StanleyBlack&Decker

NYSE: SWK

THIRD QUARTER 2025 FINANCIAL RESULTS

$3.8B	**31.6%**	**$1.43**	**$155M**
TOTAL REVENUE In Line With 3Q'24	ADJUSTED GROSS MARGIN* +110 BPS VS. 3Q'24	ADJUSTED EPS*	FREE CASH FLOW*

"Stanley Black & Decker delivered solid third quarter results, despite prevailing macroeconomic uncertainty. Our performance included continued growth in the DEWALT brand, year over year gross margin expansion and solid free cash flow.

We are well positioned for profitable growth and are focused on creating significant value from our powerful brands and businesses to generate long term revenue growth, margin expansion, cash generation and shareholder return."

Christopher J. Nelson
President & Chief Executive Officer

Global Cost Reduction Program **On-Track** With Expectations

Pre-Tax Run-Rate Cost Savings

$120M	**$1.9B**
Third Quarter 2025	Program-To-Date

BUILDING A WORLD CLASS, BRANDED INDUSTRIAL COMPANY

Competing To Win In Industries Positioned For Long Term Growth

- **Activating Brands With Purpose**
- **Driving Operational Excellence**
- **Accelerating Innovation**

A POWERFUL PORTFOLIO OF ICONIC BRANDS

DEWALT | CRAFTSMAN | STANLEY | Cub Cadet | BLACK+DECKER

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*Non-GAAP financial measure; non-GAAP financial measures should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Adjusted Gross Margin excludes certain pre-tax gains and charges. GAAP Gross Margin was 31.4% for 3Q 2025, up 150 basis points VPY. Adjusted EPS is diluted GAAP EPS excluding certain gains and charges. GAAP EPS was $0.34 for 3Q 2025. Free cash flow is defined as cash flow from operations less capital and software expenditures. The net cash from operating activities for 3Q 2025 was $221 million. For full financial data and non-GAAP reconciliations, please refer to Stanley Black & Decker's earnings release issued on November 4, 2025, and the appendix of the earnings conference call slides, available at http://www.stanleyblackanddecker.com/investors.

Concerning Forward-Looking Statements: This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding future operating and financial performance including, but not limited, to statements using words such as "on track", "positioning", "expectations" or "growth." You are cautioned not to rely on these forward-looking statements, which are based on current expectations of future events. For important information about the risks and uncertainties that could cause actual results to vary materially from the assumptions, expectations, and projections expressed in any forward-looking statements, review the "Cautionary Statements" included in the Stanley Black & Decker earnings release issued on November 4, 2025, as well as the most recently filed Stanley Black & Decker Reports on Forms 10-K and 10-Q. Stanley Black & Decker does not undertake any obligation to update or release any revisions to any forward-looking statement as a result of new information or future events or developments.