StanleyBlack&Decker

NYSE: **SWK**

THIRD QUARTER 2026 FINANCIAL RESULTS

$3.7B
TOTAL REVENUE
+4% Organic Growth* YOY

39.4%
ADJUSTED GROSS MARGIN*
+780 BPS YOY

$2.31
ADJUSTED EPS*

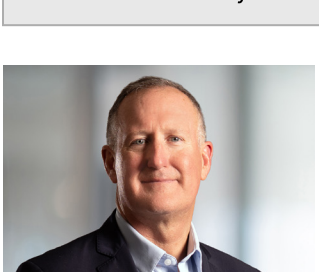
$585M
FREE CASH FLOW*

SHARE REPURCHASE UPDATE

$250M
Share Buyback in 3Q

$1B
New Buyback Authorization

Board Approved 10/29



Chris Nelson
President & Chief Executive Officer

"We saw strong underlying performance in the Tools & Outdoor segment in the third quarter, with continued strength in the U.S. retail and commercial & industrial channels. We were particularly encouraged by our organic growth* in the quarter, which was up 4 percent, demonstrating that our brand activation and innovation efforts are yielding results. Our third quarter performance reinforces the conviction we have in our full-year outlook and our long-term strategy."

BUILDING A WORLD-CLASS, BRANDED INDUSTRIAL COMPANY

ACTIVATE BRANDS WITH PURPOSE | DRIVE OPERATIONAL EXCELLENCE | ACCELERATE INNOVATION









A POWERFUL PORTFOLIO OF ICONIC BRANDS

DEWALT | CRAFTSMAN | STANLEY | Cub Cadet | BLACK+DECKER

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*Non-GAAP financial measure; non-GAAP financial measures should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Organic growth is organic revenue divided by prior year sales. Revenue growth was down 1% with 4% organic growth. Volume (+6%) was more than offset by pricing (-2%) and portfolio (-4%). Portfolio includes the divestiture of the Consolidated Aerospace Manufacturing business and licensing transition of the gas-walk-behind outdoor products. Adjusted Gross Margin excludes certain pre-tax gains and charges. GAAP Gross Margin was 39.0% for 3Q 2026, up 760 basis points YOY. Adjusted EPS is diluted GAAP EPS excluding certain gains and charges. GAAP EPS was $1.83 for 3Q 2026. Free cash flow is defined as cash flow from operations less capital and software expenditures. The net cash from operating activities for 3Q 2026 was $659 million. For full financial data and non-GAAP reconciliations, please refer to Stanley Black & Decker's earnings release issued on November 4, 2026, and the appendix of the earnings conference call slides, available at http://www.stanleyblackanddecker.com/investors.

Concerning Forward-Looking Statements: This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding future operating and financial performance, investments, dividends, share repurchases, shareholder returns and capital allocation strategies. You are cautioned not to rely on these forward-looking statements, which are based on current expectations of future events. For important information about the risks and uncertainties that could cause actual results to vary materially from the assumptions, expectations, and projections expressed in any forward-looking statements, review the "Cautionary Statements" included in the Stanley Black & Decker earnings release issued on November 4, 2026, as well as the most recently filed Stanley Black & Decker Reports on Forms 10-K and 10-Q. Stanley Black & Decker does not undertake any obligation to update or release any revisions to any forward-looking statement as a result of new information or future events or developments.