets	31	47
Prepaid expenses and other	89	71
Derivative assets	23	14
<b>Total</b>	<b>143</b>	<b>132</b>

Content asset amortization of €29 million and €51 million is included in cost of revenue in the interim condensed consolidated statement of operations for the three months ended September 30, 2025 and 2024, respectively. Content asset amortization of €95 million and €154 million is included in cost of revenue in the interim condensed consolidated statement of operations for the nine months ended September 30, 2025 and 2024, respectively.

## 13. Equity and other reserves

As of September 30, 2025 and December 31, 2024, the Company had 208,985,215 and 207,475,133 ordinary shares issued and fully paid, respectively, with 2,901,506 and 3,630,724 ordinary shares held as treasury shares, respectively.

On August 20, 2021, the Company announced that the board of directors had approved a program to repurchase up to US\$1.0 billion of the Company's ordinary shares. On July 29, 2025, the Company announced that the board of directors had approved an increase in the Company's share repurchase program by an additional US\$1.0 billion. Repurchases of up to 10,000,000 of the Company's ordinary shares were authorized at the Company's general meeting of shareholders on April 21, 2021. The authorization to repurchase will expire on April 21, 2026 unless renewed by decision of a general meeting of shareholders of the Company. As of September 30, 2025, the Company repurchased 581,404 shares for €157 million under this program. The Company repurchased 112,130 shares for €66 million (US\$77 million) during the three and nine months ended September 30, 2025. As of September 30, 2025, the maximum value of shares that may yet be purchased under the share repurchase program is approximately US\$1,819 million.

For the three and nine months ended September 30, 2025, the Company issued and repurchased 500,000 and 1,500,000 of its own ordinary shares, respectively, from its Netherlands subsidiary at par value. For the three and nine months ended September 30, 2025, the Company reissued 418,078 and 2,341,348 treasury shares, respectively, upon the exercise of stock options and release of restricted stock units.

For the three and nine months ended September 30, 2024, the Company issued and repurchased 1,000,000 and 3,900,000 of its own ordinary shares, respectively, from its Netherlands subsidiary at par value. For the three and nine months ended September 30, 2024, the Company reissued 1,151,583 and 4,803,753 treasury shares, respectively, upon the exercise of stock options and release of restricted stock units.

On July 25, 2024, the Company issued 118,891 ordinary shares and 1,188,910 beneficiary certificates upon the net settlement of 800,000 outstanding warrants. See Note 19 for information regarding the warrants.

As of September 30, 2025 and December 31, 2024, the Group's founders held 309,932,980 and 324,732,980 beneficiary certificates, respectively.

**Other reserves**

	2025	2024
	(in € millions)	
<b>Currency translation</b>		
<b>At January 1</b>	<b>150</b>	<b>63</b>
Currency translation	(215)	(14)
<b>At September 30</b>	<b>(65)</b>	<b>49</b>
<b>Short term investments</b>		
<b>At January 1</b>	<b>(7)</b>	<b>(4)</b>
Gains on fair value that may be subsequently reclassified to interim condensed consolidated statement of operations	12	7
(Gains)/Losses reclassified to interim condensed consolidated statement of operations	(1)	2
Deferred tax	(3)	(2)
<b>At September 30</b>	<b>1</b>	<b>3</b>
<b>Long term investments</b>		
<b>At January 1</b>	<b>553</b>	<b>224</b>
Gains on fair value of investments held at period-end not to be subsequently reclassified to interim condensed consolidated statement of operations	1,262	389
Deferred tax	(260)	(81)
<b>At September 30</b>	<b>1,555</b>	<b>532</b>
<b>Exchangeable Notes</b>		
<b>At January 1</b>	<b>(13)</b>	<b>(7)</b>
Losses on fair value attributable to changes in credit risk	—	(5)
Deferred tax	—	1
<b>At September 30</b>	<b>(13)</b>	<b>(11)</b>
<b>Cash flow hedges</b>		
<b>At January 1</b>	<b>(5)</b>	<b>(3)</b>
Gains/(Losses) on fair value that may be subsequently reclassified to interim condensed consolidated statement of operations	18	(9)
(Gains)/Losses reclassified to revenue	(19)	18
Losses/(Gains) reclassified to cost of revenue	17	(13)
Deferred tax	(3)	1
<b>At September 30</b>	<b>8</b>	<b>(6)</b>
<b>Share-based compensation</b>		
<b>At January 1</b>	<b>2,029</b>	<b>1,539</b>
Share-based compensation	190	213
Income tax impact associated with share-based compensation	132	256
Restricted stock units withheld for employee taxes	(183)	(94)
<b>At September 30</b>	<b>2,168</b>	<b>1,914</b>
<b>Other reserves at September 30</b>	<b>3,654</b>	<b>2,481</b>

**14. Share-based compensation**

The expense recognized in the interim condensed consolidated statement of operations for share-based compensation is as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
	(in € millions)			
Cost of revenue	1	1	3	4
Research and development	43	36	107	122
Sales and marketing	18	14	48	48
General and administrative	13	12	32	39
<b>Total</b>	<b>75</b>	<b>63</b>	<b>190</b>	<b>213</b>

Activity in the Group's RSUs and other contingently issuable shares outstanding and related information is as follows:

	RSUs		Other	
	Number of RSUs	Weighted average grant date fair value	Number of Awards	Weighted average grant date fair value
		US\$		US\$
<b>Outstanding at January 1, 2025</b>	<b>2,020,372</b>	<b>168.81</b>	<b>22,302</b>	<b>156.93</b>
Granted	430,977	605.55	—	—
Forfeited	(129,009)	190.36	—	—
Released	(760,024)	178.32	(14,596)	154.15
<b>Outstanding at September 30, 2025</b>	<b>1,562,316</b>	<b>282.88</b>	<b>7,706</b>	<b>162.21</b>

In the table above, the number of RSUs and other contingently issuable shares released include ordinary shares that the Group has withheld for settlement of employees' tax obligations due upon the vesting of RSUs and other contingently issuable shares. For most of our employees, when RSUs vest, the Group withholds the number of shares that are equal to the monetary value of the employee's tax obligation from the total number of shares that otherwise would have been issued. The Group then remits cash to tax authorities on the employees' behalf. If all the RSUs outstanding at September 30, 2025 subsequently vest, the Group estimates that it would be required to remit approximately €362 million to tax authorities over the vesting period for the years 2025 through 2029. In determining this estimate, the Group used the Company's ordinary share price as at September 30, 2025. The actual amount remitted to tax authorities is dependent on the Company's ordinary share price on each of the vesting dates, as well as the number of awards that ultimately vest.

Activity in the Group's stock options outstanding and related information is as follows:

	Options	
	Number of options	Weighted average exercise price
		US\$
<b>Outstanding at January 1, 2025</b>	<b>6,690,427</b>	<b>170.49</b>
Granted	339,651	648.02
Forfeited	(159,913)	186.90
Exercised	(1,915,158)	190.83
Expired	(5,188)	172.16
<b>Outstanding at September 30, 2025</b>	<b>4,949,819</b>	<b>194.85</b>
<b>Exercisable at January 1, 2025</b>	<b>2,520,115</b>	<b>189.66</b>
<b>Exercisable at September 30, 2025</b>	<b>2,428,599</b>	<b>170.81</b>

The weighted-average contractual life for the stock options outstanding at September 30, 2025 was 2.2 years. The weighted-average share price at exercise for options exercised during the nine months ended September 30, 2025 was US\$633.82. The weighted-average fair value of options granted during the nine months ended September 30, 2025 was US\$227.22 per option.

The following table lists the inputs to the Black-Scholes option-pricing models used for share-based compensation for the three and nine months ended September 30, 2025 and 2024:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
Expected volatility (%)	42.2 - 48.9	51.6 - 56.5	42.2 - 54.0	51.6 - 57.6
Risk-free interest rate (%)	3.6 - 3.8	3.7 - 4.7	3.6 - 4.4	3.7 - 4.9
Expected life of stock options (years)	2.6 - 4.8	2.6 - 4.8	2.6 - 4.8	2.6 - 4.8
Weighted-average share price (US\$)	684.30	339.12	606.73	270.10

## 15. Exchangeable Notes

On March 2, 2021, the Company's wholly owned subsidiary, Spotify USA Inc. (the "Issuer"), issued US\$1,500 million aggregate principal amount of 0% Exchangeable Senior Notes due 2026 (the "Exchangeable Notes"), which included the initial purchasers' exercise in full of their option to purchase an additional US\$200 million principal amount of the Exchangeable Notes. The Exchangeable Notes will mature on March 15, 2026, unless earlier repurchased, redeemed or exchanged. As of September 30, 2025, the Exchangeable Notes are classified within current liabilities in the interim condensed consolidated statement of financial position. The Exchangeable Notes are fully and unconditionally guaranteed on a senior, unsecured basis by the Company.

The net proceeds from the issuance of the Exchangeable Notes were €1,223 million after deducting transaction costs of €18 million. The transaction costs were immediately expensed and included in finance costs in the interim condensed consolidated statement of operations for the three months ended March 31, 2021.

The Exchangeable Notes are the Issuer's senior unsecured obligations and are equal in right of payment with the Issuer's future senior, unsecured indebtedness, senior in right of payment to the Issuer's future indebtedness that is expressly subordinated to the Exchangeable Notes and effectively subordinated to the Issuer's future secured indebtedness, to the extent of the value of the collateral securing that indebtedness. The Exchangeable Notes will be structurally subordinated to all future indebtedness and other liabilities, including trade payables, and (to the extent the Issuer is not a holder thereof) preferred equity, if any, of the Issuer's subsidiaries.

The noteholders may exchange their Exchangeable Notes at their option into consideration that consists, at the Issuer's election, of cash, ordinary shares of the Company, or a combination of cash and ordinary shares, but only under certain circumstances as set forth in the indenture governing the Exchangeable Notes (the "Indenture"). The circumstances required to allow the noteholders to exchange their Exchangeable Notes were met as of June 30, 2025 and September 30, 2025. The Exchangeable Notes are exchangeable through close of business on March 12, 2026.

The Exchangeable Notes were not redeemable prior to March 20, 2024, except in the event of certain tax law changes as set forth in the Indenture. Since March 20, 2024, the Exchangeable Notes are redeemable, in whole or in part, at the Issuer's option at any time, and from time to time, and on or before the 40th scheduled trading day immediately before the maturity date, at a cash redemption price equal to the principal amount of the Exchangeable Notes to be redeemed, plus accrued and unpaid special and additional interest, if any, but only if the last reported sale price per ordinary share exceeds 130% of the exchange price on:

- (1) each of at least 20 trading days, whether or not consecutive, during the 30 consecutive trading days ending on, and including, the trading day immediately before the date the Issuer sends the related redemption notice; and
- (2) the trading day immediately before the date the Issuer sends such notice.

The circumstances required to allow the Issuer to redeem the Exchangeable Notes were met as of September 30, 2025.

In addition, the Issuer will have the right to redeem all, but not less than all, of the Exchangeable Notes if certain changes in tax law as set forth in the Indenture occur. In addition, calling any Exchangeable Note for redemption will constitute a make-whole fundamental change with respect to that Exchangeable Note, in which case the exchange rate applicable to the exchange of that Exchangeable Note will be increased in certain circumstances if it is exchanged after it is called for redemption.

Upon the occurrence of a "fundamental change" as set forth in the Indenture, noteholders may require the Issuer to repurchase their Exchangeable Notes at a cash repurchase price equal to the principal amount of the Exchangeable Notes to be repurchased, plus accrued and unpaid special and additional interest, if any, to, but excluding, the fundamental change repurchase date as set forth in the Indenture.

The Group accounted for the Exchangeable Notes at fair value through profit and loss using the fair value option in accordance with IFRS 9, Financial Instruments. The fair value of the Exchangeable Notes as of September 30, 2025 was €1,741 million. See Note 19 for information regarding the key inputs and assumptions used to estimate the fair value of the Exchangeable Notes.

During the three months and nine months ended September 30, 2025, noteholders of a portion of the Group's Exchangeable Notes exchanged US\$9 thousand in principal of Exchangeable Notes. The Exchangeable Notes that were exchanged were settled in cash at the Group's election.

**16. Trade and other payables**

	September 30, 2025	December 31, 2024
	(in € millions)	
Trade payables	802	933
Value added tax and sales taxes payable	357	335
Other current liabilities	34	74
<b>Total</b>	<b>1,193</b>	<b>1,342</b>

**17. Accrued expenses and other liabilities**

	September 30, 2025	December 31, 2024
	(in € millions)	
<i>Non-current</i>		
Other accrued liabilities	1	5
<b>Total</b>	<b>1</b>	<b>5</b>
<i>Current</i>		
Accrued fees to rights holders	1,849	1,695
Accrued salaries, vacation, severance, and related taxes	109	119
Accrued social costs for options and RSUs	285	217
Other accrued expenses	215	241
Lease liabilities	61	75
<b>Total</b>	<b>2,519</b>	<b>2,347</b>

**18. Provisions**

	Legal contingencies	Other	Total
	(in € millions)		
<b>Carrying amount at January 1, 2025</b>	<b>16</b>	<b>12</b>	<b>28</b>
Charged/(credited) to the interim condensed statement of operations:			
Additional provisions	4	29	33
Utilized	—	(2)	(2)
Reversal of unutilized amounts	—	(3)	(3)
Exchange differences	(1)	(2)	(3)
<b>Carrying amount at September 30, 2025</b>	<b>19</b>	<b>34</b>	<b>53</b>
<b>As at January 1, 2025</b>			
Current portion	16	9	25
Non-current portion	—	3	3
<b>As at September 30, 2025</b>			
Current portion	19	31	50
Non-current portion	—	3	3

### *Legal contingencies*

Various legal actions, proceedings, and claims are pending or may be instituted or asserted against the Group. The results of such legal proceedings are difficult to predict and the extent of the Group's financial exposure is difficult to estimate. The Group records a provision for contingent losses when it is both probable that a liability has been incurred, and the amount of the loss can be reasonably estimated.

As of April 2019, Spotify USA Inc.'s settlement of the *Ferrick et al. v. Spotify USA Inc.*, No. 1:16-cv-8412-AJN (S.D.N.Y.), putative class action lawsuit, which alleged that Spotify USA Inc. unlawfully reproduced and distributed musical compositions without obtaining licenses, was final and effective. Even with the effectiveness of the settlement, we may still be subject to claims of copyright infringement by rights holders who have purported to opt out of the settlement or who may not otherwise be covered by its terms. The Music Modernization Act of 2018 contains a limitation of liability with respect to such lawsuits filed on or after January 1, 2018. Rights holders may, nevertheless, file lawsuits, and may argue that they should not be bound by this limitation of liability. For example, in August 2019, the *Eight Mile Style, LLC et al v. Spotify USA Inc.*, No. 3:19-cv-00736-AAT, lawsuit was filed against Spotify USA Inc. in the U.S. District Court for the Middle District of Tennessee, alleging both that Spotify USA Inc. does not qualify for the limitation of liability in the Music Modernization Act and that the limitation of liability is unconstitutional and, thus, not valid law. In August 2024, the court granted partial summary judgment for Spotify USA Inc. against Eight Mile Style, LLC, holding that all of Eight Mile Style's claims are barred. Eight Mile Style has appealed.

### *Other*

The Group has provisions that relate primarily to potential tax obligations other than income tax in various jurisdictions. The Group recognizes provisions for claims on taxes other than income tax when it determines that an unfavorable outcome is probable and the amount of loss can be reasonably estimated.

## **19. Financial instruments**

### **Foreign exchange forward contracts**

#### *Cash flow hedges*

The Group's currency pairs used for cash flow hedges are Euro / U.S. dollar, Euro / Australian dollar, Euro / British pound, Euro / Swedish krona, Euro / Canadian dollar, and Euro / Norwegian krone. The notional principal of foreign exchange contracts hedging the revenue and cost of revenue line items in the interim condensed consolidated statement of operations was approximately €1,705 million and €1,034 million, respectively, as of September 30, 2025, and approximately €1,609 million and €1,014 million, respectively, as of December 31, 2024.

### **Fair values**

The carrying amounts of certain financial instruments, including cash and cash equivalents, trade and other receivables, restricted cash, trade and other payables, and accrued expenses and other liabilities approximate fair value due to their relatively short maturities. Refer to the consolidated financial statements for the year ended December 31, 2024 for information regarding the Group's measurement of its finance lease receivables. The carrying amount of our finance lease receivables is considered to approximate their fair value at September 30, 2025. Refer to the consolidated financial statements for the year ended December 31, 2024 for information regarding the Group's measurement of its lease liabilities. All other financial assets and liabilities are accounted for at fair value.

The following tables summarize, by major security type, the Group's financial assets and liabilities that are measured at fair value on a recurring basis, and the category using the fair value hierarchy:

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	September 30, 2025
	(in € millions)			
<b>Financial assets at fair value</b>				
Cash equivalents:				
Money market funds	3,452	—	—	3,452
Short term investments:				
Money market funds	822	—	—	822
Government securities	347	—	—	347
Agency securities	—	2	—	2
Corporate notes	—	539	—	539
Collateralized reverse purchase agreements	—	1,580	—	1,580
Fixed income funds	316	—	—	316
Derivatives (designated for hedging):				
Foreign exchange forwards	—	23	—	23
Long term investments	2,813	—	75	2,888
<b>Total financial assets at fair value by level</b>	<b>7,750</b>	<b>2,144</b>	<b>75</b>	<b>9,969</b>
<b>Financial liabilities at fair value</b>				
Exchangeable Notes	—	—	1,741	1,741
Derivatives (designated for hedging):				
Foreign exchange forwards	—	13	—	13
<b>Total financial liabilities at fair value by level</b>	<b>—</b>	<b>13</b>	<b>1,741</b>	<b>1,754</b>

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	December 31, 2024
	(in € millions)			
<b>Financial assets at fair value</b>				
Cash equivalents:				
Money market funds	3,550	—	—	3,550
Short term investments:				
Money market funds	263	—	—	263
Government securities	676	9	—	685
Corporate notes	—	908	—	908
Collateralized reverse purchase agreements	—	695	—	695
Fixed income funds	116	—	—	116
Derivatives (designated for hedging):				
Foreign exchange forwards	—	14	—	14
Long term investments	1,550	—	85	1,635
<b>Total financial assets at fair value by level</b>	<b>6,155</b>	<b>1,626</b>	<b>85</b>	<b>7,866</b>
<b>Financial liabilities at fair value</b>				
Exchangeable Notes	—	—	1,539	1,539
Derivatives (designated for hedging):				
Foreign exchange forwards	—	20	—	20
<b>Total financial liabilities at fair value by level</b>	<b>—</b>	<b>20</b>	<b>1,539</b>	<b>1,559</b>

The Group's policy is to recognize transfers into and transfers out of fair value hierarchy levels at the end of each reporting period. During the nine months ended September 30, 2025, there were no transfers between levels in the fair value hierarchy.

#### Recurring fair value measurements

##### Long term investment - Tencent Music Entertainment Group

The Group's approximate 9% investment in Tencent Music Entertainment Group ("TME") is carried at fair value through other comprehensive income/(loss). The fair value of ordinary shares of TME is based on the ending New York Stock Exchange American depository share price. The fair value of the investment in TME may vary over time and is subject to a variety of risks including company performance, macro-economic, regulatory, industry, USD to Euro exchange rate and systemic risks of the equity markets overall.

The table below presents the changes in the investment in TME:

	2025	2024
	(in € millions)	
<b>At January 1</b>	<b>1,550</b>	<b>1,154</b>
Changes in fair value recorded in other comprehensive income/(loss)	1,263	376
<b>At September 30</b>	<b>2,813</b>	<b>1,530</b>

A 10% decrease or increase in TME's share price would have resulted in a fair value of the Group's long term investment in TME ranging from €2,532 million to €3,094 million at September 30, 2025.

The following sections describe the valuation methodologies the Group uses to measure its Level 3 financial instruments at fair value on a recurring basis.

### Long term investments - other

The Group has interests in certain long term investments, the most significant of which is our equity investment in DistroKid, an independent digital music distribution service. These long term investments primarily represent unlisted equity securities carried at fair value through other comprehensive income/(loss). The fair values of these equity investments are generally determined using business enterprise values based on market transactions or by applying market multiples to the projected financial performance. The key assumption used to estimate the fair value of these equity investments include market multiples of revenue or earnings before interest, income taxes, depreciation and amortization for benchmark companies used to estimate business enterprise value.

The fair value of the long term investments may vary over time and is subject to a variety of risks including company performance, macroeconomic, regulatory, industry, USD to Euro exchange rate, and systemic risks of the overall equity markets.

The table below presents the changes in the other long term investments:

	2025	2024
	(in € millions)	
<b>At January 1</b>	<b>85</b>	<b>61</b>
Initial recognition of long term investments	1	1
Changes in fair value recorded in other comprehensive income/(loss) for investments held at period-end	(1)	13
Changes in fair value recognized in interim condensed consolidated statement of operations	(1)	2
Return of capital	—	(2)
Effect of changes in foreign exchange rates	(9)	(1)
<b>At September 30</b>	<b>75</b>	<b>74</b>

### Warrants

On July 25, 2024, the Company issued 118,891 ordinary shares and 1,188,910 beneficiary certificates to Daniel Ek, the Company's Chief Executive Officer, through D.G.E. Investments Limited, an entity indirectly wholly owned by him, upon the net settlement of the 800,000 warrants that were granted on August 23, 2021.

As of September 30, 2025 and December 31, 2024, there were no outstanding warrants.

The table below presents the changes in the warrants liability:

	2025	2024
	(in € millions)	
<b>At January 1</b>	<b>—</b>	<b>3</b>
Changes in fair value recognized in interim condensed consolidated statement of operations	—	33
Issuance of ordinary shares upon net settlement of warrants	—	(36)
<b>At September 30</b>	<b>—</b>	<b>—</b>

### Exchangeable Notes

The table below presents the changes in the Exchangeable Notes:

	2025	2024
	(in € millions)	
<b>At January 1</b>	<b>1,539</b>	<b>1,203</b>
Changes in fair value recognized in interim condensed consolidated statement of operations	404	145
Changes in fair value recorded in other comprehensive income/(loss)	—	5
Effect of changes in foreign exchange rates	(202)	(13)
<b>At September 30</b>	<b>1,741</b>	<b>1,340</b>

The change in estimated fair value is recognized within finance income/costs in the interim condensed consolidated statement of operations, excluding changes in fair value due to changes in the Group's own credit risk, which are recognized in other comprehensive income/(loss) and will not be reclassified to the interim condensed consolidated statement of operations.

The fair value of the Exchangeable Notes was estimated using a combination of a binomial option pricing model and prices observed for the Exchangeable Notes in an over-the-counter market on the last trading day of the reporting period. As of September 30, 2025, a weight of 50% was applied to the binomial option pricing model and a weight of 50% was applied to the price of the Exchangeable Notes in the over-the-counter market on the last trading day of the reporting period. The key assumptions used in the binomial option pricing model for the Exchangeable Notes were as follows:

	September 30, 2025
Risk free rate (%)	3.86
Discount rate (%)	5.63
Volatility (%)	45.0
Share price (US\$)	698.00

A decrease or increase of 10 percentage points in volatility would have resulted in a fair value of the Exchangeable Notes ranging from €1,731 million to €1,753 million at September 30, 2025. A 10% decrease or increase in the Company's ordinary share price would have resulted in a fair value of the Exchangeable Notes ranging from €1,667 million to €1,820 million at September 30, 2025. A decrease or increase of 100 basis points in credit spread would have resulted in a fair value of the Exchangeable Notes ranging from €1,741 million to €1,740 million at September 30, 2025.

## 20. Segment information

The Group has two reportable segments: Premium and Ad-Supported. Revenue for the Premium segment is generated primarily through subscription fees. Revenue for the Ad-Supported segment is generated primarily through the sale of advertising across the Group's music and podcast content. Royalty costs are primarily recorded in each segment based on specific rates for each segment agreed to with rights holders. All podcast content costs were recorded in the Ad-Supported segment prior to 2025. Beginning in 2025, as part of the Spotify Partner Program initiative, an enhanced video podcast experience was launched for subscribers to our Premium Service. Podcast content costs attributable to this new experience for subscribers to our Premium Service are recorded in the Premium segment. The costs of providing audiobook content as part of a subscription are recorded in the Premium segment. The remaining costs that are not specifically associated with either of the segments are allocated based on user activity or the revenue recognized in each segment. No operating segments have been aggregated to form the reportable segments.

Key financial performance measures of the segments including revenue, cost of revenue, and gross profit, are as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
(in € millions)				
<b>Premium</b>				
Revenue	3,826	3,516	11,337	10,114
Cost of revenue	2,557	2,338	7,569	6,906
<b>Gross profit</b>	<b>1,269</b>	<b>1,178</b>	<b>3,768</b>	<b>3,208</b>
<b>Ad-Supported</b>				
Revenue	446	472	1,318	1,317
Cost of revenue	364	410	1,089	1,169
<b>Gross profit</b>	<b>82</b>	<b>62</b>	<b>229</b>	<b>148</b>
<b>Consolidated</b>				
Revenue	4,272	3,988	12,655	11,431
Cost of revenue	2,921	2,748	8,658	8,075
<b>Gross profit</b>	<b>1,351</b>	<b>1,240</b>	<b>3,997</b>	<b>3,356</b>

#### Reconciliation of segment gross profit

Operating expenses, finance income, and finance costs are not allocated to individual segments as these are managed on an overall Group basis. The reconciliation between reportable segment gross profit to the Group's Income before tax is as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
(in € millions)				
<b>Segment gross profit</b>	<b>1,351</b>	<b>1,240</b>	<b>3,997</b>	<b>3,356</b>
Research and development	(309)	(342)	(1,103)	(1,110)
Sales and marketing	(349)	(332)	(1,027)	(999)
General and administrative	(111)	(112)	(370)	(359)
Finance income	262	66	422	201
Finance costs	(17)	(122)	(716)	(247)
<b>Income before tax</b>	<b>827</b>	<b>398</b>	<b>1,203</b>	<b>842</b>

#### Revenue by country

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
(in € millions)				
United States	1,587	1,577	4,829	4,439
Luxembourg	3	2	9	7
Other countries	2,682	2,409	7,817	6,985
<b>Total</b>	<b>4,272</b>	<b>3,988</b>	<b>12,655</b>	<b>11,431</b>

Premium revenue is attributed to a country based on where the membership originates. Ad-Supported revenue is attributed to a country based on where the advertising campaign is delivered. There are no countries that individually make up 10% or more of total revenue included in "Other countries."

## 21. Commitments and contingencies

### Commitments

The Group is subject to the following minimum guarantees relating to the content on its Service, the majority of which relate to minimum royalty payments associated with its license agreements for the use of licensed content:

	September 30, 2025	December 31, 2024
	(in € millions)	
Not later than one year	1,594	3,021
Later than one year but not more than five years	3,005	1,399
	<b>4,599</b>	<b>4,420</b>

In addition, the Group is subject to various non-cancelable purchase obligations and service agreements with minimum spend commitments, including a service agreement with Google for the use of Google Cloud Platform and certain podcast and marketing commitments:

	September 30, 2025	December 31, 2024
	(in € millions)	
Not later than one year	712	598
Later than one year but not more than five years	433	1,021
More than five years	53	68
	<b>1,198</b>	<b>1,687</b>

### Contingencies

Various legal actions, proceedings, and claims are pending or may be instituted or asserted against the Group. These may include, but are not limited to, matters relating to intellectual property, data protection, consumer protection, employment, and contractual rights. As a general matter, the music and other content made available on the Group's Service are licensed to the Group by various third parties. Many of these licenses allow rights holders or other authorized parties to audit the Group's royalty payments, and any such audit could result in disputes over whether the Group has paid the proper royalties. If such a dispute were to occur, the Group could be required to pay additional royalties, and the amounts involved could be material. The Group expenses legal fees as incurred. The Group is subject to ongoing non-income tax audits in several jurisdictions. Tax authorities in certain jurisdictions have challenged our positions. The Group records a provision for contingent losses when it is both probable that a liability has been incurred and the amount of the loss can be reasonably estimated. An unfavorable outcome to any legal or tax matter, if material, could have an adverse effect on the Group's operations or its financial position, liquidity, or results of operations.

On May 16, 2024, the Mechanical Licensing Collective ("MLC"), an entity designated to administer a blanket compulsory license available under U.S. law, filed a lawsuit against Spotify USA Inc. in the U.S. District Court for the Southern District of New York (*Mechanical Licensing Collective v. Spotify USA Inc.*, No. 1:24-cv-03809), alleging that beginning with its March 2024 reporting, Spotify USA Inc. improperly reported and underpaid royalties for its Premium Service as a bundle that includes a monthly allocation of audiobook access. On January 29, 2025, the MLC's lawsuit was dismissed with prejudice, with the court holding that the Premium Service is a bundle. On October 1, 2025, the MLC filed an amended complaint alleging that Spotify USA Inc. improperly valued the components of the Premium Service bundle and improperly reported royalties for the Audiobook Access Tier product. The MLC is entitled to appeal the original decision after the resolution of its new claims. If the MLC were to appeal and ultimately be entirely successful in its case, the liability in relation to the period March 1, 2024 to September 30, 2025 would be approximately €308 million, plus potentially penalties and interest, which we cannot reasonably estimate. Any liability would be partially offset by direct deals with publishers.

## 22. Events after the reporting period

Subsequent to the end of the reporting period, the Group signed agreements including minimum guarantees and committed spend of €507 million over the next 5 years. Additionally, subsequent to the end of the reporting period and through close of business on November 3, 2025, the Company repurchased 494,594 shares for €287 million (US\$333 million) as part of the share repurchase program announced on August 20, 2021 discussed in Note 13.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Special Note Regarding Forward-Looking Statements

This discussion and analysis reflects our historical results of operations and financial position and contains estimates and forward-looking statements. All statements other than statements of historical fact are forward-looking statements. The words "may," "might," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "seek," "believe," "estimate," "predict," "potential," "continue," "contemplate," "possible," and similar words are intended to identify estimates and forward-looking statements.

Our estimates and forward-looking statements are mainly based on our current expectations and estimates of future events and trends, which affect or may affect our businesses and operations. Although we believe that these estimates and forward-looking statements are based upon reasonable assumptions, they are subject to numerous risks and uncertainties and are made in light of information currently available to us. Many important factors may adversely affect our results as indicated in forward-looking statements. These factors include, but are not limited to:

- our ability to attract prospective users, retain existing users, and monetize our products and services;
- competition for users, their time, and advertisers;
- risks associated with our international operations and our ability to manage our growth and the scope and complexity of our business;
- risks associated with our new products or services and our emphasis on long-term user engagement over short-term results;
- our ability to predict, recommend, and play content that our users enjoy;
- our ability to generate profit or positive cash flow on a sustained basis;
- our ability to convince advertisers of the benefits of our advertising offerings;
- our ability to forecast or optimize advertising inventory amid evolving industry trends in digital advertising;
- our ability to generate revenues from podcasts, audiobooks, and other non-music content;
- potential disputes or liabilities associated with content made available on our Service (as defined above);
- risks relating to acquisitions, investments, and divestitures;
- our dependence upon third-party licenses for most of the content we stream;
- our lack of control over third-party content providers who are concentrated and can unilaterally affect our access to content;
- our ability to comply with complex license agreements;
- our ability to accurately estimate royalty payments under our license agreements and relevant statutes;
- the limitations on our operating flexibility due to financial commitments required under certain of our license agreements;
- our ability to identify the compositions embodied in sound recordings and ownership thereof in order to obtain licenses or comply with existing license agreements;
- assertions by third parties of infringement or other violations by us of their intellectual property rights;
- our ability to protect our intellectual property;
- the dependence of streaming on operating systems, online platforms, hardware, networks, regulations, and standards that we do not control;
- our ability to maintain the integrity of our technology infrastructure and systems or the security of confidential information;
- undetected errors, misconfigurations, bugs, or vulnerabilities in our products and services;
- interruptions, delays, or discontinuations in service arising from our systems or systems of third parties;
- changes in laws or regulations affecting us;
- risks relating to privacy and data security, content moderation, and use of artificial intelligence;
- our ability to maintain, protect, and enhance our brand;
- risks associated with increased scrutiny of environmental, social, and governance matters;
- payment acceptance-related risks;
- our dependence on key personnel and ability to attract, retain, and motivate highly skilled employees;
- our ability to access additional capital to support strategic objectives;
- risks relating to currency exchange rate fluctuations and foreign exchange controls;
- the impact of economic, social, or political conditions, including inflation, changes in interest rates, changes in trade policies, geopolitical conflicts in Europe and the Middle East, and related market uncertainty;
- our ability to accurately estimate user metrics and other estimates;
- our ability to manage and remediate attempts to manipulate streams and attempts to gain or provide unauthorized access to certain features of our Service;

- risks related to our indebtedness, including risks related to our Exchangeable Notes;
- fluctuation of our operating results and fair market value of ordinary shares;
- tax-related risks;
- the concentration of voting power among our founders, which limits shareholders' ability to influence our governance and business; and
- risks related to our status as a foreign private issuer and a Luxembourg company.

We operate in an evolving environment. New risk factors and uncertainties emerge from time to time, and it is not possible for our management to predict all risk factors and uncertainties, nor are we able to assess the impact of all of these risk factors on our business or the extent to which any risk factor, or combination of risk factors, may cause actual results to differ materially from those contained in any forward-looking statements.

We qualify all of our forward-looking statements by these cautionary statements. For additional information, refer to the risk factors discussed under Part I, Item 3.D. "Risk Factors" in our Annual Report on Form 20-F for the year ended December 31, 2024 ("Annual Report on Form 20-F") and in our other filings with the U.S. Securities and Exchange Commission ("SEC").

You should read this discussion and analysis completely and with the understanding that our actual future results may be materially different from our expectations.

Investors and others should note that we announce material financial information to our investors using our Investors website (investors.spotify.com), SEC filings, press releases, public conference calls, and webcasts. We use these channels, as well as social media, to communicate with our users and the public about our company, our Service, and other issues. It is possible that the information we post on these channels could be deemed to be material information. Therefore, we encourage investors, the media, and others interested in our Company to review the information we post on the channels listed on our Investors website.

## Overview

We are the world's most popular audio streaming subscription service. With a presence in 184 countries and territories, our platform includes 713 million monthly active users ("MAUs"), including 281 million Premium Subscribers (as defined below) as of September 30, 2025.

We currently monetize our Service primarily through both subscriptions and advertising. Our Premium Subscribers have grown 12% year-over-year, as of September 30, 2025, to 281 million. Our 713 million MAUs have grown 11% year-over-year, as of September 30, 2025.

Our results reflect the effects of our trial programs, both discounted and free trials, in addition to seasonal trends in user behavior and, with respect to our Ad-Supported segment, advertising behavior. Historically, Premium Subscriber growth benefits when we run such trial programs.

For our Ad-Supported segment, typically we experience higher advertising revenue in the fourth quarter of each calendar year due to greater advertising demand during the holiday season. However, in the first quarter of each calendar year, we typically experience a seasonal decline in advertising revenue due to reduced advertiser demand.

On January 2, 2025, in the U.S., U.K., Canada and Australia, we launched the Spotify Partner Program, a new monetization program that offers podcast creators audience-driven payouts for eligible video streaming of their content on our platform. Users benefit from a bigger catalog of video podcasts, and Premium Subscribers in select markets are able to watch video podcasts without interruptions from dynamically inserted advertisements. On April 29, 2025, we launched the Spotify Partner Program in nine additional markets.

On April 16, 2025, we announced the launch of audiobooks on our Premium Service in four additional markets: Germany, Austria, Switzerland, and Liechtenstein. Currently, audiobooks are available for eligible Premium Subscribers in 14 markets.

On September 10, 2025, we introduced Lossless audio to our Premium Service in more than 50 markets, allowing subscribers to stream tracks in up to 24-bit/44.1 kHz FLAC, unlocking greater detail across nearly every song available on Spotify. On September 15, 2025, we introduced enhancements to our mobile Ad-Supported Service experience globally, adding new features that improve playback control, music discovery, and sharing.

### Current macroeconomic environment

The global macroeconomic environment continues to be uncertain, reflecting the impacts of inflation, changes in interest rates, changes in trade and tax policies, continued geopolitical conflicts in Europe and the Middle East, and related market uncertainty. We will continue to actively monitor and respond accordingly to the macroeconomic environment.

For additional information, refer to Part I, Item 3.D. “Risk Factors” in our Annual Report on Form 20-F.

### Key Performance Indicators

We use certain key performance indicators to monitor and manage our business. We use these indicators to evaluate our business, measure our performance, identify trends affecting our business, formulate business plans, and make strategic decisions. We believe these indicators provide useful information to investors in understanding and evaluating our operating results in the same manner we do.

#### MAUs

We track MAUs as an indicator of the size of the audience engaged with our Service. We define MAUs as the total count of Ad-Supported Users and Premium Subscribers that have consumed content for greater than zero milliseconds in the last thirty days from the period-end indicated. Reported MAUs may overstate the number of unique individuals who actively use our Service within a thirty-day period, as one individual may register for, and use, multiple accounts. Additionally, although we strive to detect and minimize non-bona fide accounts that may typically be created in an attempt to artificially stream content, they may contribute, from time to time, to an overstatement in our reported MAUs. Our MAUs in the tables below are inclusive of Ad-Supported Users who may have employed methods to limit or otherwise avoid being served advertisements. For additional information, refer to the risk factors discussed under Part I, Item 3.D. “Risk Factors” in our Annual Report on Form 20-F, and in our other filings with the SEC.

The table below sets forth our MAUs as of September 30, 2025 and 2024.

	As of September 30		Change	
	2025	2024		
	(in millions, except percentages)			
MAUs	713	640	73	11 %

MAUs were 713 million as of September 30, 2025 and 640 million as of September 30, 2024, which represented an increase of 11%. MAUs benefited from our continued investment in driving the growth of our Service through successful consumer marketing campaigns, enhanced content offerings, and product enhancements, resulting in continued user engagement and customer satisfaction.

#### Premium Subscribers

We define Premium Subscribers as users that have completed registration with Spotify and have activated a payment method for Premium Service and other subscription offerings (collectively, “Subscription Offerings”). Our Premium Subscribers include all registered accounts in our Family Plan and Duo Plan. Our Family Plan consists of one primary subscriber and up to five additional sub-accounts, allowing up to six Premium Subscribers per Family Plan Subscription. Our Duo Plan consists of one primary subscriber and up to one additional sub-account, allowing up to two Premium Subscribers per Duo Plan Subscription. Premium Subscribers include subscribers in a grace period of up to 30 days after failing to pay their subscription fee.

The table below sets forth our Premium Subscribers as of September 30, 2025 and 2024.

	As of September 30		Change	
	2025	2024		
	(in millions, except percentages)			
Premium Subscribers	281	252	29	12 %

Premium Subscribers were 281 million as of September 30, 2025 and 252 million as of September 30, 2024, which represented an increase of 12%. Our Family Plan and Duo Plan were meaningful contributors of total gross additions in Premium Subscribers, while our free trial offers and global campaigns also accounted for a significant portion of gross additions in Premium Subscribers.

### Ad-Supported MAUs

We define Ad-Supported MAUs as the total count of Ad-Supported Users that have consumed content for greater than zero milliseconds in the last thirty days from the period-end indicated.

The table below sets forth our Ad-Supported MAUs as of September 30, 2025 and 2024.

	As of September 30		Change	
	2025	2024		
	(in millions, except percentages)			
Ad-Supported MAUs	446	402	44	11 %

Ad-Supported MAUs were 446 million as of September 30, 2025 and 402 million as of September 30, 2024, which represented an increase of 11%. Ad-Supported MAUs benefited from our continued investment in driving the growth of our Ad-Supported Service through successful consumer marketing campaigns, enhanced content offerings, and product enhancements, resulting in continued Ad-Supported User engagement and customer satisfaction.

### Premium ARPU

Premium average revenue per user ("ARPU") is a monthly measure defined as Premium subscription revenue recognized in the quarter indicated divided by the average daily Premium Subscribers in such quarter, which is then divided by three months.

The table below sets forth our average Premium ARPU for the three and nine months ended September 30, 2025 and 2024.

	Three months ended September 30,			Change	Nine months ended September 30,			Change	
	2025	2024			2025	2024			
Premium ARPU	€ 4.53	€ 4.71	€ (0.18)	(4)%	€ 4.61	€ 4.63	€ (0.02)	—	%

For the three months ended September 30, 2025 and 2024, Premium ARPU was €4.53 and €4.71, respectively, which represented a decrease of 4%. This decrease of €0.18 is primarily attributable to unfavorable movements in foreign exchange rates, decreasing Premium ARPU by €0.18, and changes in product and market mix, decreasing Premium ARPU by €0.14. These decreases were partially offset by an increase in Premium ARPU of €0.14 as a result of price increases.

For the nine months ended September 30, 2025 and 2024, Premium ARPU was €4.61 and €4.63, respectively, which represented a decrease of less than 1%. This decrease of €0.02 is attributable to changes in product and market mix, decreasing Premium ARPU by €0.13, and unfavorable movements in foreign exchange rates, decreasing Premium ARPU by €0.12. These decreases were largely offset by an increase in Premium ARPU of €0.23 as a result of price increases.

### How We Generate Revenue

We operate and manage our business in two reportable segments - Premium and Ad-Supported. We identify our reportable segments based on the organizational units used by the chief operating decision maker to monitor performance and make operating decisions. See Note 20 to our interim condensed consolidated financial statements for additional information regarding our reportable segments.

#### Premium

We generate revenue for our Premium segment through the sale of subscriptions to the Subscription Offerings. The Subscription Offerings are primarily sold directly to end users. The Premium Service is also sold through partners who are generally telecommunications companies that bundle the subscription with their own services or collect payment for the stand-alone subscriptions from their end customers. Premium partner subscription revenue is based on a per-subscriber rate in a negotiated partner agreement. We also bundle the Premium Service with other services.

### ***Ad-Supported***

We generate revenue for our Ad-Supported segment primarily from the sale of display, audio, and video advertising delivered through advertising impressions. We generally enter into arrangements with advertising agencies that purchase advertising on behalf of their clients and we also enter into arrangements directly with some large advertisers. These advertising arrangements are typically sold on a cost-per-thousand impressions (“CPM”) basis and are evidenced by an insertion order that specifies the terms of the arrangement such as the type of advertising product, pricing, insertion dates, and number of impressions in a stated period. Additionally, we generate revenue through arrangements with both internal and external advertising automated exchanges, an internal self-serve platform, and advertising marketplace programs to distribute advertising inventory for purchase on an auction or fixed CPM basis.

In addition, certain offerings within our two-sided marketplace result in advertising revenues.

### **Components of our Operating Results**

*Cost of revenue.* Cost of revenue consists predominantly of royalty and distribution costs related to content streaming. We incur royalty costs, which we pay to certain record labels, music publishers, audiobook publishers, and other rights holders, for the right to stream content to our users. Music royalties are typically calculated monthly based on the combination of a number of different variables. Generally, Subscription Offering music royalties are based on the greater of a percentage of relevant revenue and a per user amount. Music royalties for the Ad-Supported Service are typically a percentage of relevant revenue, although certain agreements are based on the greater of a percentage of relevant revenue and an amount for each time a track is streamed. We have negotiated lower per user amounts for our lower priced subscription plans such as our Family Plan, Duo Plan, and Student Plan. In our agreements with certain record labels, the percentage of revenue used in the calculation of royalties is generally dependent upon certain targets being met. The targets can include such measures as the number of applicable Premium Subscribers, the ratio of Ad-Supported Users to applicable Premium Subscribers, and/or the rates of applicable Premium Subscriber churn. In addition, royalty rates vary by country. Some of our royalty agreements require that royalty costs be paid in advance or are subject to minimum guaranteed amounts. For the majority of royalty agreements, incremental costs incurred due to unrecouped advances and minimum guarantees have not been significant to date. We also have certain so-called most favored nation royalty agreements, which require us to record additional costs if certain material contract terms are not as favorable as the terms we have agreed to with similar licensors. Cost of revenue also reflects discounts provided by certain rights holders in return for promotional activities in connection with marketplace programs. Additionally, it includes the costs of discounted trials. Royalties payable in relation to audiobook licenses are generally consumption-based.

Cost of revenue also includes the cost of podcast content assets (both produced and licensed). Amortization of podcast content assets is recorded over the shorter of the estimated useful economic life or the license period (if relevant) and begins at the release of each episode. Certain fixed fees to access content are recorded on a straight-line basis over the applicable license period. We make payments to podcast publishers, whose content we monetize through advertising sales in the Spotify Audience Network (“SPAN”), which are also included in cost of revenue. Additionally, cost of revenue includes payments to certain podcast publishers who deliver video content. Amounts are recognized based on a number of factors including qualifying consumption time attributable to eligible video episodes and financial participations in excess of minimum guarantees.

Cost of revenue also includes credit card and payment processing fees for subscription revenue, advertising serving, advertising measurement, customer service, certain employee compensation and benefits, cloud computing, streaming, facility, and equipment costs.

*Research and Development.* We invest heavily in research and development in order to drive user engagement and customer satisfaction on our platform, which we believe helps drive organic growth in MAUs, which, in turn, drives additional growth in, and better retention of, Premium Subscribers, as well as increased advertising opportunities to our users. We aim to design products and features that create and enhance user experiences, and new technologies are at the core of many of these opportunities. Expenses primarily comprise costs incurred for the development of products related to our platform and Service, as well as new and existing advertising products and improvements to our mobile application and desktop application and streaming services. The costs incurred include related facility costs, consulting costs, and employee compensation and benefits costs. We expect engineers to represent a significant portion of our employees over the foreseeable future.

Many of our new products and improvements to our platform require large investments and involve substantial time and risks to develop and launch. Some of these products may not be well received or may take a long time for users to adopt. As a result, the benefits of our research and development investments are difficult to forecast.

**Sales and Marketing.** Sales and marketing expenses primarily comprise employee compensation and benefits, public relations, branding, consulting expenses, customer acquisition costs, advertising, marketing events and trade shows, the cost of working with content creators and rights holders to promote the availability of new releases on our platform, and the costs of providing free trials. Expenses included in the cost of providing free trials are derived primarily from per user royalty fees determined in accordance with the rights holder agreements.

**General and Administrative.** General and administrative expenses primarily comprise employee compensation and benefits for functions such as finance, accounting, analytics, legal, human resources, consulting fees, and other costs, including facility and equipment costs, directors' and officers' liability insurance, and director fees.

## Results of Operations

### Revenue

	Three months ended September 30,				Nine months ended September 30,			
	2025	2024	Change		2025	2024	Change	
	(in € millions, except percentages)							
Premium	3,826	3,516	310	9 %	11,337	10,114	1,223	12 %
Ad-Supported	446	472	(26)	(6) %	1,318	1,317	1	— %
<b>Total</b>	<b>4,272</b>	<b>3,988</b>	<b>284</b>	<b>7 %</b>	<b>12,655</b>	<b>11,431</b>	<b>1,224</b>	<b>11 %</b>

### Premium revenue

For the three months ended September 30, 2025 and 2024, Premium revenue comprised 90% and 88% of our total revenue, respectively. For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, Premium revenue increased €310 million, or 9%. The increase was due primarily to an increase in the number of Premium Subscribers, partially offset by a decrease in Premium ARPU, as described above.

For the nine months ended September 30, 2025 and 2024, Premium revenue comprised 90% and 88% of our total revenue, respectively. For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, Premium revenue increased €1,223 million, or 12%. The increase was due primarily to an increase in the number of Premium Subscribers, partially offset by a decrease in Premium ARPU, as described above.

### Ad-Supported revenue

For the three months ended September 30, 2025 and 2024, Ad-Supported revenue comprised 10% and 12% of our total revenue, respectively. For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, Ad-Supported revenue decreased €26 million, or 6%. This decrease was due primarily to a decrease of €34 million in our direct channel, mainly due to a decrease in music impressions sold, offset by an increase in our programmatic channels and our self-serve platform (i.e. automated sales channels) by €23 million driven by an increase in music impressions sold primarily on our auction-based offerings.

For the nine months ended September 30, 2025 and 2024, Ad-Supported revenue comprised 10% and 12% of our total revenue, respectively. For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, Ad-Supported revenue increased €1 million, or less than 1%. This increase was due primarily to an increase in music impressions sold primarily on our auction-based offerings, which increased revenue in our programmatic channels and our self-serve platform (i.e. automated sales channels) by €67 million. This was offset by a decrease in our direct channel by €60 million, mainly due to a decrease in music impressions sold.

### Foreign exchange impact on total revenue

The changes in revenue described above include the impact of foreign exchange rate movements during the respective periods. The general movement of the Euro relative to certain foreign currencies, primarily the U.S. dollar for the three months ended September 30, 2025 and the U.S. dollar, Mexican peso, and Brazilian real for the nine months ended September 30, 2025, as compared to the same periods in 2024, had a net unfavorable impact on our revenue. We estimate that total revenue for the three and nine months ended September 30, 2025 would have been approximately €178 million and €337 million higher, respectively, if foreign exchange rates had remained consistent with foreign exchange rates for the comparable periods in 2024.

### Cost of revenue

	Three months ended September 30,		Change		Nine months ended September 30,		Change	
	2025	2024			2025	2024		
	(in € millions, except percentages)							
Premium	2,557	2,338	219	9 %	7,569	6,906	663	10 %
Ad-Supported	364	410	(46)	(11) %	1,089	1,169	(80)	(7) %
<b>Total</b>	<b>2,921</b>	<b>2,748</b>	<b>173</b>	<b>6 %</b>	<b>8,658</b>	<b>8,075</b>	<b>583</b>	<b>7 %</b>

#### Premium cost of revenue

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, Premium cost of revenue increased €219 million, or 9%, and Premium cost of revenue as a percentage of Premium revenue increased from 66% to 67%. The increase in Premium cost of revenue was driven primarily by increases in Premium revenue driving increases in music royalties, as well as increases in audiobook licensing costs and costs associated with the launch of the Spotify Partner Program, partially offset by benefits from certain marketplace programs. These collectively resulted in higher royalty costs of €191 million. Royalty costs for the three months ended September 30, 2025 included €11 million in benefits from changes in prior period estimates for rights holder liabilities. Additionally, there was an €11 million increase in payment processing fees during the three months ended September 30, 2025.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, Premium cost of revenue increased €663 million, or 10%, and Premium cost of revenue as a percentage of Premium revenue decreased from 68% to 67%. The increase in Premium cost of revenue was driven primarily by increases in Premium revenue driving increases in music royalties, as well as increases in audiobook licensing costs and costs associated with the launch of the Spotify Partner Program, partially offset by benefits from certain marketplace programs. These collectively resulted in higher royalty costs of €588 million. Royalty costs for the nine months ended September 30, 2025 included €11 million in benefits from changes in prior period estimates for rights holder liabilities. Additionally, there was a €28 million increase in payment processing fees and a €19 million increase in streaming delivery costs during the nine months ended September 30, 2025.

#### Ad-Supported cost of revenue

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, Ad-Supported cost of revenue decreased €46 million, or 11%, and Ad-Supported cost of revenue as a percentage of Ad-Supported revenue decreased from 87% to 82%. The decrease in Ad-Supported cost of revenue was driven primarily by a reduction in podcast costs of €24 million due primarily to our optimization of podcast inventory as well as costs attributable to the new video podcast experience available to subscribers to our Premium Service now recorded to the Premium segment. Additionally, cost of revenue was impacted by a decrease in music royalty costs, driven by a decrease in advertising revenue and benefits from changes in prior period estimates for rights holder liabilities, resulting in lower royalty costs of €17 million during the three months ended September 30, 2025.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, Ad-Supported cost of revenue decreased €80 million, or 7%, and Ad-Supported cost of revenue as a percentage of Ad-Supported revenue decreased from 89% to 83%. The decrease in Ad-Supported cost of revenue was driven primarily by a reduction in podcast costs of €66 million due primarily to our optimization of podcast inventory as well as costs attributable to the new video podcast experience available to subscribers to our Premium Service now recorded to the Premium segment. Additionally, music royalty costs decreased by €14 million during the nine months ended September 30, 2025, due primarily to benefits from certain marketplace programs and benefits from changes in prior period estimates for rights holder liabilities.

#### Foreign exchange impact on total cost of revenue

The changes in cost of revenue described above include the impact of foreign exchange rate movements during the respective periods. The general movement of the Euro relative to certain foreign currencies, primarily the U.S. dollar for the three months ended September 30, 2025 and the U.S. dollar, Mexican peso, and Brazilian real for the nine months ended September 30, 2025, as compared to the same periods in 2024, had a net favorable impact on our cost of revenue. We estimate that total cost of revenue for the three and nine months ended September 30, 2025 would have been approximately €128 million and €248 million higher, respectively, if foreign exchange rates had remained consistent with foreign exchange rates for the comparable periods in 2024.

### Gross profit and gross margin

	Three months ended September 30,		Change		Nine months ended September 30,		Change	
	2025	2024			2025	2024		
(in € millions, except percentages)								
Gross profit								
Premium	1,269	1,178	91	8 %	3,768	3,208	560	17 %
Ad-Supported	82	62	20	32 %	229	148	81	55 %
Consolidated	1,351	1,240	111	9 %	3,997	3,356	641	19 %
Gross margin								
Premium	33 %	34 %			33 %	32 %		
Ad-Supported	18 %	13 %			17 %	11 %		
Consolidated	32 %	31 %			32 %	29 %		

### Premium gross profit and gross margin

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, Premium gross profit increased by €91 million, and Premium gross margin decreased from 34% to 33%. Premium gross margin decreased due primarily to increases in costs associated with the launch of the Spotify Partner Program, inclusive of certain costs previously attributable to the Ad-Supported segment. The decrease in gross margin was partially offset by revenue growth outpacing music royalty costs net of certain marketplace programs and audiobook licensing costs during the three months ended September 30, 2025. Also partially offsetting the decrease in gross margin were net benefits from changes in prior period estimates for rights holder liabilities for the three months ended September 30, 2025 with no comparable benefit for the three months ended September 30, 2024.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, Premium gross profit increased by €560 million, and Premium gross margin increased from 32% to 33%. Premium gross margin increased due primarily to revenue growth outpacing music royalty costs net of certain marketplace programs and audiobook licensing costs, partially offset by increases in costs associated with the launch of the Spotify Partner Program, inclusive of certain costs previously attributable to the Ad-Supported segment, during the nine months ended September 30, 2025. Also contributing to the increase in gross margin were net benefits from changes in prior period estimates for rights holder liabilities for the nine months ended September 30, 2025 with no comparable benefit for the nine months ended September 30, 2024.

### Ad-Supported gross profit and gross margin

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, Ad-Supported gross profit increased by €20 million, and gross margin increased from 13% to 18%. The increase in Ad-Supported gross margin was due primarily to a reduction in podcast costs. Additionally, the increase in gross margin was due to growth in benefits from certain marketplace programs.

For the nine months ended September 30, 2025, as compared to the nine months ended September 30, 2024, Ad-Supported gross profit increased by €81 million, and gross margin increased from 11% to 17%. The increase in Ad-Supported gross margin was due primarily to a reduction in podcast costs. Additionally, the increase in gross margin was due to growth in benefits from certain marketplace programs.

### Consolidated Operating Expenses

#### Research and development

	Three months ended September 30,		Change	Nine months ended September 30,		Change
	2025	2024		2025	2024	
	(in € millions, except percentages)					
Research and development	309	342	(33)	(10)%	1,103	(7)
As a percentage of revenue	7 %	9 %			9 %	10 %

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, research and development costs decreased by €33 million, or 10%. The decrease was due primarily to a decrease of €46 million in social costs due primarily to changes in share price movements.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, research and development costs decreased €7 million, or 1%. The decrease was due primarily to a decrease in share-based compensation of €14 million, due to a change in the timing of annual grants in 2025, moving from March 1 to May 1. There was also a decrease of €8 million in social costs due primarily to changes in share price movements. These decreases were partially offset by an increase of €18 million in information technology costs due primarily to an increase in our usage of cloud computing services.

### *Sales and marketing*

	Three months ended September 30,			Nine months ended September 30,				
	2025	2024	Change	2025	2024	Change		
	(in € millions, except percentages)							
Sales and marketing	349	332	17	5 %	1,027	999	28	3 %
As a percentage of revenue	8 %	8 %			8 %	9 %		

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, sales and marketing expense increased by €17 million, or 5%. The increase was due primarily to an increase in advertising costs of €22 million for marketing campaigns. This increase was partially offset by a decrease of €15 million in social costs due primarily to changes in share price movements.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, sales and marketing expense increased by €28 million, or 3%. The increase was due primarily to an increase in advertising costs of €15 million for marketing campaigns.

### *General and administrative*

	Three months ended September 30,		Change	Nine months ended September 30,		Change		
	2025	2024		2025	2024			
	(in € millions, except percentages)							
General and administrative	111	112	(1)	(1)%	370	359	11	3 %
As a percentage of revenue	3 %	3 %			3 %	3 %		

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, general and administrative expense decreased by €1 million, or 1%.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, general and administrative expense increased by €11 million, or 3%.

### *Foreign exchange impact on total operating expenses*

The increases in operating expenses described above include the impact of foreign exchange rate movements during the respective periods. A significant portion of our operating expenses are denominated in the U.S. dollar. The general movement of the Euro relative to certain foreign currencies, primarily the U.S. dollar, for the three and nine months ended September 30, 2025, as compared to the three and nine months ended September 30, 2024, had a favorable net impact on our operating expenses. We estimate that total operating expenses for the three and nine months ended September 30, 2025 would have been approximately €27 million and €76 million higher if foreign exchange rates had remained consistent with foreign exchange rates for the comparable periods in 2024.

### Finance income

Finance income consists of fair value adjustment gains on certain financial instruments, interest income earned on our cash and cash equivalents and short term investments, interest income on our finance lease receivables, dividends received on our long term investments, and foreign currency gains.

	Three months ended September 30,		Change	Nine months ended September 30,		Change		
	2025	2024		2025	2024			
	(in € millions, except percentages)							
Finance income	262	66	196	297 %	422	201	221	110 %
As a percentage of revenue	6 %	2 %			3 %	2 %		

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, finance income increased by €196 million. The increase was due primarily to €197 million of fair value movements on the Exchangeable Notes recognized within finance income during the three months ended September 30, 2025, with no such activity recognized within finance income during the three months ended September 30, 2024.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, finance income increased by €221 million. The increase was due primarily to €197 million of fair value movements on the Exchangeable Notes recognized within finance income during the nine months ended September 30, 2025, with no such activity recognized within finance income during the nine months ended September 30, 2024. Finance income for the nine months ended September 30, 2025, as compared to the nine months ended September 30, 2024, also included an increase in interest income earned on cash and cash equivalents and short term investments of €25 million.

### Finance costs

Finance costs consist of fair value adjustment losses on certain financial instruments, interest expense, and foreign currency losses.

	Three months ended September 30,			Nine months ended September 30,			
	2025	2024	Change	2025	2024	Change	
	(in € millions, except percentages)						
Finance costs	(17)	(122)	105	(86)%	(716)	(247)	(469) 190 %
As a percentage of revenue	— %	(3)%		(6)%	(2)%		

For the three months ended September 30, 2025 as compared to the three months ended September 30, 2024, finance costs decreased by €105 million. The decrease was due primarily to €67 million of fair value movements on the Exchangeable Notes recognized within finance costs during the three months ended September 30, 2024, with no such activity recognized within finance costs during the three months ended September 30, 2025. Finance costs for the three months ended September 30, 2025, as compared to the three months ended September 30, 2024, also included a decrease in foreign exchange losses on the remeasurement of monetary assets and liabilities in a transaction currency other than the functional currency of €28 million.

For the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, finance costs increased by €469 million. The increase was due primarily to an increase of €456 million in fair value movements on the Exchangeable Notes recognized within finance costs. Finance costs for the nine months ended September 30, 2025, as compared to the nine months ended September 30, 2024, also included an increase in foreign exchange losses on the remeasurement of monetary assets and liabilities in a transaction currency other than the functional currency of €45 million. Additionally, finance costs for the nine months ended September 30, 2024 included an increase in fair value movements on warrants of €33 million, with no such activity recognized within finance costs during the nine months ended September 30, 2025.

### Income tax (benefit)/expense

	Three months ended September 30,			Nine months ended September 30,			
	2025	2024	Change	2025	2024	Change	
	(in € millions, except percentages)						
Income tax (benefit)/expense	(72)	98	(170)	165	71	94	132 %
As a percentage of revenue	(2)%	2 %		1 %	1 %		

The effective tax rate for the three months ended September 30, 2025 is lower than the Luxembourg statutory rate of 23.87%, primarily driven by a €202 million benefit relating to the impact of acceleration of the deduction of the previously capitalized and unamortized domestic Section 174 research and development (“R&D”) costs. Additionally there was a benefit of €50 million relating to the change in non-deductible losses associated with the Exchangeable Notes.

The effective tax rate for the three months ended September 30, 2024 of 24.5% was not materially different from the Luxembourg statutory rate of 24.94%.

The effective tax rate for the nine months ended September 30, 2025 is lower than the Luxembourg statutory rate of 23.87%, primarily driven by a benefit of €198 million relating to the impact of acceleration of the deduction of the previously capitalized and unamortized domestic Section 174 R&D costs. This was offset by €103 million of expense relating to the change in non-deductible losses associated with the Exchangeable Notes.

The effective tax rate for the nine months ended September 30, 2024 was lower than the Luxembourg statutory rate of 24.94%, primarily due to a €100 million tax benefit for change in deferred tax recognition in Sweden offset by €31 million of expense related to the impact of the Spotify USA Inc. position on the capitalization of Section 174 R&D costs during the period. Additionally there was €29 million of expense relating to the tax treatment of share-based compensation and fair value adjustments.

### Non-IFRS financial measure

We have reported our interim financial results in accordance with IAS 34 as issued by the IASB. In addition, we have discussed our results using the non-IFRS measure of Free Cash Flow as discussed below.

We define “Free Cash Flow” as net cash flows from operating activities less capital expenditures and change in restricted cash. We believe Free Cash Flow is a useful supplemental financial measure for us and investors in assessing our ability to pursue business opportunities and investments and to service our debt. Free Cash Flow is not a measure of our liquidity under IFRS and should not be considered as an alternative to net cash flows from operating activities.

Free Cash Flow is a non-IFRS measure and is not a substitute for IFRS measures in assessing our overall financial performance. Because Free Cash Flow is not a measurement determined in accordance with IFRS, and is susceptible to varying calculations, it may not be comparable to other similarly titled measures presented by other companies. You should not consider Free Cash Flow in isolation, or as a substitute for an analysis of our results as reported on our interim condensed consolidated financial statements appearing elsewhere in this document.

Set forth below is a reconciliation of Free Cash Flow to net cash flows from operating activities for the periods presented.

	Nine months ended September 30,	
	2025	2024
	(in € millions)	
Net cash flows from operating activities	2,077	1,418
Capital expenditures	(39)	(11)
Change in restricted cash	2	1
<b>Free Cash Flow</b>	<b>2,040</b>	<b>1,408</b>

## **Liquidity and Capital Resources**

Our principal sources of liquidity are our cash and cash equivalents, short term investments, and cash generated from operating activities. In addition, we generate cash inflows from the exercise of stock options, which can be significant depending on activity in the period. Cash and cash equivalents and short term investments consist mostly of cash on deposit with banks, time deposits, investments in money market funds, and investments in government securities, agency securities, corporate notes, fixed income funds, and collateralized reverse purchase agreements. Cash and cash equivalents and short term investments increased by €1,614 million from €7,448 million as of December 31, 2024 to €9,062 million as of September 30, 2025.

We believe our existing cash and cash equivalents, short term investments, and the cash flow we generate from our operations will be sufficient for at least the next 12 months to meet our working capital and capital expenditure needs and other liquidity requirements, such as if we decide to settle the outstanding Exchangeable Notes in cash. However, our future capital requirements may be materially different than those currently planned in our budgeting and forecasting activities and depend on many factors, including our rate of revenue growth, the timing of new product introductions, market acceptance of our products, the acquisition of other companies, competitive factors, and global economic conditions. To the extent that current and anticipated future sources of liquidity are insufficient to fund our future business activities and requirements, we may be required to seek additional equity or debt financing. The sale of additional equity would result in additional dilution to our shareholders, while the incurrence of debt financing would result in debt service obligations. Such debt instruments also could introduce covenants that might restrict our operations. We cannot assure you that we could obtain additional financing on favorable terms, or at all. For additional information, refer to Part I, Item 3.D, “Risk Factors” in our Annual Report on Form 20-F.

We continue to evaluate our real estate footprint to optimize our global office space while making necessary investments in offices and information technology infrastructure to grow our business. We fund these investments using current cash and cash equivalents and the cash flow we generate from operations. Given the impact of our Work From Anywhere program and in conjunction with a strategic review of our real estate footprint and space utilization trends, our focus has shifted more towards optimizing our current portfolio and reviewing our real estate needs around the world as opposed to significant expansion of our presence in current markets. This has resulted in a reduction of our real estate footprint as we have decided to sublease certain leased office space. See Note 7 to our interim condensed consolidated financial statements for further details.

### ***Share repurchase program***

On August 20, 2021, the Company announced that the board of directors had approved a program to repurchase up to US\$1.0 billion of the Company’s ordinary shares. On July 29, 2025, the Company announced that the board of directors had approved an increase in the Company’s share repurchase program by an additional US\$1.0 billion. Repurchases of up to 10,000,000 of the Company’s ordinary shares were authorized at the Company’s general meeting of shareholders on April 21, 2021. The authorization to repurchase will expire on April 21, 2026 unless renewed by decision of a general meeting of shareholders of the Company. As of September 30, 2025, the Company repurchased 581,404 shares for €157 million under this program. The Company repurchased 112,130 shares for €66 million (US\$77 million) during the three and nine months ended September 30, 2025. As of September 30, 2025, the maximum value of shares that may yet be purchased under the share repurchase program is approximately US\$1,819 million.

The timing and actual number of shares repurchased depends on a variety of factors, including price, general business and market conditions, and alternative investment opportunities. The repurchase program is executed consistent with the Company’s approach to capital allocation of prioritizing profitable growth while maintaining a balance sheet that can support our long term strategy. The repurchase program does not obligate the Company to acquire any particular amount of ordinary shares, and the repurchase program may be suspended or discontinued at any time at the Company’s discretion. The Company uses current cash and cash equivalents and the cash flow it generates from operations to fund the share repurchase program.

## Exchangeable Notes

On March 2, 2021, Spotify USA Inc. issued US\$1,500 million in aggregate principal amount of the Exchangeable Notes. Net proceeds from the issuance of the Exchangeable Notes were €1,223 million after deducting the transaction costs. The noteholders may exchange their Exchangeable Notes at their option into consideration that consists, at the Issuer's election, of cash, ordinary shares of the Company, or a combination of cash and ordinary shares, but only under certain circumstances as set forth in the Indenture. The circumstances required to allow the noteholders to exchange their Exchangeable Notes were met as of June 30, 2025 and September 30, 2025. The Exchangeable Notes are exchangeable through close of business on March 12, 2026. Since March 20, 2024, the Exchangeable Notes are redeemable, in whole or in part, at the Issuer's option at any time, and from time to time, and on or before the 40th scheduled trading day immediately before the maturity date, at a cash redemption price equal to the principal amount of the Exchangeable Notes to be redeemed, plus accrued and unpaid special and additional interest, if any, but only under certain circumstances as set forth in the Indenture. The circumstances required to allow the Issuer to redeem the Exchangeable Notes were met as of September 30, 2025. See Note 15 to our interim condensed consolidated financial statements for further information regarding our Exchangeable Notes.

## Cash flow

	Nine months ended September 30,	
	2025	2024
	(in € millions)	
Net cash flows from operating activities	2,077	1,418
Net cash flows used in investing activities	(1,156)	(288)
Net cash flows from financing activities	37	485
Free Cash Flow <sup>(1)</sup>	2,040	1,408

(1) For a discussion of the limitations associated with using Free Cash Flow rather than IFRS measures, and a reconciliation of Free Cash Flow to net cash flows from operating activities, see "Non-IFRS Financial Measure" above.

## Operating activities

Net cash flows from operating activities increased by €659 million to €2,077 million for the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024. The increase was due primarily to an increase in operating income adjusted for non-cash items including depreciation, amortization, impairment charge on real estate assets, and share-based compensation expense, resulting in an increase in cash flows from operating activities of €572 million. Additionally, there were favorable changes in working capital movements of €100 million, principally driven by favorable changes in trade and other liabilities, partially offset by unfavorable changes in trade receivables and other assets. There was also an increase in interest received on cash and cash equivalents and short term investments of €29 million offset by an increase in income tax paid of €39 million.

## Investing activities

Net cash flows used in investing activities increased by €868 million for the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024. The increase was due primarily to an increase in net cash outflows from purchases and sales and maturities of short term investments of €849 million.

## Financing activities

Net cash flows from financing activities decreased by €448 million for the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024. The decrease was due primarily to a decrease in cash proceeds from the exercise of stock options of €299 million and by an increase in payments for employee taxes withheld from restricted stock unit releases of €89 million. There was also an increase in share repurchases of €58 million.

## Free Cash Flow

Free Cash Flow increased by €632 million to €2,040 million for the nine months ended September 30, 2025 as compared to the nine months ended September 30, 2024, due primarily to an increase in net cash flows from operating activities of €659 million, as described above.

### Restrictions on subsidiaries to transfer funds

The payment of dividends and the making, or repayment, of loans and advances to the Company by the Company's direct subsidiaries and by its indirect subsidiaries to their respective parent entities are subject to various restrictions. Future indebtedness of these subsidiaries may prohibit the payment of dividends or the making, or repayment, of loans or advances to the Company. In addition, the ability of any of the Company's direct or indirect subsidiaries to make certain distributions may be limited by the laws of the relevant jurisdiction in which the subsidiaries are organized or located. Since the Company is expected to rely primarily on dividends from its direct and indirect subsidiaries to fund its financial and other obligations, restrictions on its ability to receive such funds may adversely impact the Company's ability to fund its financial and other obligations.

### Indebtedness

As of September 30, 2025, our outstanding indebtedness, other than lease liabilities, consisted primarily of the Exchangeable Notes that mature on March 15, 2026 and bear no interest. See Note 15 to our interim condensed consolidated financial statements for further information regarding our Exchangeable Notes. We may from time to time seek to incur additional indebtedness. Such indebtedness, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions, and other factors.

### Off-balance sheet arrangements

As of September 30, 2025, we do not have transactions with unconsolidated entities, such as entities often referred to as structured finance or special purpose entities, whereby we have financial guarantees, subordinated retained interests, derivative instruments, or other contingent arrangements that expose us to material continuing risks, contingent liabilities, or any other obligation under a variable interest in an unconsolidated entity that provides financing, liquidity, market risk, or credit risk support to us.

### Contractual obligations

The following table sets forth our contractual obligations and commercial commitments as of September 30, 2025:

	Total	Payments due by period			
		Less than 1 year	1-3 years	3-5 years	More than 5 years
		(in € millions)			
Minimum guarantees <sup>(1)</sup>	4,599	1,594	2,954	51	—
Exchangeable Notes <sup>(2)</sup>	1,278	1,278	—	—	—
Lease obligations <sup>(3)</sup>	694	93	178	147	276
Purchase obligations <sup>(4)</sup>	1,198	712	403	30	53
<b>Total</b>	<b>7,769</b>	<b>3,677</b>	<b>3,535</b>	<b>228</b>	<b>329</b>

(1) We are subject to minimum royalty payments associated with our license agreements for the use of licensed content. See Part I, Item 3.D. "Risk Factors" in our Annual Report on Form 20-F.

(2) Consists of principal on our 0.00% Exchangeable Notes due March 15, 2026.

(3) Included in the lease obligations are short term leases and certain lease agreements that we have entered into, but had not yet commenced as of September 30, 2025. Lease obligations primarily relate to our office space and our subleased properties. The expected lease terms are up to 11 years. See Note 7 to the interim condensed consolidated financial statements for further details regarding leases.

(4) We are subject to various non-cancelable purchase obligations and service agreements with minimum spend commitments, including a service agreement with Google for the use of Google Cloud Platform and certain podcast and marketing commitments.

Subsequent to the end of the reporting period, the Group signed agreements including minimum guarantees and committed spend of €507 million over the next 5 years.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our activities expose us to a variety of market risks. Our primary market risk exposures relate to currency, interest rate, share price, investment, and inflation risks. To manage these risks and our exposure to the unpredictability of financial markets, we seek to minimize potential adverse effects on our financial performance and capital.

Volatile market conditions caused by significant events with macroeconomic impacts, including, but not limited to, inflation, changes in interest rates, changes in trade and tax policies, geopolitical conflicts in Europe and the Middle East, and related market uncertainty, may result in significant changes in foreign exchange rates, interest rates, and share prices, both our own and those of third parties we use to value certain of our long term investments. Refer to Part I, Item 3.D. “Risk Factors” in our Annual Report on Form 20-F for further discussion on the impact of worldwide economic conditions on our business, operating results, and financial condition.

### **Currency risk**

Currency risk manifests itself in transaction exposure, which relates to business transactions denominated in foreign currency required by operations (purchasing and selling) and/or financing (interest and amortization). The volatility in foreign exchange rates, in particular a weakening of foreign currencies relative to the Euro, may negatively affect our revenue. Our general policy is to hedge transaction exposure on a case-by-case basis. Translation exposure relates to net investments in foreign operations. We do not conduct translation risk hedging.

#### *Transaction exposure sensitivity*

In most cases, our customers are billed in their respective local currency. Major payments, such as salaries, consultancy fees, and rental fees are settled in local currencies. Royalty payments are primarily settled in Euros and U.S. dollars. Hence, the operational need to net purchase foreign currency is due primarily to a deficit from such settlements.

The table below shows the immediate impact on Income before tax of a 10% strengthening of foreign currencies relative to the Euro in the closing exchange rate of significant currencies to which we have transaction exposure, at September 30, 2025. The impact on Income before tax is due primarily to monetary assets and liabilities in a transactional currency other than the functional currency of a subsidiary within the Group. The sensitivity associated with a 10% weakening of a particular currency would be equal and opposite. This assumes that each currency moves in isolation.

	Swedish krona (SEK)	British pound (GBP)	U.S. dollar (USD)
	(in € millions)		
<b>Decrease in Income before tax</b>	(15)	(25)	(47)

#### *Translation Exposure Sensitivity*

The impact on our equity would be approximately €238 million if the Euro weakened by 10% against all translation exposure currencies, based on the exposure at September 30, 2025.

### **Interest rate risk**

Interest rate risk is the risk that changes in interest rates will have a negative impact on earnings and cash flow. Our exposure to interest rate risk is related to our interest-bearing assets, including our cash and cash equivalents and our short term debt securities. Fluctuations in interest rates impact the yield of the investment. The sensitivity analysis considered the historical volatility of short term interest rates and we determined that it was reasonably possible that a change of 100 basis points could be experienced in the near term. A hypothetical 100 basis point decrease or increase in interest rates would have resulted in a change in interest income earned on our cash and cash equivalents and short term investments of €22 million and €62 million for the three and nine months ended September 30, 2025, respectively.

### **Share price risk**

Share price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in the fair value of the Company’s ordinary share price. Our exposure to this risk relates primarily to the Exchangeable Notes and accrual for social costs on outstanding share-based compensation awards.

A 10% decrease or increase in the Company’s ordinary share price would have resulted in a fair value of the Exchangeable Notes ranging from €1,667 million to €1,820 million at September 30, 2025.

A 10% decrease or increase in the Company’s ordinary share price would have resulted in a decrease or increase in the accrual for social costs on outstanding share-based compensation awards of €37 million at September 30, 2025.

### **Investment risk**

We are exposed to investment risk as it relates to changes in the market value of our long term investments, due primarily to volatility in the share price used to measure the investment and exchange rates. The majority of our long term investments relate to TME. A 10% decrease or increase in TME’s share price would have resulted in a fair value of the Group’s long term investment in TME ranging from €2,532 million to €3,094 million at September 30, 2025.

***Inflation risk***

Inflationary factors, such as increases in costs, may adversely affect our results of operations. If our costs were to become subject to significant inflationary pressures, we may not be able to fully offset such higher costs through price increases for our Subscription Offerings or sale of advertisements. Our inability or failure to do so could harm our business, operating results, and financial condition.

***Critical accounting policies and estimates***

We prepare our interim condensed consolidated financial statements in accordance with IFRS as issued by the IASB. Preparing these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, equity, revenue, expenses, and related disclosures. We evaluate our estimates and assumptions on an ongoing basis. Our estimates are based on historical experience and various other assumptions that we believe to be reasonable under the circumstances. Our actual results may differ from these estimates.

We believe that the assumptions and estimates associated with revenue recognition, share-based compensation, deferred taxes, uncertain tax positions, goodwill impairment, content, provisions, impairment of real estate assets, and Exchangeable Notes and warrants have the greatest potential impact on our interim condensed consolidated financial statements. Therefore, we consider these to be our critical accounting policies and estimates.

There have been no material changes or additions to our critical accounting policies and estimates as compared to the critical accounting policies and estimates described in our Annual Report on Form 20-F.

***Recent accounting pronouncements***

There are no new IFRS or IFRIC interpretations effective for the nine months ended September 30, 2025 that have a material impact to the interim condensed consolidated financial statements. See Note 2 to our interim condensed consolidated financial statements included in this report.

## PART II - OTHER INFORMATION

### Item 1. Legal Proceeding

We are, from time to time, subject to various claims, lawsuits and other legal proceedings. Some of these claims, lawsuits and other legal proceedings involve highly complex issues, and often these issues are subject to substantial uncertainties. Accordingly, our potential liability with respect to a large portion of such claims, lawsuits and other legal proceedings cannot be estimated with certainty. Management, with the assistance of legal counsel, periodically reviews the status of each significant matter and assesses potential financial exposure. We recognize provisions for claims or pending litigation when it determines that an unfavorable outcome is probable and the amount of loss can be reasonably estimated. Due to the inherent uncertain nature of litigation, the ultimate outcome or actual cost of settlement may materially vary from estimates. If management's estimates prove incorrect, current reserves could be inadequate and we could incur a charge to earnings which could have a material adverse effect on our results of operations, financial condition, and cash flows.

For a discussion of legal proceedings in which we are involved, see Note 18 and Note 21 to our interim condensed consolidated financial statements included in this report.

### Item 1A. Risk Factors

There have been no material changes from the risk factors and information disclosed in Part I, Item 3.D. "Risk Factors" in our Annual Report on Form 20-F.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity

Share repurchase activity during the three months ended September 30, 2025 was as follows:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	Maximum Value of Shares that May Yet Be Purchased Under the Plans or Programs (2)
July 1, 2025 - July 31, 2025	500,000 (3)	€ —	—	€ 1,615,572,669
August 1, 2025 - August 31, 2025	16,040	€ 557.03	16,040	€ 1,606,750,790
September 1, 2025 - September 30, 2025	96,090	€ 591.52	96,090	€ 1,549,960,580
<b>Total</b>	<b>612,130</b>	<b>€ 586.58</b> (4)	<b>112,130</b>	<b>€ 1,549,960,580</b>

- (1) On August 20, 2021, the Company announced that the board of directors had approved a program to repurchase up to US\$1.0 billion of the Company's ordinary shares. On July 29, 2025, the Company announced that the board of directors had approved an increase in the Company's share repurchase program by an additional US\$1.0 billion. Repurchases of up to 10,000,000 of the Company's ordinary shares were authorized at the Company's general meeting of shareholders on April 21, 2021. The authorization to repurchase will expire on April 21, 2026 unless renewed by decision of a general meeting of shareholders of the Company. As of September 30, 2025, the Company repurchased 581,404 shares for €157 million under this program.
- (2) The maximum value of shares that may yet be purchased under the share repurchase program announced on August 20, 2021 is translated into Euro from U.S. Dollars at the exchange rate as published by Reuters on September 30, 2025.
- (3) On July 3, 2025, the Company issued 500,000 ordinary shares to its Netherlands subsidiary at par value and subsequently repurchased those ordinary shares on the same date at the same price. These shares are held in treasury in order to facilitate the fulfillment of option exercises and restricted stock unit releases under the Company's stock option and restricted stock unit plans. See Note 13 to our interim condensed consolidated financial statements included in this report for additional details.
- (4) Represents the average price paid per share for open market repurchases. Repurchases of shares from the Company's Netherlands subsidiary at par value are not included in this calculation.

### Item 3. Defaults Upon Senior Securities

None.

### Item 5. Other Information

None.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### Spotify Technology S.A.

Date: November 4, 2025

By: /s/ Christian Luiga

Name: Christian Luiga

Title: Chief Financial Officer