

FY 2025

ID Sales  
**+2.0%**

Digital Sales  
**+21%**

Adjusted EPS  
**\$2.18**

Adjusted EBITDA  
**\$3.9B**

# Becoming the Most Loved Grocer

## CUSTOMER CENTRIC EXPERIENCE



**Building** customer **trust** with simple, **personalized** experiences powered by **Fresh**, meal solutions and **connected** digital + loyalty.

## Team-Powered

## BALANCED VALUE



Unlocking sustainable **value** by leveraging **scale**, Own Brands, retail media and AI-powered productivity, enhancing **value** and delivering strong **long-term** returns.

## Data-Driven

## WINNING FOOTPRINT



Converting density into **customer** preference by **investing** with discipline, **modernizing** stores, **elevating** the experience and **winning locally**.

## AI-Enabled

