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# The Cheesecake Factory®

## PRESS RELEASE

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FOR IMMEDIATE RELEASE

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### THE CHEESECAKE FACTORY TO PRESENT AT UPCOMING INVESTOR CONFERENCES

**Calabasas Hills, Calif. – November 18, 2025** – The Cheesecake Factory Incorporated (NASDAQ: CAKE) today announced David Gordon, President, and Matthew Clark, Executive Vice President and Chief Financial Officer, will present at the following upcoming investor conferences:

- Morgan Stanley’s Global Consumer & Retail Conference to be held December 2-3, 2025 in New York City, NY. Management will participate in a fireside chat on Tuesday, December 2<sup>nd</sup> at 12:45 p.m. ET and host investor meetings.
- Barclays 11<sup>th</sup> Annual Eat, Sleep, Play, Shop Conference to be held December 2-4, 2025 in New York City, NY. Management will participate in a fireside chat on Wednesday, December 3<sup>rd</sup> at 11:15 a.m. ET and host investor meetings. The fireside chat will be webcast on the Company’s website at [investors.thecheesecakefactory.com](http://investors.thecheesecakefactory.com) and a replay of the webcast will be available following the live presentation.

Investors interested in scheduling a meeting with management should contact their Morgan Stanley or Barclays sales representative.

#### About The Cheesecake Factory Incorporated

The Cheesecake Factory Incorporated is a leader in experiential dining. We are culinary forward and relentlessly focused on hospitality. Delicious, memorable experiences created by passionate people—this defines who we are and where we are going. We currently own and operate 369 restaurants throughout the United States and Canada under brands including The Cheesecake Factory®, North Italia®, Flower Child® and a collection of other FRC brands. Internationally, 35 The Cheesecake Factory® restaurants operate under licensing agreements. Our bakery division operates two facilities that produce quality cheesecakes and other baked products for our restaurants, international licensees and third-party bakery customers. In 2025, we were named to the FORTUNE Magazine “100 Best Companies to Work For®” list for the twelfth consecutive year. To learn more, visit [www.thecheesecakefactory.com](http://www.thecheesecakefactory.com), [www.northitalia.com](http://www.northitalia.com), [www.iamflowerchild.com](http://www.iamflowerchild.com) and [www.foxrc.com](http://www.foxrc.com).

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