

FIRST QUARTER 2026 FINANCIAL RESULTS

\$3.8B
TOTAL REVENUE
Flat Organic Growth* YOY

30.2%
ADJUSTED GROSS MARGIN*

\$0.80
ADJUSTED EPS*



~\$1.6B Net Proceeds Supporting Debt Reduction

2Q'26 Aerospace Fasteners Sale Bolsters Balance Sheet and Fuels Capital Deployment



“Stanley Black & Decker entered 2026 with unwavering commitment to our strategic priorities, and we delivered stronger than planned first quarter results through disciplined execution. We are confident in our strategy and our ability to achieve our long-term financial goals, even amid global economic uncertainty. By protecting and advancing targeted, strategic investments, we are positioning Stanley Black & Decker for sustainable, profitable growth and continued value creation for our shareholders.”

BUILDING A WORLD-CLASS, BRANDED INDUSTRIAL COMPANY

- Activate Brands with Purpose
- Drive Operational Excellence
- Accelerate Innovation



A Powerful Portfolio Of Iconic Brands



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*Non-GAAP financial measure; non-GAAP financial measures should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Adjusted Gross Margin excludes certain pre-tax gains and charges. GAAP Gross Margin was 30.1% for 1Q 2026, up 20 basis points YOY. Adjusted EPS is diluted GAAP EPS excluding certain gains and charges. GAAP EPS was \$0.39 for 1Q 2026. Organic growth is organic revenue divided by prior year sales. Revenue growth was up 3% versus the prior year with flat organic growth, driven by higher price +3% and currency +3% which was partially offset by lower volumes (-3%). For full financial data and non-GAAP reconciliations, please refer to Stanley Black & Decker's earnings release issued on April 29, 2026, and the appendix of the earnings conference call slides, available at <http://www.stanleyblackanddecker.com/investors>.

Concerning Forward-Looking Statements: This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding future operating and financial performance, shareholder returns and capital allocation strategies. You are cautioned not to rely on these forward-looking statements, which are based on current expectations of future events. For important information about the risks and uncertainties that could cause actual results to vary materially from the assumptions, expectations, and projections expressed in any forward-looking statements, review the "Cautionary Statements" included in the Stanley Black & Decker earnings release issued on April 29, 2026, as well as the most recently filed Stanley Black & Decker Reports on Forms 10-K and 10-Q. Stanley Black & Decker does not undertake any obligation to update or release any revisions to any forward-looking statement as a result of new information or future events or developments.