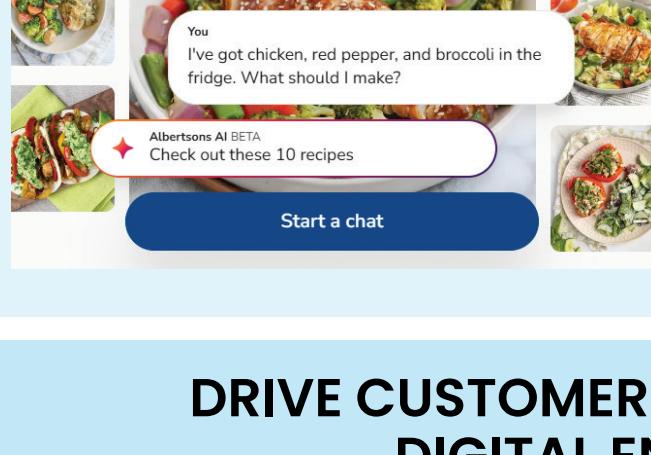


**Q3 – 2025****ID Sales  
+2.4%****Digital Sales  
+21%****Adjusted EPS  
\$0.72****Adjusted EBITDA  
\$1.039B**

## Customers for life.

### MODERNIZE CAPABILITIES

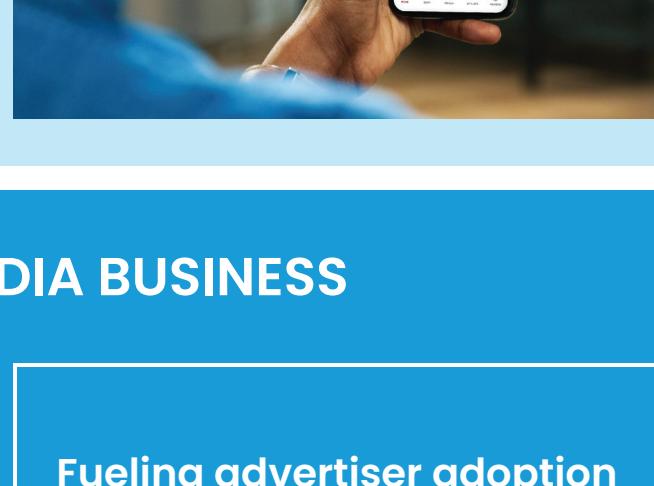


**Scaling AI and cloud-based** solutions across the enterprise to deliver **smarter, more efficient** outcomes to **transform** operations and **improve** customer experience

### DRIVE CUSTOMER GROWTH THROUGH DIGITAL ENGAGEMENT

Investing in **stores** and **digital platforms** to deliver seamless shopping and greater value.

Leveraging store-based fulfillment to scale expedited last mile delivery.



### BUILD OUR MEDIA BUSINESS

## Albertsons Media COLLECTIVE

Fueling advertiser adoption and resilient conversion, while **maximizing partner ROI** through data-driven, precision campaigns.

### ENHANCE THE CUSTOMER VALUE PROPOSITION

Elevating experiences with value-driven Own Brands.

Prioritizing price investments in key categories.



### DRIVE TRANSFORMATIONAL PRODUCTIVITY



Transforming productivity by leveraging scale, streamlining operations, and reducing costs to fuel investment and growth.

**SAFEWAY****Albertsons****United****supermarkets****United****EXPRESS****Randalls****VONS****Jewel****ACME****shaw's****Tom Thumb****Market****Haggen****CARRS****Andronico's****Albertsons Market****PAVILIONS****star market****KINGS****Albertsons**

Note: all comparisons to prior year unless otherwise indicated