

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549**

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2025

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File Number: 001-41352

Excelerate Energy, Inc.

(Exact Name of Registrant as Specified in its Charter)

Delaware

(State or other jurisdiction of incorporation or organization)

2445 Technology Forest Blvd., Level 6

The Woodlands, TX

(Address of principal executive offices)

87-2878691

(I.R.S. Employer Identification No.)

77381

(Zip Code)

Registrant's telephone number, including area code: (832) 813-7100

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, \$0.001 par value per share	EE	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☐	Accelerated filer	☒
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of October 31, 2025, there were 32,009,581 shares of Excelerate Energy, Inc.'s Class A Common Stock, \$0.001 par value per share, and 82,021,389 shares of Excelerate Energy, Inc.'s Class B Common Stock, par value \$0.001 per share, outstanding.

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FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this “Form 10-Q”) contains forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995 as contained in Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), about Exceleerate Energy, Inc. (“Exceleerate” and together with its subsidiaries, “we,” “us,” “our” or the “Company”) and our industry that involve substantial risks and uncertainties. All statements other than statements of historical fact including, without limitation, statements regarding our future results of operations or financial condition, business strategy and plans, expansion plans and strategy, economic conditions, both generally and in particular in the regions in which we operate or plan to operate, objectives of management for future operations and the Acquisition (as defined herein) and financing thereof, are forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as “anticipate,” “believe,” “consider,” “contemplate,” “continue,” “could,” “estimate,” “expect,” “intend,” “may,” “plan,” “potential,” “predict,” “project,” “should,” “target,” “will” or “would” or the negative of these words or other similar terms or expressions.

You should not rely on forward-looking statements as predictions of future events. We have based the forward-looking statements primarily on our current expectations and projections about future events and trends that we believe may affect our business, financial condition and operating results. The outcome of the events described in these forward-looking statements is subject to risks, uncertainties and other factors described under “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2024 (the “2024 Annual Report”), this Form 10-Q and our other filings with the Securities and Exchange Commission (“SEC”), including, but not limited to, the following:

- our ability to realize the anticipated benefits of the Acquisition, including the expected accretion to earnings per share and the expected increase to our operating cash flow, and our ability to manage integration risks of the Acquisition;
- unplanned issues, including time delays, unforeseen expenses, cost inflation, materials or labor shortages, which could result in delayed receipt of payment or existing or anticipated project cancellation;
- the competitive market for liquefied natural gas (“LNG”) regasification services;
- changes in the supply of and demand for and price of LNG and natural gas and LNG regasification capacity;
- our need for substantial expenditures to maintain and replace, over the long-term, the operating capacity of our assets;
- risks associated with conducting business outside of the United States, including political, legal and economic risk;
- our ability to obtain and maintain approvals and permits from governmental and regulatory agencies with respect to the design, construction and operation of our facilities and provision of our services;
- our ability to access financing on favorable terms;
- our debt level and finance lease liabilities, which may limit our flexibility in obtaining additional financing, or refinancing credit facilities upon maturity;
- our financing agreements, which include financial restrictions and covenants and are secured by certain of our floating regasification terminals;
- our ability to enter into or extend contracts with customers and our customers’ failure to perform their contractual obligations;
- our ability to purchase or receive physical delivery of LNG in sufficient quantities to satisfy our delivery and sales obligations or at attractive prices;
- our ability to maintain relationships with our existing suppliers, source new suppliers for LNG and critical components of our projects and complete building out our supply chain;
- the technical complexity of our infrastructure assets;
- the risks inherent in operating our infrastructure assets;
- customer termination rights in our contracts;
- adverse effects on our operations due to disruption of third-party facilities;
- infrastructure constraints and community and political group resistance to existing and new LNG and natural gas infrastructure over concerns about the environment, safety and terrorism;
- shortages of qualified officers and crew impairing our ability to operate or increasing the cost of crewing our floating regasification terminals;
- acts of terrorism, war or political or civil unrest;
- compliance with various international treaties and conventions and national and local environmental, health, safety and maritime conduct laws that affect our operations;

- Kaiser (as defined herein) having the ability to direct the voting of a majority of the voting power of our common stock, and his interests possibly conflicting with those of our other stockholders;
- the possibility that EELP (as defined herein) will be required to make distributions to us and the other partners of EELP;
- our dependence upon distributions from our subsidiaries to pay dividends, if any, taxes and other expenses and make payments under the Tax Receivable Agreement (“TRA”);
- the requirement that we pay over to the TRA Beneficiaries (as defined herein) most of the tax benefits we receive; and
- other risks, uncertainties and factors set forth in the 2024 Annual Report, this Form 10-Q and our other filings with the SEC, if applicable, including those set forth under “Risk Factors,” “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Business.”

Moreover, we operate in a very competitive and rapidly changing environment. New risks and uncertainties emerge from time to time, and it is not possible for us to predict all risks and uncertainties that could have an impact on the forward-looking statements contained in this Form 10-Q. For example, the current global economic uncertainty and geopolitical climate, including wars and conflicts, and world or regional health events, including pandemics and epidemics and governmental and third-party responses thereto, may give rise to risks that are currently unknown or amplify the risks associated with many of the foregoing events or factors. The results, events and circumstances reflected in the forward-looking statements may not be achieved or occur, and actual results, events or circumstances could differ materially from those described in the forward-looking statements.

In addition, statements that “we believe” and similar statements reflect our beliefs and opinions on the relevant subject. These statements are based on information available to us as of the date of this Form 10-Q. While we believe that the statements provided herein are supported by information obtained in a reasonable manner, that information may be limited or incomplete. Our statements should not be read to indicate that we have conducted an exhaustive inquiry into, or review of, all relevant information. These statements are inherently uncertain, and investors are cautioned not to unduly rely on these statements.

The forward-looking statements made in this Form 10-Q relate only to events as of the date on which the statements are made. We undertake no obligation to update any forward-looking statements made in this Form 10-Q to reflect events or circumstances after the date of this Form 10-Q or to reflect new information or the occurrence of unanticipated events, except as required by law. We may not actually achieve the plans, intentions or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures or investments.

PART I – FINANCIAL INFORMATION

Excelerate Energy, Inc.
Consolidated Balance Sheets
As of September 30, 2025 and December 31, 2024

	September 30, 2025	December 31, 2024
	(Unaudited)	
ASSETS	(In thousands)	
Current assets		
Cash and cash equivalents	\$ 462,618	\$ 537,522
Current portion of restricted cash	4,215	2,612
Accounts receivable, net	119,379	119,960
Current portion of net investments in sales-type leases	43,588	43,471
Other current assets	64,878	50,714
Total current assets	694,678	754,279
Restricted cash	14,955	14,361
Property and equipment, net	2,129,640	1,622,896
Intangible assets, net	363,052	—
Goodwill	244,993	—
Operating lease right-of-use assets	172,834	4,563
Net investments in sales-type leases	344,532	376,814
Investments in equity method investee	20,222	19,295
Deferred tax assets, net	27,382	27,559
Other assets	84,691	63,448
Total assets	\$ 4,096,979	\$ 2,883,215
LIABILITIES AND EQUITY		
Current liabilities		
Accounts payable	\$ 51,131	\$ 7,135
Accrued liabilities and other liabilities	125,909	70,022
Current portion of deferred revenues	33,182	58,185
Current portion of long-term debt	23,230	46,793
Current portion of long-term debt – related party	9,473	8,943
Current portion of operating lease liabilities	23,528	1,551
Current portion of finance lease liabilities	24,590	23,475
Total current liabilities	291,043	216,104
Long-term debt, net	918,819	286,760
Long-term debt, net – related party	154,160	161,952
Operating lease liabilities	144,499	3,447
Finance lease liabilities	150,578	167,908
TRA liability	58,955	58,736
Asset retirement obligations	61,977	43,690
Long-term deferred revenues	27,339	27,722
Other long-term liabilities	94,165	28,395
Total liabilities	\$ 1,901,535	\$ 994,714
Commitments and contingencies (Note 20)		
Class A Common Stock (\$0.001 par value, 300,000,000 shares authorized, 34,679,873 shares issued as of September 30, 2025 and 26,432,131 shares issued as of December 31, 2024)	35	26
Class B Common Stock (\$0.001 par value, 150,000,000 shares authorized and 82,021,389 shares issued and outstanding as of September 30, 2025 and December 31, 2024)	82	82
Additional paid-in capital	634,189	467,429
Retained earnings	96,183	72,322
Accumulated other comprehensive income (loss)	(23)	502
Treasury stock (2,678,160 shares as of September 30, 2025 and 2,564,058 shares as of December 31, 2024)	(54,780)	(52,375)
Non-controlling interests	1,519,758	1,400,515
Total equity	2,195,444	1,888,501
Total liabilities and equity	\$ 4,096,979	\$ 2,883,215

The accompanying notes are an integral part of these consolidated financial statements.

Excelerate Energy, Inc.
Consolidated Statements of Income (Unaudited)
For the Three and Nine Months Ended September 30, 2025 and 2024

	<u>Three months ended September 30,</u>		<u>Nine months ended September 30,</u>	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(In thousands, except share and per share amounts)			
Revenues				
Terminal services	\$ 145,881	\$ 150,139	\$ 443,079	\$ 458,120
LNG, gas and power	245,163	43,280	467,611	118,745
Total revenues	391,044	193,419	910,690	576,865
Operating expenses				
Cost of LNG, gas and power (exclusive of items below)	201,885	41,399	403,071	112,451
Operating expenses	44,524	45,431	132,485	162,623
Depreciation and amortization	31,758	23,031	78,919	76,341
Selling, general and administrative expenses	23,439	23,819	66,334	70,671
Transition and transaction expenses	2,217	—	33,558	—
Total operating expenses	303,823	133,680	714,367	422,086
Operating income	87,221	59,739	196,323	154,779
Other income (expense)				
Interest expense	(24,899)	(11,711)	(56,640)	(35,914)
Interest expense – related party	(3,236)	(3,411)	(9,743)	(10,290)
Earnings from equity method investment	497	562	1,693	1,685
Other income, net	3,398	6,525	15,837	17,189
Income before income taxes	62,981	51,704	147,470	127,449
Provision for income taxes	(7,937)	(6,158)	(19,538)	(20,486)
Net income	55,044	45,546	127,932	106,963
Less net income attributable to non-controlling interests	41,092	36,591	97,864	85,012
Net income attributable to shareholders	\$ 13,952	\$ 8,955	\$ 30,068	\$ 21,951
Net income per common share – basic	\$ 0.44	\$ 0.36	\$ 1.03	\$ 0.86
Net income per common share – diluted	\$ 0.43	\$ 0.35	\$ 1.01	\$ 0.85
Weighted average shares outstanding – basic	32,001,766	25,009,326	29,160,140	25,447,088
Weighted average shares outstanding – diluted	32,692,679	25,468,541	29,882,647	25,710,434

The accompanying notes are an integral part of these consolidated financial statements.

Excelerate Energy, Inc.
Consolidated Statements of Comprehensive Income (Unaudited)
For the Three and Nine Months Ended September 30, 2025 and 2024

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
	(In thousands)			
Net income	\$ 55,044	\$ 45,546	\$ 127,932	\$ 106,963
Other comprehensive loss				
Cumulative translation adjustment	(1)	(48)	87	(54)
Change in unrealized losses on cash flow hedges	(409)	(5,227)	(1,551)	(2,064)
Share of other comprehensive loss of equity method investee	(76)	(919)	(766)	(1,676)
Other comprehensive income attributable to non-controlling interest	350	4,728	1,705	2,908
Comprehensive income	54,908	44,080	127,407	106,077
Less comprehensive income attributable to non-controlling interest	41,092	36,591	97,864	85,012
Comprehensive income attributable to shareholders	<u>\$ 13,816</u>	<u>\$ 7,489</u>	<u>\$ 29,543</u>	<u>\$ 21,065</u>

The accompanying notes are an integral part of these consolidated financial statements.

Excelerate Energy, Inc.
Consolidated Statements of Changes in Equity (Unaudited)
For the Three and Nine Months Ended September 30, 2025 and 2024

(In thousands, except shares)	Issued				Additional paid-in capital	Retained earnings	Accumul- ated other compreh- ensive income (loss)			Non- controllin- g interest	Total
	Class A		Class B								
	Common Stock		Common Stock					Treasury stock			
	Shares	Amount	Shares	Amount				Shares	Amount		
Balance at January 1, 2025	26,432,131	\$ 26	82,021,389	\$ 82	\$ 467,429	\$ 72,322	\$ 502	2,564,058	\$ (52,375)	\$ 1,400,515	\$ 1,888,501
Net income	—	—	—	—	—	11,387	—	—	—	40,736	52,123
Other comprehensive loss	—	—	—	—	—	—	(412)	—	—	(1,417)	(1,829)
Long-term incentive compensation	—	—	—	—	475	—	—	—	—	1,676	2,151
Class A dividends – \$0.06 per share	—	—	—	—	—	(1,535)	—	—	—	—	(1,535)
EELP distributions to Class B interests	—	—	—	—	—	—	—	—	—	(4,921)	(4,921)
Distributions	—	—	—	—	—	—	—	—	—	(840)	(840)
Long-term incentive compensation units vested, net	234,419	1	—	—	3,465	—	—	107,633	(2,253)	(3,448)	(2,235)
Other	1,955	—	—	—	88	—	—	—	—	202	290
Balance at March 31, 2025	26,668,505	\$ 27	82,021,389	\$ 82	\$ 471,457	\$ 82,174	\$ 90	2,671,691	\$ (54,628)	\$ 1,432,503	\$ 1,931,705
Net income	—	—	—	—	—	4,729	—	—	—	16,036	20,765
Issuance of common stock	8,000,000	8	—	—	159,041	—	—	—	—	42,784	201,833
Other comprehensive income	—	—	—	—	—	—	23	—	—	62	85
Long-term incentive compensation	—	—	—	—	900	—	—	—	—	2,307	3,207
Class A dividends – \$0.06 per share	—	—	—	—	—	(2,005)	—	—	—	—	(2,005)
EELP distributions to Class B interests	—	—	—	—	—	—	—	—	—	(4,921)	(4,921)
Distributions	—	—	—	—	—	—	—	—	—	(3,302)	(3,302)
Long-term incentive compensation units vested, net	2,868	—	—	—	48	—	—	2,248	(57)	(48)	(57)
Impact due to change in ownership percentage	—	—	—	—	2,239	—	—	—	—	—	2,239
Other	3,714	—	—	—	15	—	—	91	(3)	(158)	(146)
Balance at June 30, 2025	34,675,087	\$ 35	82,021,389	\$ 82	\$ 633,700	\$ 84,898	\$ 113	2,674,030	\$ (54,688)	\$ 1,485,263	\$ 2,149,403
Net income	—	—	—	—	—	13,952	—	—	—	41,092	55,044
Other comprehensive loss	—	—	—	—	—	—	(136)	—	—	(350)	(486)
Long-term incentive compensation	—	—	—	—	936	—	—	—	—	2,326	3,262
Class A dividends – \$0.08 per share	—	—	—	—	—	(2,667)	—	—	—	—	(2,667)
EELP distributions to Class B interests	—	—	—	—	—	—	—	—	—	(6,562)	(6,562)
Distributions	—	—	—	—	—	—	—	—	—	(1,944)	(1,944)
Long-term incentive compensation units vested, net	4,786	—	—	—	67	—	—	2,266	(47)	(66)	(46)
Impact due to change in ownership percentage	—	—	—	—	(522)	—	—	—	—	—	(522)
Other	—	—	—	—	8	—	—	1,864	(45)	(1)	(38)
Balance at September 30, 2025	34,679,873	\$ 35	82,021,389	\$ 82	\$ 634,189	\$ 96,183	\$ (23)	2,678,160	\$ (54,780)	\$ 1,519,758	\$ 2,195,444

The accompanying notes are an integral part of these consolidated financial statements.

Excelerate Energy, Inc.
Consolidated Statements of Changes in Equity (Unaudited)
For the Three and Nine Months Ended September 30, 2025 and 2024

	Issued				Additional		Accumul				
	Class A		Class B		paid-in	Retained	other compreh ensive income (loss)	Treasury stock		Non- controllin g interest	Total equity
	Common Stock		Common Stock					capital	earnings		
(In thousands, except shares)	Shares	Amount	Shares	Amount							
Balance at January 1, 2024	26,284,027	\$ 26	82,021,389	\$ 82	\$ 465,551	\$ 39,754	\$ 505	20,624	\$ (472)	\$ 1,303,908	\$ 1,809,354
Net income	—	—	—	—	—	6,324	—	—	—	21,816	28,140
Other comprehensive income	—	—	—	—	—	—	547	—	—	1,714	2,261
Long-term incentive compensation	—	—	—	—	330	—	—	—	—	1,047	1,377
Class A dividends – \$0.025 per share	—	—	—	—	—	(673)	—	—	—	—	(673)
EELP distributions to Class B interests	—	—	—	—	—	—	—	—	—	(2,051)	(2,051)
Minority owner contribution – Albania Power Project	—	—	—	—	—	—	—	—	—	209	209
Long-term incentive compensation units vested, net	82,165	—	—	—	(214)	—	—	39,702	(858)	—	(1,072)
Repurchase of Class A Common Stock	—	—	—	—	—	—	—	588,030	(9,347)	—	(9,347)
Balance at March 31, 2024	26,366,192	\$ 26	82,021,389	\$ 82	\$ 465,667	\$ 45,405	\$ 1,052	648,356	\$ (10,677)	\$ 1,326,643	\$ 1,828,198
Net income	—	—	—	—	—	6,672	—	—	—	26,605	33,277
Other comprehensive income	—	—	—	—	—	—	33	—	—	106	139
Long-term incentive compensation	—	—	—	—	449	—	—	—	—	1,471	1,920
Class A dividends – \$0.025 per share	—	—	—	—	—	(645)	—	—	—	—	(645)
EELP distributions to Class B interests	—	—	—	—	—	—	—	—	—	(2,051)	(2,051)
Minority owner contribution – Albania Power Project	—	—	—	—	—	—	—	—	—	268	268
Distributions	—	—	—	—	—	—	—	—	—	(2,439)	(2,439)
Long-term incentive compensation units vested, net	29,479	—	—	—	1,628	—	—	22,237	(360)	(1,363)	(95)
Repurchase of Class A Common Stock	—	—	—	—	799	—	—	673,780	(11,179)	636	(9,744)
Balance at June 30, 2024	26,395,671	\$ 26	82,021,389	\$ 82	\$ 468,543	\$ 51,432	\$ 1,085	1,344,373	\$ (22,216)	\$ 1,349,876	\$ 1,848,828
Net income	—	—	—	—	—	8,955	—	—	—	36,591	45,546
Other comprehensive loss	—	—	—	—	—	—	(1,466)	—	—	(4,728)	(6,194)
Long-term incentive compensation	—	—	—	—	454	—	—	—	—	1,512	1,966
Class A dividends – \$0.025 per share	—	—	—	—	—	(672)	—	—	—	—	(672)
EELP distributions to Class B interests	—	—	—	—	—	—	—	—	—	(2,050)	(2,050)
Minority owner contribution – Albania Power Project	—	—	—	—	—	—	—	—	—	535	535
Long-term incentive compensation units vested, net	2,031	—	—	—	32	—	—	2,031	(41)	(32)	(41)
Repurchase of Class A Common Stock	—	—	—	—	3,473	—	—	363,974	(7,502)	(1,224)	(5,253)
Balance at September 30, 2024	26,397,702	\$ 26	82,021,389	\$ 82	\$ 472,502	\$ 59,715	\$ (381)	1,710,378	\$ (29,759)	\$ 1,380,480	\$ 1,882,665

The accompanying notes are an integral part of these consolidated financial statements.

Excelerate Energy, Inc.
Consolidated Statements of Cash Flows (Unaudited)
For the Nine Months Ended September 30, 2025 and 2024

	Nine months ended September 30,	
	2025	2024
Cash flows from operating activities	(In thousands)	
Net income	\$ 127,932	\$ 106,963
Adjustments to reconcile net income to net cash from operating activities		
Depreciation and amortization	78,919	76,341
Amortization of operating lease right-of-use assets	9,314	1,300
ARO accretion expense	1,929	1,384
Amortization of debt issuance costs	5,886	2,258
Deferred income taxes	2,468	5,190
Share of net earnings in equity method investee	(1,693)	(1,685)
Distributions from equity method investee	1,530	1,800
Long-term incentive compensation expense	8,620	5,263
(Gain) loss on non-cash items	—	(44)
Changes in operating assets and liabilities:		
Accounts receivable	45,606	15,779
Other current assets and other assets	5,869	(15,854)
Accounts payable and accrued liabilities	74,990	(29,684)
Current portion of deferred revenue	(29,705)	2,253
Net investments in sales-type leases	32,165	15,263
Operating lease assets and liabilities	(9,102)	(1,311)
Other long-term liabilities	2,093	9,602
Net cash provided by operating activities	\$ 356,821	\$ 194,818
Cash flows from investing activities		
Net cash paid for Acquisition	(1,048,091)	—
Purchases of property and equipment	(129,372)	(49,706)
Net cash used in investing activities	\$ (1,177,463)	\$ (49,706)
Cash flows from financing activities		
Proceeds from issuance of Class A Common stock, net	201,832	—
Repurchase of Class A Common Stock	—	(27,214)
Proceeds from issuance of long-term debt	800,000	—
Repayments of long-term debt	(180,326)	(31,893)
Repayments of long-term debt – related party	(7,262)	(6,773)
Payment of debt issuance costs	(20,325)	—
Principal payments under finance lease liabilities	(16,215)	(15,252)
Taxes withheld for long-term incentive compensation	(1,027)	(253)
Dividends paid	(5,946)	(2,067)
Distributions	(22,490)	(8,591)
Other financing activities	(393)	1,012
Net cash provided by (used in) financing activities	\$ 747,848	\$ (91,031)
Effect of exchange rate on cash, cash equivalents, and restricted cash	87	(54)
Net increase (decrease) in cash, cash equivalents and restricted cash	(72,707)	54,027
Cash, cash equivalents and restricted cash		
Beginning of period	\$ 554,495	\$ 572,458
End of period	\$ 481,788	\$ 626,485

The accompanying notes are an integral part of these consolidated financial statements.

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

1. General business information

Excelerate Energy, Inc. (“Excelerate” and together with its subsidiaries, “the Company”) owns and operates liquefied natural gas (“LNG”) and natural gas infrastructure assets. Excelerate is a holding company and owns, as its sole material asset, a controlling equity interest in Excelerate Energy Limited Partnership (“EELP”), a Delaware limited partnership.

As of September 30, 2025 and December 31, 2024, George B. Kaiser (together with his affiliates other than the Company, “Kaiser”) owned directly or indirectly approximately 71.9% and 77.5%, respectively, of the ownership interests in EELP. The remaining 28.1% and 22.5% of the ownership interests were held by the Company as of September 30, 2025 and December 31, 2024, respectively.

Basis of Presentation

These consolidated financial statements and related notes include the assets, liabilities and results of operations of Excelerate and its consolidated subsidiaries and have been prepared in accordance with U.S. Generally Accepted Accounting Principles (“GAAP”) for interim financial information and in accordance with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. All transactions among Excelerate and its consolidated subsidiaries have been eliminated in consolidation. In management’s opinion, all adjustments necessary for a fair statement are reflected in the interim periods. The year-end consolidated balance sheet data was derived from audited financial statements, but the consolidated balance sheet data does not include all disclosures required by GAAP. These unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements of Excelerate and the related notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2024 (the “2024 Annual Report”). Operating results for the periods presented are not necessarily indicative of the results that may be expected for the full year or any future period. Certain amounts in prior periods have been reclassified to conform to the current year presentation.

2. Summary of significant accounting policies

A summary of the Company’s significant accounting policies can be found in Note 2 – Summary of Significant Accounting Policies in the Notes to the Consolidated Financial Statements of the 2024 Annual Report. Other than the updates noted below, there were no significant updates or revisions to the Company’s accounting policies during the nine months ended September 30, 2025.

Property and equipment, net

Property and equipment, net are stated at cost less accumulated depreciation. Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets, less an estimated salvage value. Modifications to property and equipment, including the addition of new equipment, which improves or increases the operational efficiency, functionality, or safety of the assets, are capitalized. These expenditures are amortized over the estimated useful life of the modification. Expenditures covering recurring routine repairs and maintenance are expensed as incurred.

Useful lives applied in depreciation are as follows:

Floating terminals and related equipment	5-40 years
Power generation	25-35 years
Fixed terminals and gas pipeline	20-40 years
Finance lease right-of-use assets	Lesser of useful life or lease term
Other equipment	3-12 years

Gains and losses on disposals and retirements are determined by comparing the proceeds with the carrying amount and are recognized in the consolidated statements of income.

Business Combinations

The Company accounts for business combinations in accordance with the Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) Topic 805, *Business Combinations*. Accordingly, the Company allocates the purchase price of an acquired business to its identifiable assets and liabilities based on estimated fair values. The fair values of identifiable assets acquired and liabilities assumed are determined based on various valuation techniques, including the cost approach, discounted cash flow analysis, and independent appraisals. Goodwill is calculated as the difference between the estimate of the fair value of the consideration transferred and the estimates of the fair value assigned to the assets acquired and liabilities assumed. The Company intends to finalize the purchase price allocation as soon as practicable within the measurement period, but in no event later than one year following the closing date of the combination. Transaction and integration costs associated with business combinations are expensed as incurred.

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

Intangible assets

The Company's intangible assets represent customer relationships associated with the Acquisition (as defined herein). The fair value of these acquired intangible assets was determined at the date of Acquisition based on the present value of estimated future cash flows. These assets are amortized on a straight-line basis over approximately 20 years, the period in which the Company expects to benefit from services provided to customers. As of September 30, 2025, the gross carrying value of the intangible assets was \$369.0 million, and the Company has recorded \$5.9 million in accumulated amortization on these assets. The Company expects to recognize \$16.0 million in amortization expense each year for the next five years.

Goodwill

Goodwill is calculated as the difference between the preliminary estimate of the fair value of consideration transferred in the Acquisition and the preliminary estimates of the fair value assigned to the assets acquired and liabilities assumed. Goodwill is considered to have an indefinite life and will be tested for impairment at least annually in the fourth quarter, or whenever impairment indicators are present. Prior to conducting the goodwill impairment test, the carrying values of the Company's long-lived assets, including property and equipment, net and intangible assets, net, are reviewed. If it is determined that the carrying values are not recoverable, the carrying values of the long-lived assets are reduced pursuant to the Company's policy.

As part of the Company's goodwill impairment test, qualitative factors may first be reviewed to determine if the quantitative goodwill impairment test is necessary. If the impairment test is necessary, it is performed by comparing the fair value of the relevant reporting unit with its carrying amount. If the carrying amount exceeds the fair value, an impairment loss would be recognized and a corresponding reduction of goodwill would be recorded.

Recent accounting pronouncements

Accounting standards recently issued but not yet adopted

In December 2023, the FASB issued Accounting Standards Update ("ASU") No. 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures" ("ASU 2023-09"), which requires the inclusion of specific categories and greater disaggregation of information in the rate reconciliation and the disaggregation of income taxes paid by jurisdiction. The guidance in this update is effective for public entities for annual periods beginning after December 15, 2024, and early adoption is permitted. The updates are to be applied on a prospective basis, with retrospective application permitted. The Company is currently evaluating the impact of the adoption of ASU 2023-09 on its Consolidated Financial Statements and related disclosures.

In November 2024, the FASB issued ASU No. 2024-03, "Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40)" ("ASU 2024-03"), which requires tabular disclosure of specific expense categories included in expense captions on the statements of income and their qualitative descriptions. The guidance in this update is effective for annual periods beginning after December 15, 2026 and interim periods within annual periods beginning after December 15, 2027, and early adoption is permitted. The Company is currently evaluating the impact of the adoption of ASU 2024-03 on its Consolidated Financial Statements and related disclosures.

3. Acquisition

In May 2025, Excelerate closed the acquisition of 100% of the interests in New Fortress Energy Inc.'s business in Jamaica (the "Jamaica Business") for approximately \$1.055 billion in cash, which was subject to certain adjustments for cash, indebtedness, transaction expenses, working capital and LNG and fuel inventory (the "Acquisition"). Under the terms of the purchase agreement, Excelerate acquired 100% of the operating interests in three facilities, as well as the operations, pipelines and infrastructure associated therewith: the Montego Bay LNG Terminal, the Old Harbour LNG Terminal and the Clarendon combined heat and power plant. The Acquisition was funded with the Debt Offering (as defined herein), the Equity Offering (as defined herein), and cash on hand.

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

The Acquisition was accounted for as an acquisition of a business in accordance with ASC 805, *Business Combinations*. The assets acquired and liabilities assumed related to the Acquisition were recorded at their fair values as of the closing date of May 14, 2025, which are shown below. These amounts will be finalized no later than one year from the acquisition date (in thousands):

	May 14, 2025
Fair value of assets acquired	
Cash and cash equivalents	\$ 6,434
Current portion of restricted cash	650
Accounts receivable, net	45,897
Inventories	19,609
Other current assets	10,786
Property and equipment, net	447,605
Intangible assets, net	369,000
Goodwill	244,993
Right-of-use assets	176,114
Other assets	11,678
Total assets acquired	\$ 1,332,766
Fair value of liabilities assumed	
Accounts payable	\$ 7,228
Accrued liabilities and other liabilities	16,658
Current portion of deferred revenues	4,702
Current portion of operating lease liabilities	20,657
Operating lease liabilities	150,004
Asset retirement obligations	16,359
Other long-term liabilities	61,983
Total liabilities assumed	\$ 277,591
Net assets acquired	<u><u>\$ 1,055,175</u></u>

Under the acquisition method of accounting, the assets acquired and liabilities assumed are recognized at their estimated fair values. The fair value of the assets and liabilities acquired was estimated by applying an indirect cost approach and an income approach. The fair value measurements of assets acquired and liabilities assumed are based on significant inputs, such as projections of replacement value, estimated future cash flows, the probability of contract renewals and an estimated discount rate, which are not observable in the market and therefore represent Level 3 inputs, as defined in Note 4 – Fair value of financial instruments. These inputs require judgments and estimates at the time of valuation. Any excess of the purchase price over the estimated fair value of the identifiable assets acquired was recorded as goodwill. Such excess of purchase price over the fair value of net assets acquired was approximately \$245.0 million. The goodwill is attributable to expected operational and capital synergies and is expected to be deductible for tax purposes.

Revenue and net income (loss) attributable to the assets acquired for the period from May 14, 2025 through September 30, 2025, were \$164.8 million and \$37.3 million, respectively. For the nine months ended September 30, 2025, transition and transaction expenses were \$33.6 million.

Unaudited Pro Forma Financial Information

The following unaudited pro forma summary presents the consolidated results of operations for the three and nine months ended September 30, 2025 and 2024 as if the Acquisition and related debt and equity issuances along with the use of proceeds therefrom had occurred on January 1, 2024 (in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Revenues	\$ 391,044	\$ 285,801	\$ 1,058,973	\$ 851,848
Net income (loss)	57,261	46,006	161,943	74,707

Historical unaudited pro forma financial information was adjusted to reflect the effects of conforming accounting policies, the fair value adjustment of property and equipment, our capital structure, and eliminating historical expenses not assumed in the Acquisition. The unaudited pro forma financial information is presented for informational purposes only and is not necessarily indicative of our

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

results of operations that would have occurred had the transaction been consummated at the beginning of the period presented, nor is it necessarily indicative of future results.

4. Fair value of financial instruments

Recurring Fair Value Measurements

Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of significance for a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and liabilities and the placement within the fair value hierarchy levels.

The following table presents the Company's financial assets and liabilities by level within the fair value hierarchy that are measured at fair value on a recurring basis as of September 30, 2025 and December 31, 2024 (in thousands):

		September 30, 2025		December 31, 2024	
		Carrying value	Fair value	Carrying value	Fair value
Financial assets					
Derivative financial instruments	Level 2	\$ 19,567	\$ 19,567	\$ 13,605	\$ 13,605
Financial liabilities					
Derivative financial instruments	Level 2	(18,781)	(18,781)	(11,268)	(11,268)
2030 Notes	Level 2	(800,000)	(851,792)	—	—

As of September 30, 2025 and December 31, 2024, all derivatives were determined to be classified as Level 2 fair value instruments. No cash collateral has been posted or held as of September 30, 2025 or December 31, 2024. The values of the Level 2 interest rate swaps and foreign currency derivatives were determined using expected cash flow models based on observable market inputs, including published and quoted interest rate and exchange rate data from public data sources. Specifically, the fair values of the interest rate swaps were derived from the implied forward Secured Overnight Financing Rate ("SOFR") yield curve for the same period as the future interest rate swap settlements. The fair values of the foreign currency derivatives were derived from the Euro/United States ("U.S.") dollar forward curves for the same period as the related payment settlements. We have consistently applied these valuation techniques in all periods presented.

As of September 30, 2025, the 2030 Notes (as defined herein) were determined to be classified as Level 2 fair value instruments. The values of the 2030 Notes are based on quoted market prices. The carrying value of the rest of the Company's long-term debt approximates fair value due to the variable rate nature of these financial instruments. The 2030 Notes were not outstanding as of December 31, 2024.

The determination of the fair values above incorporates factors including not only the credit standing of the counterparties involved, but also the impact of the Company's nonperformance risk on its liabilities.

This table excludes cash on hand and assets and liabilities that are measured at historical cost or any basis other than fair value. The carrying amounts of other financial instruments, including cash and cash equivalents, restricted cash, accounts receivable, accounts payable and other accrued liabilities approximate fair value due to their short maturities.

Non-Recurring Fair Value Measures

Certain non-financial assets and liabilities are measured at fair value on a non-recurring basis and are subject to fair value adjustments in certain circumstances, such as equity investments or long-lived assets subject to impairment. For assets and liabilities measured on a non-recurring basis during the year, separate quantitative disclosures about the fair value measurements would be required for each major category. The Company did not record any material impairments on the equity investments or long-lived assets during the three and nine months ended September 30, 2025 and 2024.

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

5. Accounts receivable, net

As of September 30, 2025 and December 31, 2024, accounts receivable, net consisted of the following (in thousands):

	September 30, 2025	December 31, 2024
Trade receivables	\$ 114,699	\$ 114,381
Accrued revenue	5,344	5,566
Amounts receivable – related party	64	217
Allowance for doubtful accounts	(728)	(204)
Accounts receivable, net	\$ 119,379	\$ 119,960

6. Derivative financial instruments

The number of open positions and gross notional values do not measure the Company's risk of loss, quantify risk or represent assets or liabilities of the Company. Instead, they indicate the relative size of the derivative instruments and are used in the calculation of the amounts to be exchanged between counterparties upon settlements. The following table summarizes the notional values related to the Company's derivative instruments outstanding at September 30, 2025 (in thousands):

	September 30, 2025
Interest rate swaps	\$ 44,832
Foreign currency hedges	€ 6,376

The following table presents the fair value of each classification of the Company's derivative instruments as of September 30, 2025 and December 31, 2024 (in thousands):

	September 30, 2025	December 31, 2024
Derivatives designated as hedging instruments		
Cash flow hedges		
Current assets	\$ 550	\$ 1,070
Non-current assets	236	1,267
Total designated as hedging instruments	\$ 786	\$ 2,337
Derivatives not designated as hedging instruments		
Current assets	\$ 4,206	\$ 4,063
Non-current assets	14,575	7,205
Current liabilities	(4,206)	(4,063)
Non-current liabilities	(14,575)	(7,205)
Total not designated as hedging instruments	\$ —	\$ —
Total current position	\$ 550	\$ 1,070
Total non-current position	236	1,267
Total derivatives	\$ 786	\$ 2,337

The current and non-current portions of derivative assets are included within other current assets and other assets, respectively, on the consolidated balance sheets. The current and non-current portions of derivative liabilities are included within accrued liabilities and other liabilities and other long-term liabilities, respectively, on the consolidated balance sheets.

Derivatives Accounted for as Cash Flow Hedges

The Company's cash flow hedges include interest rate swaps that are hedges of variability in forecasted interest payments due to changes in the interest rate on SOFR-based borrowings, and foreign currency swaps that are hedges in the exchange rate between the euro and the U.S. dollar. A summary of these hedges is below:

- In 2018, the Company entered into two long-term interest rate swap agreements with a major financial institution. The swaps, which became effective in October 2018 and expire in April 2030, are used to hedge approximately 70% of the variability in interest payments/interest risk on the 2017 Bank Loans (as defined herein).
- In 2023, the Company entered into long-term interest rate swap agreements with multiple major financial institutions. This arrangement was used to hedge the variability of the interest payments/interest risk on the Term Loan Facility (as defined

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

herein) and was set to expire in March 2027. In the second quarter of 2025, the Company paid off the remaining balance on the Term Loan Facility and settled the remaining interest rate swaps.

- In 2025, the Company entered into euro to U.S. dollar hedges. This arrangement will hedge the Company's expected exchange rate exposure related to operational and salary expenses incurred in euros. The hedges will expire in December 2025 and are used to cover approximately 80% of the expected related expenses.

The following tables present the gains and losses from the Company's derivative instruments designated in a cash flow hedging relationship recognized in the consolidated statements of income and comprehensive income for the three and nine months ended September 30, 2025 and 2024 (in thousands):

Derivatives Designated in Cash Flow Hedging Relationship	Amount of Gain (Loss) Recognized in Other Comprehensive Income on Derivatives			
	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Interest rate swaps	\$ (253)	\$ (4,168)	\$ (783)	\$ 1,085

Derivatives Designated in Cash Flow Hedging Relationship	Location of Gain (Loss) Reclassified from Accumulated Other Comprehensive Income into Income	Amount of Gain (Loss) Reclassified from Accumulated Other Comprehensive Income into Income			
		For the three months ended September 30,		For the nine months ended September 30,	
		2025	2024	2025	2024
Interest rate swaps	Interest expense	\$ 156	\$ 1,059	\$ 768	\$ 3,149

The amount of gain (loss) recognized in other comprehensive income as of September 30, 2025 and expected to be reclassified within the next 12 months is \$0.6 million.

7. Other current assets

As of September 30, 2025 and December 31, 2024, other current assets consisted of the following (in thousands):

	September 30, 2025	December 31, 2024
Prepaid expenses	\$ 17,625	\$ 8,201
Prepaid expenses – related party	2,680	2,250
Tax receivables	5,626	5,978
Inventories	19,352	23,930
Other receivables	19,595	10,355
Other current assets	\$ 64,878	\$ 50,714

8. Property and equipment, net

As of September 30, 2025 and December 31, 2024, the Company's property and equipment, net consisted of the following (in thousands):

	September 30, 2025	December 31, 2024
Floating terminals and related equipment	\$ 2,593,347	\$ 2,535,748
Power generation	190,317	—
Fixed terminals and gas pipeline	256,333	—
Finance lease right-of-use assets	40,007	40,007
Other equipment	23,686	25,359
Assets in progress	187,057	112,429
Less accumulated depreciation	(1,161,107)	(1,090,647)
Property and equipment, net	\$ 2,129,640	\$ 1,622,896

For the three months ended September 30, 2025 and 2024, depreciation expense was \$27.2 million and \$22.2 million, respectively. For the nine months ended September 30, 2025 and 2024, depreciation expense was \$70.6 million and \$73.7 million, respectively.

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

Newbuild Agreement

In October 2022, Excelerate entered into a construction agreement (“the Newbuild Agreement”) with HD Hyundai Heavy Industries Co., Ltd. to construct a 170,000 m³ floating regasification terminal. The Company made milestone payments of approximately \$50 million, \$30 million and \$20 million in the fourth quarter of 2024, first quarter of 2025 and second quarter of 2025, respectively. The final installment is due concurrently with the delivery of the terminal, which is expected in 2026.

Jamaica Assets

In May 2025, the Company acquired the Montego Bay LNG Terminal, the Old Harbour LNG Terminal and the Clarendon combined heat and power co-generation plant, all of which are located in Jamaica. The purchase was funded as part of the Acquisition.

9. Accrued liabilities

As of September 30, 2025 and December 31, 2024, accrued liabilities consisted of the following (in thousands):

	September 30, 2025	December 31, 2024
Accrued terminal and cargo expenses	\$ 45,802	\$ 27,128
Accrued interest	29,516	3,264
Payroll and related liabilities	21,072	18,615
Current portion of TRA liability	3,116	3,116
Other accrued liabilities	26,403	17,899
Accrued liabilities	\$ 125,909	\$ 70,022

10. Long-term debt, net

The Company’s long-term debt, net consists of the following (in thousands):

	September 30, 2025	December 31, 2024
2030 Notes	\$ 800,000	\$ —
Term Loan Facility	—	163,555
Experience Financing	102,094	111,375
2017 Bank Loans	56,205	63,695
EE Revolver	—	—
Total debt	958,299	338,625
Less unamortized debt issuance costs	(16,250)	(5,072)
Total debt, net	942,049	333,553
Less current portion, net	(23,230)	(46,793)
Total long-term debt, net	\$ 918,819	\$ 286,760

The following table shows the range of interest rates and weighted average interest rates incurred on the Company’s variable-rate debt obligations during the nine months ended September 30, 2025.

	For the nine months ended September 30, 2025	
	Range	Weighted Average
Term Loan Facility ⁽¹⁾	7.1% – 7.4%	7.3%
Experience Financing	7.3% – 7.8%	7.7%
2017 Bank Loans ⁽²⁾	6.9% – 9.4%	8.5%
EE Revolver	N/A	N/A

(1) Weighted average interest rate, net of the impact of settled derivatives, was 6.8% for the nine months ended September 30, 2025.

(2) Weighted average interest rate, net of the impact of settled derivatives, was 7.2% for the nine months ended September 30, 2025.

2030 Notes

In May 2025, EELP closed on an offering (the “Debt Offering”) of \$800 million in aggregate principal amount of 8.000% senior unsecured notes due 2030 (the “2030 Notes”). The 2030 Notes were issued pursuant to an Indenture, dated as of May 5, 2025, by and among EELP, the guarantors party thereto and U.S. Bank Trust Company, National Association, as trustee, paying agent and registrar, will mature in May 2030 and were issued at par. Interest on the 2030 Notes is payable semi-annually in arrears in each May and November, beginning in November 2025. The net proceeds from the Debt Offering, together with the net proceeds from the Equity

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

Offering and cash on hand, were used to (i) fund the consideration payable by the Company in the Acquisition of the Jamaica Business, (ii) repay the outstanding borrowings under the Term Loan Facility, and (iii) pay related fees and expenses. The 2030 Notes are guaranteed by certain direct and indirect restricted subsidiaries of EELP.

Revolving Credit Facility and Term Loan Facility

In April 2022, EELP entered into a senior secured revolving credit agreement, by and among EELP, as borrower, Excelerate, as parent, the lenders party thereto, the issuing banks party thereto and JPMorgan Chase Bank, N.A., as administrative agent, pursuant to which the lenders and issuing banks thereunder made available a revolving credit facility (the “EE Revolver”), including a letter of credit sub-facility, to EELP. The EE Revolver enabled Excelerate to borrow up to \$350.0 million over a three-year term originally set to expire in April 2025.

In March 2023, EELP entered into an amended and restated senior secured credit agreement (“Amended Credit Agreement”), by and among EELP, as borrower, Excelerate, as parent, the lenders party thereto, the issuing banks party thereto and Wells Fargo Bank, N.A., as administrative agent. Under the Amended Credit Agreement, EELP obtained a new \$250.0 million term loan facility (the “Term Loan Facility” and, together with the EE Revolver, as amended by the Amended Credit Agreement, the “EE Facilities”).

Borrowings under the EE Facilities bear interest at a per annum rate equal to the term SOFR reference rate for such period plus an applicable margin, which is based on EELP’s consolidated total leverage ratio as defined and calculated under the Amended Credit Agreement and can range from 2.75% to 3.50%. The unused portion of the EE Revolver commitments is subject to an unused commitment fee calculated at a rate per annum ranging from 0.375% to 0.50% based on EELP’s consolidated total leverage ratio.

Proceeds from the Term Loan Facility were used to purchase *Sequoia* in April 2023. Proceeds from the EE Revolver may be used for working capital and other general corporate purposes and as of September 30, 2025, up to \$469.0 million of the EE Revolver may be used for letters of credit.

In December 2023, the Company paid off \$55.2 million of the principal outstanding on its Term Loan Facility.

In March 2025, EELP entered into an amendment to the Amended Credit Agreement, which provided for, among other things (i) additional covenant baskets to permit the Acquisition and the incurrence of debt in connection therewith, and (ii) replacement of the collateral vessel maintenance coverage covenant with a broader collateral maintenance coverage covenant, which includes the value of the assets acquired in the Acquisition.

In April 2025, Excelerate and EELP entered into an amendment (the “Fifth Amendment”) to the Amended Credit Agreement. The Fifth Amendment provides for, among other things, (i) the extension of the maturity of the revolving facility thereunder to March 17, 2029 and (ii) an increase in the aggregate commitments under the revolving facility to \$500.0 million. As per the conditions of the Fifth Amendment, the remaining outstanding balance on the existing Term Loan Facility was repaid in full using proceeds from the issuance of the 2030 Notes. The Company also unwound the remaining interest rate swaps associated with the Term Loan Facility.

In September 2025, Excelerate and EELP entered into the sixth amendment to the Amended Credit Agreement, which modified provisions related to investments and restricted payments to provide greater flexibility to the Company.

As of September 30, 2025, the Company had issued no letters of credit under the EE Revolver. As a result of the EE Revolver’s financial ratio covenants and after taking into account the outstanding letters of credit issued under the facility, all of the \$500.0 million of undrawn capacity was available for additional borrowings as of September 30, 2025.

Experience Financing

In December 2016, the Company entered into a sale leaseback agreement with a third party to provide \$247.5 million of financing for *Experience* (the “Experience Financing”). Due to the Company’s requirement to repurchase the asset at the end of the term, the transaction was accounted for as a failed sale leaseback (a financing transaction). As amended, the Company makes quarterly principal payments of \$3.1 million and interest payments at the three-month SOFR plus 3.4%, and the loan has a maturity date of December 2033. After the final quarterly payment in December 2033, there will be no remaining balance due.

2017 Bank Loans

Under the Company’s financing agreement for the Moheshkhali LNG terminal in Bangladesh (the “2017 Bank Loans”), the Company entered into two loan agreements with external banks. Under the first agreement, the Company borrowed \$32.8 million, makes semi-annual payments and accrues interest at the six-month SOFR plus 2.85% through the loan maturity date of October 15, 2029.

Excelerate Energy, Inc.
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Under the second agreement, the Company borrowed \$92.8 million, makes quarterly payments and accrues interest at the three-month SOFR plus 4.76% through the loan maturity of October 15, 2029.

As of September 30, 2025, the Company was in compliance with the covenants under its debt facilities.

11. Long-term debt – related party

The Company's related party long-term debt consists of the following (in thousands):

	September 30, 2025	December 31, 2024
Exquisite Financing	\$ 163,633	\$ 170,895
Less current portion	(9,473)	(8,943)
Total long-term related party debt	\$ 154,160	\$ 161,952

Exquisite Financing

In June 2018, the Company entered into a sale leaseback agreement with Nakilat Excelerate LLC, its equity method investment, to provide \$220.0 million of financing for *Exquisite* at 7.73% (the "Exquisite Financing"). The agreement was recognized as a failed sale leaseback transaction and was treated as financing due to the transaction's terms.

12. Equity

Class A Common Stock

The Class A Common Stock, par value \$0.001 ("Class A Common Stock") outstanding represents 100% of the rights of the holders of all classes of the Company's outstanding common stock to share in distributions from Excelerate, except for the right of Class B common stockholders to receive the par value of the Class B Common Stock, \$0.001 par value per share ("Class B Common Stock") upon the Company's liquidation, dissolution or winding up or an exchange of Class B interests of EELP.

Class B Common Stock

Excelerate Energy Holdings, LLC ("EE Holdings"), a company controlled directly and indirectly by Kaiser, holds all of the shares of Excelerate's outstanding Class B Common Stock. The Class B Common Stock entitles the holder to one vote for each share of Class B Common Stock. Holders of shares of the Company's Class B Common Stock vote together with holders of its Class A Common Stock as a single class on all matters on which stockholders are entitled to vote generally, except as otherwise provided in its amended and restated certificate of incorporation or required by law.

As the only holder of Class B Common Stock, EE Holdings had 71.9% and 77.5% of the combined voting power of the Company's common stock as of September 30, 2025 and December 31, 2024, respectively. The EELP Limited Partnership Agreement (the "EELP LPA") entitles partners (and certain permitted transferees thereof) to exchange their Class B interests for shares of Class A Common Stock on a one-for-one basis or, at its election, for cash. When a Class B interest is exchanged for a share of Class A Common Stock, the corresponding share of Class B Common Stock will automatically be canceled. The EELP LPA permits the Class B limited partners to exercise their exchange rights subject to certain timing and other conditions. When a Class B interest is surrendered for exchange, it will not be available for reissuance.

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The following table summarizes the changes in ownership:

	Class A Common Stock			Class B Common Stock	Total	Class A Ownership Percentage
	Issued	Less: Treasury Stock	Outstanding			
Balance at January 1, 2025	26,432,131	2,564,058	23,868,073	82,021,389	105,889,462	22.5%
Long-term incentive compensation units vested, net	234,419	107,633	126,786	—	126,786	
Options exercised	1,955	—	1,955	—	1,955	
Balance at March 31, 2025	26,668,505	2,671,691	23,996,814	82,021,389	106,018,203	22.6%
Issuance of common stock	8,000,000	—	8,000,000	—	8,000,000	
Long-term incentive compensation units vested, net	2,868	2,248	620	—	620	
Options exercised	3,714	91	3,623	—	3,623	
Balance at June 30, 2025	34,675,087	2,674,030	32,001,057	82,021,389	114,022,446	28.1%
Long-term incentive compensation units vested, net	4,786	2,266	2,520	—	2,520	
Other	—	1,864	(1,864)	—	(1,864)	
Balance at September 30, 2025	34,679,873	2,678,160	32,001,713	82,021,389	114,023,102	28.1%
Balance at January 1, 2024	26,284,027	20,624	26,263,403	82,021,389	108,284,792	24.3%
Long-term incentive compensation units vested, net	82,165	39,702	42,463	—	42,463	
Share repurchases	—	588,030	(588,030)	—	(588,030)	
Balance at March 31, 2024	26,366,192	648,356	25,717,836	82,021,389	107,739,225	23.9%
Long-term incentive compensation units vested, net	29,479	22,237	7,242	—	7,242	
Share repurchases	—	673,780	(673,780)	—	(673,780)	
Balance at June 30, 2024	26,395,671	1,344,373	25,051,298	82,021,389	107,072,687	23.4%
Long-term incentive compensation units vested, net	2,031	2,031	—	—	—	
Share repurchases	—	363,974	(363,974)	—	(363,974)	
Balance at September 30, 2024	26,397,702	1,710,378	24,687,324	82,021,389	106,708,713	23.1%

EELP Distribution Rights

The Company, as the general partner of EELP, has the right to determine when distributions will be made to holders of interests and the amount of any such distributions. If a distribution is authorized, such distribution will be made to the holders of Class A interests and Class B interests on a pro rata basis in accordance with the number of interests held by such holder.

Dividends and Distributions

During the nine months ended September 30, 2025, EELP declared and paid distributions to all interest holders, including Excelerate. Excelerate has used and will continue to use proceeds from such distributions to pay dividends to holders of Class A Common Stock. The following table details the distributions and dividends for the periods presented:

Dividend and Distribution for the Quarter Ended	Date Paid or To Be Paid	Class B Interests	Class A Common Stock	
		Distributions Paid or To Be Paid	Total Dividends Declared	Dividend Declared per Share
(In thousands)				
September 30, 2025	December 4, 2025	\$ 6,562	\$ 2,675	\$ 0.08
June 30, 2025	September 4, 2025	6,562	2,667	0.08
March 31, 2025	June 5, 2025	4,921	2,005	0.06
December 31, 2024	March 27, 2025	4,921	1,535	0.06

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Albania Power Project

In April 2022, Excelerate established an entity to provide a temporary power solution in Albania (the “Albania Power Project”). Excelerate is a 90% owner of the Albania Power Project and has received \$6.7 million in cash contributions from the minority owner as of September 30, 2025. The Albania Power Project is fully consolidated in the Company’s financial statements.

Repurchase of Equity Securities

During the year ended December 31, 2024, the Company repurchased 2,473,787 shares of its outstanding Class A Common Stock at a weighted average price of \$20.41 per share, for a total net cost, including commission fees and taxes, of approximately \$50.0 million. As indicated under the EELP Limited Partnership Agreement, for each Class A Common Stock repurchased by the Company, EELP, immediately prior to the repurchase, redeemed an equal number of Class A interests held by Excelerate, upon the same terms and at the same price as the shares of Excelerate’s Class A Common Stock were repurchased.

Equity Offering

In March 2025, Excelerate and EELP entered into an underwriting agreement (the “Underwriting Agreement”) relating to an underwritten public offering (the “Equity Offering”) of 6,956,522 shares (the “Shares”) of Excelerate’s Class A Common Stock. The offering price of the Shares to the public was \$26.50 per share, and the underwriters agreed to purchase the Shares from the Company pursuant to the Underwriting Agreement at a price of \$25.308 per share. Under the terms of the Underwriting Agreement, the Company granted the underwriters an option to purchase up to an additional 1,043,478 shares of Class A Common Stock at the same price per share as the Shares. The Equity Offering closed on April 2, 2025. The underwriters’ option was fully exercised and subsequently closed on May 1, 2025. The net proceeds from the Equity Offering to the Company from the sale of the Shares, after deducting underwriting discounts and commissions and estimated offering expenses, were approximately \$201.8 million.

13. Earnings per share

The following table presents the computation of earnings per share for the periods shown below (in thousands, except share and per share amounts):

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
Net income	\$ 55,044	\$ 45,546	\$ 127,932	\$ 106,963
Less net income attributable to non-controlling interest	41,092	36,591	97,864	85,012
Net income attributable to shareholders – basic	\$ 13,952	\$ 8,955	\$ 30,068	\$ 21,951
Weighted average shares outstanding – basic	32,001,766	25,009,326	29,160,140	25,447,088
Dilutive effect of unvested restricted common stock	219,328	203,852	264,833	97,361
Dilutive effect of unvested performance units	471,585	255,363	457,674	165,985
Weighted average shares outstanding – diluted	32,692,679	25,468,541	29,882,647	25,710,434
Earnings per share				
Basic	\$ 0.44	\$ 0.36	\$ 1.03	\$ 0.86
Diluted	\$ 0.43	\$ 0.35	\$ 1.01	\$ 0.85

The following table presents the common stock share equivalents excluded from the calculation of diluted earnings per share for the periods shown below, as they would have had an antidilutive effect:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
Stock options	39,511	—	14,869	—
Restricted common stock	7,051	5	27	635
Performance stock units	48,513	—	34,336	—
Class B Common Stock	82,021,389	82,021,389	82,021,389	82,021,389

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14. Leases

Lessee arrangements

Finance leases

Certain enforceable floating regasification terminal leases and pipeline capacity agreements are classified as finance leases, and the right-of-use assets are included in property and equipment, net on the consolidated balance sheets. Lease obligations are recognized based on the rate implicit in the lease or the Company's incremental borrowing rate at lease commencement.

As of September 30, 2025, the Company was a lessee in finance lease arrangements on one pipeline capacity agreement and one tugboat. These arrangements were determined to be finance leases as their terms represent the majority of the economic life of their respective assets.

Finance lease liabilities as of September 30, 2025 and December 31, 2024 consisted of the following (in thousands):

	September 30, 2025	December 31, 2024
Finance lease liabilities	\$ 175,168	\$ 191,383
Less current portion of finance lease liabilities	(24,590)	(23,475)
Finance lease liabilities, long-term	\$ 150,578	\$ 167,908

Operating leases

Operating lease right-of-use assets are included within other assets on the consolidated balance sheets. The current portion of operating lease liabilities is included within accrued liabilities on the consolidated balance sheets.

As of September 30, 2025, the Company was a lessee to one floating regasification terminal lease and one vessel lease, which are both accounted for as operating leases. Additionally, the Company has operating leases for offices in various locations in which operations are performed. Such leases will often include options to extend the lease and the Company will include option periods that, on commencement date, it is reasonably certain the Company will exercise. Variable lease costs relate to certain lease agreements, which include payments that vary for items such as inflation adjustments, or common area charges. Variable lease costs that are not dependent on an index are excluded from the lease payments that comprise the operating lease liability and are expensed in the period in which they are incurred. None of the Company's operating leases contain any residual value guarantees.

A maturity analysis of the Company's operating and finance lease liabilities (excluding short-term leases) at September 30, 2025 is as follows (in thousands):

Year	Operating	Finance
Remainder of 2025	\$ 8,854	\$ 8,309
2026	33,932	33,235
2027	33,931	33,235
2028	34,190	27,584
2029	33,780	27,571
Thereafter	75,607	85,581
Total lease payments	\$ 220,294	\$ 215,515
Less: imputed interest	(52,267)	(40,347)
Carrying value of lease liabilities	168,027	175,168
Less: current portion	(23,528)	(24,590)
Carrying value of long-term lease liabilities	\$ 144,499	\$ 150,578

As of September 30, 2025, the Company's weighted average remaining lease term for operating and finance leases was 6.4 years and 7.3 years, respectively, with a weighted average discount rate of 7.0% and 6.3%, respectively. As of December 31, 2024, the Company's weighted average remaining lease term for operating and finance leases was 3.6 years and 8.1 years, respectively, with a weighted average discount rate of 6.2% and 6.3%, respectively.

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The Company's total lease costs for the three and nine months ended September 30, 2025 and 2024 recognized in the consolidated statements of income consisted of the following (in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Amortization of finance lease right-of-use assets	\$ 652	\$ 434	\$ 1,957	\$ 1,739
Interest on finance lease liabilities	2,792	3,123	8,630	9,609
Operating lease expense	8,953	426	14,388	1,316
Short-term lease expense	158	274	408	808
Total lease costs	\$ 12,555	\$ 4,257	\$ 25,383	\$ 13,472

Other information related to leases for the three and nine months ended September 30, 2025 and 2024 are as follows (in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Operating cash flows for finance leases	\$ 2,792	\$ 3,123	\$ 8,630	\$ 9,609
Financing cash flows for finance leases	5,501	5,172	16,215	15,252
Operating cash flows for operating leases	8,845	495	14,121	1,600

15. Revenue

The following table presents the Company's revenue for the three and nine months ended September 30, 2025 and 2024 (in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Revenue from leases	\$ 133,611	\$ 138,532	\$ 402,869	\$ 408,797
Revenue from contracts with customers				
Regasification and other services	12,270	11,607	40,210	49,323
LNG, gas and power	245,163	43,280	467,611	118,745
Total revenue	\$ 391,044	\$ 193,419	\$ 910,690	\$ 576,865

Lease revenue

The Company has certain regasification and services contracts that are accounted for as operating or sales-type leases. The Company's revenue from leases is presented within revenues in the consolidated statements of income and for the three and nine months ended September 30, 2025 and 2024 consists of the following (in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Operating lease income	\$ 116,679	\$ 120,900	\$ 352,411	\$ 364,241
Sales-type lease income	16,932	17,632	50,458	44,556
Total revenue from leases	\$ 133,611	\$ 138,532	\$ 402,869	\$ 408,797

Sales-type leases

Sales-type lease income is interest income that is presented within lease revenues on the consolidated statements of income. The Company earns sales-type lease income from two floating regasification terminals and one fixed terminal as Excelerate is reasonably certain that the ownership of these assets will transfer to the customer at the end of the term. For the three and nine months ended September 30, 2025, the Company recorded lease income from the net investment in the leases within revenue from lease contracts of \$16.9 million and \$50.5 million, respectively, as compared to \$17.6 million and \$44.6 million for the three and nine months ended September 30, 2024, respectively.

Operating leases

Revenue from regasification contracts accounted for as operating leases is recognized by the Company on a straight-line basis over the term of the contract. As of September 30, 2025, the Company is the lessor to regasification agreements with customers on eight

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of its floating regasification terminals. The following represents the amount of property and equipment that is leased to customers as of September 30, 2025 and December 31, 2024 (in thousands):

	September 30, 2025	December 31, 2024
Property and equipment	\$ 2,501,841	\$ 2,472,895
Accumulated depreciation	(1,040,771)	(1,005,269)
Property and equipment, net	\$ 1,461,070	\$ 1,467,626

The future minimum revenues presented in the table below should not be construed to reflect total charter hire revenues for any of the years presented. Minimum future revenues included below are based on the fixed components and do not include variable or contingent revenue. Additionally, revenue generated from short-term charters is not included as the duration of each contract is less than a year. As of September 30, 2025, the minimum contractual future revenues to be received under the regasification and services contracts during the next five years and thereafter are as follows (in thousands):

Year	Sales-type	Operating
Remainder of 2025	\$ 22,208	\$ 111,366
2026	88,529	436,476
2027	88,529	360,237
2028	81,766	310,853
2029	84,861	308,235
Thereafter	331,282	787,938
Total undiscounted	\$ 697,175	\$ 2,315,105
Less: imputed interest	(309,055)	
Net investment in sales-type leases	388,120	
Less: current portion	(43,588)	
Non-current net investment in sales-type leases	\$ 344,532	

Revenue from contracts with customers

The following tables show disaggregated revenues from customers attributable to the region in which the party to the applicable agreement has its principal place of business (in thousands):

	For the three months ended September 30, 2025			
	Revenue from leases	Revenue from contracts with customers		Total revenue
		Regas and other	LNG, gas and power	
Asia Pacific	\$ 16,932	\$ 11,165	\$ 88,226	\$ 116,323
Latin America	52,463	—	—	52,463
Middle East ⁽¹⁾	39,322	—	—	39,322
Europe ⁽²⁾	24,894	—	1,774	26,668
North America ⁽³⁾	—	1,077	155,163	156,240
Other	—	28	—	28
Total revenue	\$ 133,611	\$ 12,270	\$ 245,163	\$ 391,044

	For the three months ended September 30, 2024			
	Revenue from leases	Revenue from contracts with customers		Total revenue
		Regas and other	LNG, gas and power	
Asia Pacific	\$ 17,672	\$ 10,290	\$ 43,280	\$ 71,242
Latin America	53,183	—	—	53,183
Middle East ⁽¹⁾	38,615	—	—	38,615
Europe	29,062	—	—	29,062
North America	—	1,217	—	1,217
Other	—	100	—	100
Total revenue	\$ 138,532	\$ 11,607	\$ 43,280	\$ 193,419

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	For the nine months ended September 30, 2025			
	Revenue from leases	Revenue from contracts with customers		Total revenue
		Regas and other	LNG, gas and power	
Asia Pacific	\$ 50,458	\$ 32,620	\$ 183,967	\$ 267,045
Latin America	154,135	—	—	154,135
Middle East ⁽¹⁾	115,907	—	—	115,907
Europe ⁽²⁾	82,369	259	45,764	128,392
North America ⁽³⁾	—	7,104	237,880	244,984
Other	—	227	—	227
Total revenue	\$ 402,869	\$ 40,210	\$ 467,611	\$ 910,690

	For the nine months ended September 30, 2024			
	Revenue from leases	Revenue from contracts with customers		Total revenue
		Regas and other	LNG, gas and power	
Asia Pacific	\$ 44,596	\$ 42,448	\$ 117,081	\$ 204,125
Latin America	161,849	—	—	161,849
Middle East ⁽¹⁾	117,514	—	—	117,514
Europe	84,838	—	—	84,838
North America	—	6,681	—	6,681
Other	—	194	1,664	1,858
Total revenue	\$ 408,797	\$ 49,323	\$ 118,745	\$ 576,865

(1) Includes Pakistan and the United Arab Emirates.

(2) Includes locations on the Mediterranean Sea.

(3) Includes the Caribbean.

Assets and liabilities related to contracts with customers

Under most LNG, gas and power revenue contracts, invoicing occurs once the Company's performance obligations have been satisfied, at which point payment is unconditional. Invoicing timing for regasification and other services varies and occurs according to the contract. As of September 30, 2025 and December 31, 2024, receivables from contracts with customers were \$99.1 million and \$88.1 million, respectively. These amounts are presented within accounts receivable, net on the consolidated balance sheets. In addition, revenue for services recognized in excess of the invoiced amounts, or accrued revenue, outstanding at September 30, 2025 and December 31, 2024, was \$0.4 million and \$0.6 million, respectively. Accrued revenue represents current contract assets that will turn into accounts receivable within the next 12 months and be collected during the Company's normal business operating cycle. Accrued revenue is presented in accounts receivable, net on the consolidated balance sheets. Other items included in accounts receivable, net represent receivables associated with leases, which are accounted for in accordance with the leasing standard. There were no write downs of trade receivables for lease and services or contract assets for the nine months ended September 30, 2025 and 2024.

Contract liabilities from advance payments in excess of revenue recognized for services as of September 30, 2025 and December 31, 2024 were \$1.6 million and \$27.4 million, respectively. If the performance obligations are expected to be satisfied during the next 12 months, the contract liabilities are classified within current portion of deferred revenue on the consolidated balance sheets. Amounts to be recognized in revenue after 12 months are recorded in long-term deferred revenue. The remaining portion of current deferred revenue relates to the lease component of the Company's regasification and services contracts that are accounted for in accordance with the leasing standard. Noncurrent deferred revenue presented in long-term deferred revenue on the consolidated balance sheets represents payments allocated to the Company's performance obligation for drydocking services within lease and operations contracts in which the lease component is accounted for as a sales-type lease, customer requested upgrades made to certain floating regasification terminals, and repositioning. Revenue will be recognized as the performance obligations are completed.

The following table reflects the changes in the Company's liabilities related to long-term contracts with customers as of September 30, 2025 (in thousands):

	September 30, 2025
Deferred revenues, beginning of period	\$ 85,907
Cash received but not yet recognized	37,576
Revenue recognized from prior period deferral	(62,962)
Deferred revenues, end of period	\$ 60,521

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Some of the Company's contracts are short-term in nature with a contract term of less than a year. The Company applied the optional exemption not to report any unfulfilled performance obligations related to these contracts.

The Company has long-term arrangements with customers in which it provides regasification and other services. The price under these agreements is typically stated in the contracts. In 2025, Excelerate finalized the Acquisition of the assets and operations of the Montego Bay LNG Terminal, the Old Harbour LNG Terminal and the Clarendon combined heat and power plant. Beginning in 2026, Excelerate will provide take-or-pay LNG volumes to Bangladesh through the Company's 15-year LNG sale and purchase agreement with Bangladesh Oil, Gas & Mineral Corporation. In the third quarter of 2024, Excelerate signed a medium-term LNG, gas and power revenue agreement to sell approximately 0.65 million tonnes of LNG per annum. The estimated fixed transaction price allocated to the performance obligations under these arrangements is \$12,821.3 million using commodity futures prices as of September 30, 2025. The Company expects to recognize revenue from contracts exceeding one year over the following time periods (in thousands):

Remainder of 2025	\$	139,399
2026		907,152
2027		903,305
2028		975,161
2029		972,278
Thereafter		8,924,040
Total expected revenue	\$	12,821,335

16. Long-term incentive compensation

In April 2022, Excelerate adopted the Excelerate Long-Term Incentive Plan (the "LTI Plan"). The LTI Plan was adopted to promote and closely align the interests of Excelerate's employees, officers, non-employee directors and other service providers and its stockholders by providing stock-based compensation and other performance-based compensation. The LTI Plan allows for the grant of up to 10.8 million shares, stock options, stock appreciation rights, alone or in conjunction with other awards; restricted stock and restricted stock units, including performance units; incentive bonuses, which may be paid in cash, stock or a combination thereof; and other stock-based awards. The share pool increases on January 1st of each calendar year by a number of shares equal to 4% of the outstanding shares of Class A Common Stock on the preceding December 31st. The LTI Plan is administered by the Compensation Committee of the Company's board of directors.

The Company's stock option and restricted stock unit awards both qualify as equity awards and are amortized into selling, general and administrative expenses and operating expenses on the consolidated statements of income on a straight-line basis. Stock options were granted to certain employees of Excelerate, vest over five years and expire 10 years from the date of grant. The Company also issued restricted stock units to directors and certain employees that vest ratably over one, two or three years. In 2023, the Company issued performance units to certain employees that cliff vest in three years. The performance units contain both a market condition related to Excelerate's relative total shareholder return as compared to its peer group and a performance condition related to the Company's adjusted earnings before income tax, depreciation and amortization ("EBITDA"). In 2024 and 2025, the Company issued performance units to certain employees that cliff vest in three years. The performance units contain two market conditions, one related to Excelerate's relative total shareholder return as compared to its peer group and another related to the Company's annualized absolute total shareholder return.

For the three and nine months ended September 30, 2025 and 2024, the Company recognized long-term incentive compensation expense for all of its awards as shown below (in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2025	2024	2025	2024
Stock-based compensation expense	\$ 3,281	\$ 1,966	\$ 8,623	\$ 5,263

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Stock options

The following table summarizes stock option activity for the nine months ended September 30, 2025 and provides information for outstanding and exercisable options as of September 30, 2025:

	<u>Number of Options</u>	<u>Weighted Average Exercise Price</u> (per share)	<u>Weighted Average Remaining Contractual Life</u> (years)	<u>Aggregate Intrinsic Value</u> (in thousands)
Outstanding at January 1, 2025	293,388	\$ 24.00		
Granted	—	—		
Exercised	(3,714)	24.00		
Forfeited or expired	—	—		
Outstanding at September 30, 2025	289,674	\$ 24.00	6.3	\$ 345
Exercisable at September 30, 2025	177,040	\$ 24.00	6.2	211

As of September 30, 2025, the Company had \$1.2 million in unrecognized compensation costs related to its stock options that it expects to recognize over a weighted average period of 1.5 years.

Restricted stock unit awards

The following table summarizes restricted stock unit activity for the nine months ended September 30, 2025 and provides information for unvested shares as of September 30, 2025:

	<u>Number of Shares</u>	<u>Weighted Average Fair Value</u> (per share)
Unvested at January 1, 2025	663,946	\$ 16.81
Granted	268,915	30.09
Vested	(242,073)	17.16
Forfeited	(31,144)	19.16
Unvested at September 30, 2025	659,644	\$ 21.98

As of September 30, 2025 the Company had \$10.3 million in unrecognized compensation costs related to its restricted stock unit awards that it expects to recognize over a weighted average period of 1.9 years.

Performance units

In 2023, the Company granted performance units that entitle the holder to between zero and two shares of the Company's Class A Common Stock based on results as compared to performance and market conditions. The performance condition relates to the Company's EBITDA and the market condition relates to Excelerate's relative total shareholder return as compared to its peer group. Changes in the Company's expected EBITDA performance as compared to award metrics will be recorded to the consolidated statement of income over the vesting period.

In 2024 and 2025, the Company granted performance units that entitle the holder to between zero and two shares of the Company's Class A Common Stock based on results as compared to two market conditions, one related to Excelerate's relative total shareholder return as compared to its peer group and another related to the Company's annualized absolute total shareholder return.

The fair values of the market conditions on the performance units granted in 2023, 2024 and 2025 are calculated based on a Monte Carlo simulation, which requires management to make assumptions regarding the risk-free interest rates, expected dividend yields and the expected volatility of the Company's stock calculated based on a period of time generally commensurate with the expected term of the award. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. Expected volatility is based on the median of the historical volatility of the companies that comprise the Vanguard Energy ETF market index over the expected life of the granted units. The Company uses estimates of forfeitures to estimate the expected term of the grants. The reversal of any expense due to forfeitures is accounted for as they occur.

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The table below describes the assumptions used to value the awards granted in 2025, 2024 and 2023:

	2025	2024		2023
		March Grant	November Grant	
Risk-free interest rate	4.0%	4.4%	4.2%	3.9%
Expected volatility	46.6%	50.6%	41.9%	58.0%
Expected term	2.82 years	2.82 years	2.16 years	2.76 years

The following table summarizes performance unit activity for the nine months ended September 30, 2025 and provides information for unvested performance units (reflected at target performance) as of September 30, 2025:

	Number of Units	Weighted Average Fair Value (per unit)
Unvested at January 1, 2025	329,507	\$ 20.37
Granted	155,826	38.83
Vested	—	—
Forfeited	(4,170)	22.25
Unvested at September 30, 2025	481,163	\$ 26.10

As of September 30, 2025, the Company had \$6.8 million in unrecognized compensation costs related to its performance units that it expects to recognize over a weighted average period of 1.9 years.

17. Income taxes

In computing the provision for income taxes for interim periods, the Company estimates the annual effective tax rate for the full year, which is then applied to the actual year-to-date ordinary income (loss) and reflects the tax effects of discrete items in its provision for income taxes as they occur.

The provision for income taxes for the three months ended September 30, 2025 and 2024 was \$7.9 million and \$6.2 million, respectively. The provision for income taxes for the nine months ended September 30, 2025 and 2024 was \$19.5 million and \$20.5 million, respectively. The change was primarily attributable to the year-over-year change in the geographical distribution of income.

The effective tax rate for the three months ended September 30, 2025 and 2024 was 12.6% and 11.9%, respectively. The effective tax rate for the nine months ended September 30, 2025 and 2024 was 13.2% and 16.1%, respectively. The change was primarily driven by the geographical distribution of income and the varying tax regimes of jurisdictions.

Excelerate is a corporation for U.S. federal and state income tax purposes. EELP is treated as a pass-through entity for U.S. federal income tax purposes and, as such, has generally not been subject to U.S. federal income tax at the entity level.

The Company has international operations that are also subject to foreign income tax and U.S. corporate subsidiaries subject to U.S. federal tax. Therefore, its effective income tax rate is dependent on many factors, including geographical distribution of income, a rate benefit attributable to the portion of the Company's earnings not subject to corporate level taxes, and the impact of nondeductible items and foreign exchange impacts as well as varying tax regimes of jurisdictions. In one jurisdiction, the Company's tax rate is significantly less than the applicable statutory rate as a result of a tax holiday that was granted. This tax holiday will expire in 2033 at the same time that the Company's contract with and revenue from its customer ends.

The Organization for Economic Co-operation and Development has established the Pillar Two Framework, which generally provides for a minimum effective tax rate of 15%. The Pillar Two Framework has been supported by numerous countries worldwide. The effective dates are January 1, 2024 and January 1, 2025, for different aspects of the directive. The Company is evaluating the potential impact of the Pillar Two Framework on income taxes in future periods, including potential impacts to its Tax Receivable Agreement ("TRA") liability, pending legislative adoption by additional individual countries.

On July 4, 2025, President Trump signed into law the legislation commonly referred to as the One Big Beautiful Bill Act ("OBBBA"). The OBBBA includes various provisions which, among other impacts, modify and make permanent certain business tax provisions originally enacted in the 2017 Tax Cuts and Jobs Act. The OBBBA has multiple effective dates, with certain provisions effective in 2025 and others implemented through 2027. The legislation does not have a significant impact on tax expense in 2025. The Company continues to evaluate the impact the new legislation will have on the consolidated financial statements.

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

18. Related party transactions

The Company had one debt instrument with related parties as of September 30, 2025 – the Exquisite Financing. For details on this debt instrument, see Note 11 – Long-term debt – related party.

The following balances with related parties are included in the accompanying consolidated balance sheets (in thousands):

	September 30, 2025	December 31, 2024
Amounts due from related parties	\$ 64	\$ 217
Amounts due to related parties	—	412
Prepaid expenses – related party	2,680	2,250

19. Concentration risk

The Company is subject to concentrations of credit risk principally from cash and cash equivalents, restricted cash, derivative financial instruments, and accounts receivable. The Company limits the exposure to credit risk with cash and cash equivalents and restricted cash by placing it with highly rated financial institutions. Additionally, the Company evaluates the counterparty risk of potential customers based on credit evaluations, including analysis of the counterparty's established credit rating or assessment of the counterparty's creditworthiness based on an analysis of financial condition when a credit rating is not available, historical experience, and other factors.

To manage credit risk associated with the interest rate hedges, the Company selects counterparties based on their credit ratings and limits the exposure to any single counterparty. The counterparties to the Company's derivative contracts are major financial institutions with investment grade credit ratings. The Company periodically monitors the credit risk of the counterparties and adjusts the hedging position as appropriate. The impact of credit risk, as well as the ability of each party to fulfill its obligations under the Company's derivative financial instruments, is considered in determining the fair value of the contracts. Credit risk has not had a significant effect on the fair value of the Company's derivative instruments. The Company does not have any credit risk-related contingent features or collateral requirements associated with its derivative contracts.

The following table shows customers with revenues of 10% or greater of total revenues:

	Percentage of Total Revenues Nine months ended September 30,	
	2025	2024
Customer A	22%	30%
Customer B	12%	19%

Certain customers of the Company may purchase a high volume of LNG and/or natural gas from us. These purchases can significantly increase their percentage of the Company's total revenues as compared to those customers who are only terminal service customers. This increase in revenue from their purchases is exacerbated in periods of high market pricing of LNG and natural gas. In conjunction with these LNG and natural gas sales, the Company's cost of LNG, gas and power also increases by a similar percent due to the increase in volume and market pricing of LNG incurred for such revenue. As such, the changes in revenues by customer may be disproportionate to the relative changes in concentration risk within the Company's operations.

Substantially all of the net book value of the Company's long-lived assets are located outside the United States. The Company's fixed assets are largely comprised of floating regasification terminals that can be deployed globally and therefore are not subject to significant concentration risk. Approximately 21% of the Company's fixed assets are located in Jamaica.

20. Commitments and contingencies

The Company may be involved in legal actions in the ordinary course of business, including governmental and administrative investigations, inquiries and proceedings concerning employment, labor, environmental and other claims. The Company will recognize a loss contingency in the consolidated financial statements when it is probable a liability has been incurred and the amount of the loss can be reasonably estimated. The Company will disclose any loss contingencies that do not meet both conditions if there is a reasonable possibility that a loss may have been incurred. Gain contingencies are not recorded until realized.

The Company's LNG future purchase obligations are primarily based on monthly Henry Hub natural gas futures, Dutch Title Transfer Facility (TTF) futures, or Brent Crude pricing, times a fixed percentage or with a contractual spread where applicable. Some

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

obligations depend on supplier LNG facilities becoming operational. The following table summarizes the Company's future LNG purchase and capacity obligations as of September 30, 2025 (in thousands):

Year	Amount ⁽¹⁾
Remainder of 2025	\$ 85,900
2026	676,090
2027	763,562
2028	981,351
2029	948,629
Thereafter	9,275,490
Total commitments	\$ 12,731,022

(1) Total costs incurred under take-or-pay or throughput obligations for the three and nine months ended September 30, 2025 were \$111.5 million and \$138.3 million, respectively. No costs were incurred for the three and nine months ended September 30, 2024.

21. Supplemental disclosures for consolidated statement of cash flows

Supplemental disclosures for the consolidated statement of cash flows consist of the following (in thousands):

	Nine months ended September 30,	
	2025	2024
Supplemental cash flow information:		
Cash paid for taxes	\$ 16,522	\$ 18,876
Cash paid for interest	35,440	44,259
Increase in capital expenditures included in accounts payable	1,019	5,750
Asset under construction transferred to net investments in sales-type leases	—	45,990

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the consolidated balance sheets as of September 30, 2025 and December 31, 2024 (in thousands):

	September 30, 2025	December 31, 2024
Cash and cash equivalents	\$ 462,618	\$ 537,522
Restricted cash – current	4,215	2,612
Restricted cash – non-current	14,955	14,361
Cash, cash equivalents, and restricted cash	\$ 481,788	\$ 554,495

Excelerate Energy, Inc.
Notes to Consolidated Financial Statements (Unaudited)

22. Accumulated other comprehensive income

Changes in components of accumulated other comprehensive income were (in thousands):

	Cumulative translation adjustment	Qualifying cash flow hedges	Share of OCI in equity method investee	Total
At January 1, 2025	\$ (581)	\$ 828	\$ 255	\$ 502
Other comprehensive income (loss)	66	(1,040)	130	(844)
Reclassification to income	6	(395)	(596)	(985)
Reclassification to NCI	(56)	1,112	361	1,417
At March 31, 2025	\$ (565)	\$ 505	\$ 150	\$ 90
Other comprehensive income	29	510	376	915
Reclassification to income	(13)	(217)	(600)	(830)
Reclassification to NCI	(12)	(212)	162	(62)
At June 30, 2025	\$ (561)	\$ 586	\$ 88	\$ 113
Other comprehensive income (loss)	(15)	(253)	421	153
Reclassification to income	14	(156)	(497)	(639)
Reclassification to NCI	1	294	55	350
At September 30, 2025	\$ (561)	\$ 471	\$ 67	\$ (23)
At January 1, 2024	\$ (554)	\$ 428	\$ 631	\$ 505
Other comprehensive income (loss)	20	4,151	(231)	3,940
Reclassification to income	15	(1,163)	(531)	(1,679)
Reclassification to NCI	(26)	(2,266)	578	(1,714)
At March 31, 2024	\$ (545)	\$ 1,150	\$ 447	\$ 1,052
Other comprehensive income (loss)	(38)	1,102	642	1,706
Reclassification to income	(3)	(927)	(637)	(1,567)
Reclassification to NCI	30	(132)	(4)	(106)
At June 30, 2024	\$ (556)	\$ 1,193	\$ 448	\$ 1,085
Other comprehensive loss	(34)	(4,168)	(2,158)	(6,360)
Reclassification to income	(14)	(1,059)	1,239	166
Reclassification to NCI	38	3,988	702	4,728
At September 30, 2024	\$ (566)	\$ (46)	\$ 231	\$ (381)

23. Subsequent events

Dividend Declaration

On October 30, 2025, the Company's board of directors approved a cash dividend, with respect to the quarter ended September 30, 2025, of \$0.08 per share of Class A Common Stock. The dividend is payable on December 4, 2025, to Class A Common Stockholders of record as of the close of business on November 19, 2025. EELP will make a corresponding distribution of \$0.08 per interest to holders of Class B interests on the same date as the dividend payment.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the consolidated financial statements and notes thereto included in this Form 10-Q and included in the 2024 Annual Report. This discussion contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those discussed below. Factors that could cause or contribute to such differences include, but are not limited to, those identified below and those discussed in the section titled "Risk Factors" included in the 2024 Annual Report, this Form 10-Q and our other filings with the Securities and Exchange Commission ("SEC"). Please also see the section titled "Forward-Looking Statements."

Overview

Excelerate Energy, Inc. ("Excelerate" and together with its subsidiaries, "we," "us," "our" or the "Company") owns and operates liquefied natural gas ("LNG") and natural gas infrastructure assets. Once natural gas is liquefied, it needs an inlet into the countries where it will be consumed – and Excelerate provides that home for LNG. Our assets are the receiving point across the globe for LNG, which we convert back into natural gas through the process of regasification. That natural gas is then used by us, our customers, or other end users further downstream for lower carbon emitting power generation or direct energy consumption. At Excelerate, we believe that access to energy sources such as LNG is critical to assist countries in growing their economies, enhancing their energy security, and advancing their decarbonization efforts.

Our business is substantially supported by long-term, take-or-pay agreements, which provide consistent revenue and cash flow from our high-quality customer base. Under these agreements, we either provide regasification services or utilize our assets to directly provide natural gas, LNG, power, or steam to our customers. As of September 30, 2025, we control or operate 11 floating regasification terminals, one onshore regasification terminal and a combined heat and power plant. We have one new floating regasification terminal currently being constructed by Hyundai Heavy Industries in South Korea, which we expect to bring online in 2026 to support our expansion plans and to meet the growing need for floating regasification capacity.

Our business spans the globe, with regional presences in 12 countries and an operational presence in Argentina, Bangladesh, Brazil, Finland, Germany, Jamaica, Pakistan, the United Arab Emirates ("UAE"), and the United States. As operators, we have completed more than 3,100 ship-to-ship transfers of LNG with over 50 LNG operators and have safely delivered more than 7,800 billion cubic feet of natural gas through 19 LNG regasification terminals. We are the largest provider of regasified LNG capacity in Argentina, Bangladesh, Finland, Jamaica and the UAE. We are also one of the largest providers of regasified LNG in Brazil as well as in Pakistan, where we have regasified more LNG than any other provider in the past 10 years.

For the three months ended September 30, 2025, we generated revenues of \$391.0 million, net income of \$55.0 million and adjusted earnings before income tax, depreciation and amortization ("Adjusted EBITDA") of \$129.3 million. For the three months ended September 30, 2024, we generated revenues of \$193.4 million, net income of \$45.5 million and Adjusted EBITDA of \$92.3 million. For more information regarding our non-GAAP measure Adjusted EBITDA and a reconciliation to net income, the most comparable U.S. Generally Accepted Accounting Principles ("GAAP") measure, see "How We Evaluate Our Operations."

Recent Business Updates

Iraq

In October 2025, we executed a definitive commercial agreement with a subsidiary of Iraq's Ministry of Electricity for the development of the country's first LNG import terminal, which will be located at the Port of Khor Al Zubair. The integrated project includes a five-year agreement for regasification services and LNG supply with extension options, and a minimum contracted offtake of 250 million standard cubic feet per day (MMscf/d).

Acquisition

In May 2025, we closed the acquisition of 100% of the interests in New Fortress Energy Inc.'s business in Jamaica for approximately \$1.055 billion in cash, which was subject to certain adjustments for cash, indebtedness, transaction expenses, working capital and liquefied natural gas and fuel inventory (the "Acquisition"). Under the terms of the purchase agreement, we acquired 100% of the operating interests in three facilities, as well as the operations, pipelines and infrastructure associated therewith: the Montego Bay LNG Terminal, the Old Harbour LNG Terminal and the Clarendon combined heat and power plant. The Acquisition was funded with the Debt Offering (as defined herein), the Equity Offering (as defined herein), and cash on hand.

The Acquisition directly aligns with our strategies of (1) acquiring interests in LNG regasification terminals and integrated LNG infrastructure projects, which we believe will enhance long-term contract revenue and margins, and (2) diversifying the geographic mix of the LNG markets we serve and our customer base.

We believe that the Acquisition is complementary to our existing assets and business strategy and establishes Excelerate as a provider of "last-mile" LNG infrastructure in Jamaica. Additionally, the Acquisition provides an attractive downstream natural gas

market for Excelerate's 20-year Venture Global LNG supply agreement and secures pull through demand and value-accretive offtake for our LNG supply. The Acquisition aligns with our investment thesis in the following ways:

- **The Facilities Serve Attractive and Growing Markets:** The facilities are located in a key Atlantic Basin natural gas market, representing Jamaica's only two LNG regasification terminals and the first combined heat and power plant in the Caribbean, and supply approximately 30 trillion British thermal units per year of LNG, which directly or indirectly accounts for more than half of Jamaica's electricity generation. We believe the Acquisition will also position us to capture additional market share as regional demand grows, creating low-cost opportunities to expand.
- **Highly Contracted with Long-Term Agreements:** Sales agreements in place in Jamaica as of December 31, 2024 represent approximately \$2.9 billion of cumulative take-or-pay direct margin through 2039, and nearly 100% of contracted revenue includes contractual inflation escalators. As of December 31, 2024, the sales contracts within the Jamaica business have a weighted average remaining contract tenor of approximately 13 years (or approximately 21 years, if extension options are exercised) and the majority of the contracts are with high-quality investment-grade counterparties. With the effect of the Acquisition, we expect over 90% of our total cash flows from customers to be derived from take-or-pay contracts, with such contracts having a remaining weighted average contract life of approximately 10 years (or approximately 13 years, if extension options are exercised for the Acquisition contracts).
- **Highly Complementary Infrastructure Assets:** The facilities expand our size, scale and operating capabilities without requiring significant additional capital expenditures. These assets will expand our ability to provide customers with tailored solutions across the LNG value chain, from procurement to distribution. We believe that the Acquisition will result in our holding an approximately 25% market share of total global floating regasification capacity.

Recent Trends and Outlook

During the third quarter of 2025, Dutch Title Transfer Facility ("TTF") prices remained steady at \$11.70 per million British thermal units ("MMBtu") compared to \$11.76/MMBtu in the second quarter of 2025. Japan Korea Marker (JKM) reported average third quarter 2025 prices of \$11.84/MMBtu, which decreased from second quarter 2025 prices of \$13.11/MMBtu.

Global LNG trade volumes reached approximately 104 million tons per annum ("MTPA") in the third quarter of 2025, a modest increase from 101 MTPA in the second quarter. This uptick was driven by stronger seasonal demand in Europe and a rebound in Asian spot LNG imports, particularly in China and India, where heatwaves and infrastructure expansions boosted gas-for-power consumption. However, global economic uncertainty and relatively high prices continued to weigh on broader natural gas demand, especially in price-sensitive markets. Meanwhile, Europe's LNG imports increased, supported by increased storage injections and lower pipeline flows from Russia.

We believe the continued growth in global LNG supply will drive greater affordability for customers worldwide. Globally there is approximately 193 MTPA of new liquefaction capacity coming online by 2030. As new liquefaction capacity comes online, downward pressure on prices may unlock new opportunities for fuel switching, particularly in regions such as the Caribbean where diesel and heavy fuel oil remain prevalent. More affordable LNG could provide a catalyst for investments in regasification infrastructure and long-term LNG supply agreements. This reinforces our strategic focus on the downstream segment of the LNG value chain, where Excelerate is also well positioned to deliver flexible, scalable LNG solutions that connect emerging demand centers with reliable supply.

Components of Our Results of Operations

Terminal services revenues

Terminal services revenues are earned via our offshore infrastructure assets that are leased to customers and from the related technical services we provide to operate those assets. These assets provide offshore regasification of LNG to natural gas and are put in place to provide the inlet for LNG into countries around the world under long-term, take-or-pay lease and operations agreements. We generally charge fixed fees for the use of and services provided with our regasification capacity plus additional amounts for certain variable costs.

LNG, gas and power revenues

LNG, gas and power revenues are earned through vertically integrated LNG sourcing, transportation, regasification, and power generation. We employ our midstream LNG assets with additional owned assets further downstream in the LNG value chain to deliver products to our customers, ultimately in the form of natural gas, LNG, power, or steam. These products are primarily sold through long-term take-or-pay agreements and, when sourced by us, are primarily done on a back-to-back price basis.

Cost of LNG, gas and power

Cost of LNG, gas and power is comprised of expenses incurred in sourcing LNG, transporting LNG and natural gas, regasifying LNG, and generating power and steam. These expenses include purchasing, personnel, and other supporting costs incurred in operating and servicing our infrastructure assets utilized in delivering these products to our customers. We primarily source LNG through long-term offtake agreements from natural gas liquefaction facilities around the world. These offtake agreements allow us to link price terms directly with take-or-pay agreements with our customers, creating continuous take-or-pay margin on a back-to-back price basis.

Operating expenses

Operating expenses include personnel, repair and maintenance, and other supporting costs incurred in operating and servicing our offshore infrastructure assets that are leased to customers.

Depreciation and amortization expenses

Depreciation expense is recognized on a straight-line basis over the estimated useful lives of our property and equipment assets, less an estimated salvage value. Certain recurring repairs and maintenance expenditures required by regulators are amortized over the required maintenance period.

Selling, general and administrative expenses

Selling, general and administrative expenses consist primarily of compensation and other employee-related costs for personnel engaged in executive management, sales, finance, legal, tax and human resources. Selling, general and administrative expenses also consists of expenses associated with office facilities, information technology, external professional services, business development, legal costs and other administrative expenses.

Transition and transaction expenses

We incurred transition and transaction expenses related to consulting, legal and due diligence costs incurred as part of and in preparation for the Acquisition.

Other income, net

Other income, net, primarily contains interest income, gains or losses from the effect of foreign exchange rates and gains and losses on asset sales.

Interest expense and Interest expense – related party

Our interest expense is primarily associated with our finance leases liabilities and loan agreements with external banks and related parties.

Earnings from equity-method investment

Earnings from equity-method investment relate to our 45% ownership interest in the joint venture with Nakilat Excelerate LLC.

Provision for income taxes

Excelerate is a corporation for U.S. federal and state income tax purposes. Excelerate Energy Limited Partnership (“EELP”) is treated as a pass-through entity for U.S. federal income tax purposes and, as such, has generally not been subject to U.S. federal income tax at the entity level. Instead, EELP’s U.S. income is allocated to its Class A and Class B partners proportionate to their interest. In addition, EELP has international operations that are subject to foreign income tax and U.S. corporate subsidiaries subject to U.S. federal tax. These taxes are also included in our provision for income taxes.

Net income (loss) attributable to non-controlling interest

Net income (loss) attributable to non-controlling interests includes earnings allocable to our shares of Class B Common Stock, \$0.001 par value per share (“Class B Common Stock”) as well as earnings allocable to the third-party equity ownership interests in our subsidiaries, Excelerate Energy Bangladesh, LLC and Excelerate Albania Holding Sh.p.k.

Factors Affecting the Comparability of Our Results of Operations

Our historical results of operations may not be comparable from period to period or going forward. Set forth below is a brief discussion of the key factors impacting the comparability of our results of operations.

Impact of the Acquisition

We closed on the Acquisition in May 2025, therefore our results of operations for the three and nine months ended September 30, 2025 only contain a partial period of Jamaican operating results. Results of operations for the three and nine months ended September 30, 2024 do not contain the results of Jamaican operations.

How We Evaluate Our Operations

We operate in a single reportable segment. However, we use a variety of qualitative, operational and financial metrics to assess our performance and valuation. Among other measures, management considers each of the following in assessing our business:

Adjusted Gross Margin;

Adjusted EBITDA; and

Capital Expenditures.

Adjusted Gross Margin

We use Adjusted Gross Margin, a non-GAAP financial measure, which we define as revenues less cost of LNG, gas and power and operating expenses, excluding depreciation and amortization, to measure our operational financial performance. Management believes Adjusted Gross Margin is useful because it provides insight on profitability and true operating performance excluding the implications of the historical cost basis of our assets. Our computation of Adjusted Gross Margin may not be comparable to other similarly titled measures of other companies, and you are cautioned not to place undue reliance on this information.

Adjusted EBITDA

Adjusted EBITDA is a non-GAAP financial measure included as a supplemental disclosure because we believe it is a useful indicator of our operating performance. We define Adjusted EBITDA as net income before interest expense, income taxes, depreciation and amortization, accretion, non-cash long-term incentive compensation expense and items such as charges and non-recurring expenses that management does not consider as part of assessing ongoing operating performance.

We adjust net income for the items listed above to arrive at Adjusted EBITDA because these amounts can vary substantially from company to company within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDA should not be considered as an alternative to, or more meaningful than, net income as determined in accordance with GAAP or as an indicator of our operating performance or liquidity. This measure has limitations as certain excluded items are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital and tax structure, as well as the historic costs of depreciable assets, none of which are components of Adjusted EBITDA. Our presentation of Adjusted EBITDA should not be construed as an inference that our results will be unaffected by unusual or non-recurring items. Our computations of Adjusted EBITDA may not be comparable to other similarly titled measures of other companies. For the foregoing reasons, Adjusted EBITDA has significant limitations that affect its use as an indicator of our profitability and valuation, and you are cautioned not to place undue reliance on this information.

Capital Expenditures

We incur capital expenditures as part of our regular business operations. Capital expenditures are costs incurred to expand our business operations, increase the efficiency of business operations, extend the life of an existing asset, improve an asset's capabilities, increase the future service of an asset, maintain the service capability of existing assets, and provide the upkeep required for regulatory compliance. Costs related to prospective projects are capitalized once it is determined to be probable that the related assets will be constructed.

The tables below reconcile the financial measures discussed above to the most directly comparable financial measure calculated and presented in accordance with GAAP:

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
	(In thousands)			
Terminal services	\$ 145,881	\$ 150,139	\$ 443,079	\$ 458,120
LNG, gas and power	245,163	43,280	467,611	118,745
Cost of LNG, gas and power	(201,885)	(41,399)	(403,071)	(112,451)
Operating expenses	(44,524)	(45,431)	(132,485)	(162,623)
Depreciation and amortization expense	(31,758)	(23,031)	(78,919)	(76,341)
Gross Margin	\$ 112,877	\$ 83,558	\$ 296,215	\$ 225,450
Depreciation and amortization expense	31,758	23,031	78,919	76,341
Adjusted Gross Margin	\$ 144,635	\$ 106,589	\$ 375,134	\$ 301,791

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
	(In thousands)			
Net income	\$ 55,044	\$ 45,546	\$ 127,932	\$ 106,963
Interest expense	28,135	15,122	66,383	46,204
Provision for income taxes	7,937	6,158	19,538	20,486
Depreciation and amortization expense	31,758	23,031	78,919	76,341
Accretion expense	969	466	1,929	1,384
Long-term incentive compensation expense	3,265	1,966	8,623	5,263
Transition and transaction expenses	2,217	—	33,558	—
Adjusted EBITDA	\$ 129,325	\$ 92,289	\$ 336,882	\$ 256,641

Consolidated Results of Operations

Three and Nine Months Ended September 30, 2025 Compared to Three and Nine Months Ended September 30, 2024

	For the three months ended September 30,			For the nine months ended September 30,		
	2025	2024 (In thousands)	Change	2025	2024 (In thousands)	Change
Revenues						
Terminal services	\$ 145,881	\$ 150,139	\$ (4,258)	\$ 443,079	\$ 458,120	\$ (15,041)
LNG, gas and power	245,163	43,280	201,883	467,611	118,745	348,866
Total revenues	391,044	193,419	197,625	910,690	576,865	333,825
Operating expenses						
Cost of LNG, gas and power (exclusive of items below)	201,885	41,399	160,486	403,071	112,451	290,620
Operating expenses	44,524	45,431	(907)	132,485	162,623	(30,138)
Depreciation and amortization	31,758	23,031	8,727	78,919	76,341	2,578
Selling, general and administrative	23,439	23,819	(380)	66,334	70,671	(4,337)
Transition and transaction expenses	2,217	—	2,217	33,558	—	33,558
Total operating expenses	303,823	133,680	170,143	714,367	422,086	292,281
Operating income	87,221	59,739	27,482	196,323	154,779	41,544
Other income (expense)						
Interest expense	(24,899)	(11,711)	(13,188)	(56,640)	(35,914)	(20,726)
Interest expense – related party	(3,236)	(3,411)	175	(9,743)	(10,290)	547
Earnings from equity method investments	497	562	(65)	1,693	1,685	8
Other income, net	3,398	6,525	(3,127)	15,837	17,189	(1,352)
Income before income taxes	62,981	51,704	11,277	147,470	127,449	20,021
Provision for income taxes	(7,937)	(6,158)	(1,779)	(19,538)	(20,486)	948
Net income	55,044	45,546	9,498	127,932	106,963	20,969
Less net income attributable to non-controlling interests	41,092	36,591	4,501	97,864	85,012	12,852
Net income attributable to shareholders	\$ 13,952	\$ 8,955	\$ 4,997	\$ 30,068	\$ 21,951	\$ 8,117
Additional financial data:						
Gross Margin	\$ 112,877	\$ 83,558	\$ 29,319	\$ 296,215	\$ 225,450	\$ 70,765
Adjusted Gross Margin	144,635	106,589	38,046	375,134	301,791	73,343
Adjusted EBITDA	129,325	92,289	37,036	336,882	256,641	80,241

Three and Nine Months Ended September 30, 2025 Compared to Three and Nine Months Ended September 30, 2024

Net income

Net income was \$55.0 million for the three months ended September 30, 2025, an increase of \$9.5 million, as compared to \$45.5 million for the three months ended September 30, 2024. Net income was higher primarily due to the addition of Jamaica operating income (\$22.0 million), and an increase in LNG, gas and power sales opportunities (\$9.2 million), partially offset by an increase in interest expense due to our new 2030 Notes, net of the effects of the Term Loan Facility paydown (\$13.4 million), a decrease in interest income (\$3.4 million), and transition and transaction costs incurred as a result of the Acquisition (\$2.2 million).

Net income was \$127.9 million for the nine months ended September 30, 2025, an increase of \$20.9 million, as compared to \$107.0 million for the nine months ended September 30, 2024. Net income was higher primarily due to the addition of Jamaica operating income (\$32.4 million), the drydocking of *Summit LNG* and *Excellence* in the first three months of 2024 (\$17.2 million), an increase in LNG, gas and power sales opportunities (\$12.7 million), extended commissioning time for our power barge assets in Albania in 2024 (\$10.2 million), and a decrease in personnel costs in Argentina (\$7.6 million), partially offset by transition and transaction costs incurred as a result of the Acquisition (\$33.6 million), an increase in interest expense due to our new 2030 Notes, net of the effects of the Term Loan Facility paydown (\$23.1 million) and a decrease in interest income (\$3.7 million).

Gross Margin and Adjusted Gross Margin

Gross Margin was \$112.9 million for the three months ended September 30, 2025, an increase of \$29.3 million, as compared to \$83.6 million for the three months ended September 30, 2024. For the three months ended September 30, 2025, Adjusted Gross Margin was \$144.6 million, an increase of \$38.0 million, as compared to \$106.6 million for the three months ended September 30, 2024. Gross Margin and Adjusted Gross Margin were higher primarily due to the Acquisition (\$32.2 million), and an increase in LNG, gas and power

sales opportunities (\$9.2 million). Gross Margin was partially offset by the addition of depreciation and amortization in Jamaica (\$10.4 million).

Gross Margin was \$296.2 million for the nine months ended September 30, 2025, an increase of \$70.7 million, as compared to \$225.5 million for the nine months ended September 30, 2024. For the nine months ended September 30, 2025, Adjusted Gross Margin was \$375.1 million, an increase of \$73.3 million, as compared to \$301.8 million for the nine months ended September 30, 2024. Gross Margin and Adjusted Gross Margin were higher primarily due to the Acquisition (\$47.4 million), the drydocking of *Summit LNG* and *Excellence* in the first three months of 2024 (\$17.2 million), an increase in LNG, gas and power sales opportunities (\$12.7 million) and a decrease in personnel costs in Argentina (\$7.6 million). Gross Margin was also higher due to extended commissioning time for our power barge assets in Albania in 2024 (\$10.2 million), partially offset by the addition of depreciation and amortization in Jamaica (\$15.0 million).

Adjusted EBITDA

Adjusted EBITDA was \$129.3 million for the three months ended September 30, 2025, an increase of \$37.0 million, as compared to \$92.3 million for the three months ended September 30, 2024. Adjusted EBITDA was higher primarily due to the Acquisition (\$32.8 million) and an increase in LNG, gas and power sales opportunities (\$9.2 million), partially offset by a decrease in interest income (\$3.4 million).

Adjusted EBITDA was \$336.9 million for the nine months ended September 30, 2025, an increase of \$80.3 million, as compared to \$256.6 million for the nine months ended September 30, 2024. Adjusted EBITDA was higher primarily due to the Acquisition (\$47.8 million), the drydocking of *Summit LNG* and *Excellence* in the first three months of 2024 (\$17.2 million), an increase in LNG, gas and power sales opportunities (\$12.7 million), and a decrease in personnel costs in Argentina (\$7.6 million), partially offset by a decrease in interest income (\$3.7 million).

For more information regarding our non-GAAP measures Adjusted Gross Margin and Adjusted EBITDA, and a reconciliation to their most comparable GAAP measures, see “—How We Evaluate Our Operations.”

Terminal services

Terminal services revenues were \$145.9 million for the three months ended September 30, 2025, a decrease of \$4.2 million as compared to \$150.1 million for the three months ended September 30, 2024. Terminal services revenues were lower primarily due to lower reimbursable costs.

Terminal services revenues were \$443.1 million for the nine months ended September 30, 2025, a decrease of \$15.0 million as compared to \$458.1 million for the nine months ended September 30, 2024. Terminal services revenues were lower primarily due to lower reimbursable costs and to the recognition of deferred revenue for the drydocking of *Summit LNG* in the first quarter of 2024, which occurs when we drydock either of our two floating regasification terminals accounted for as a sales-type lease.

LNG, gas and power revenues

LNG, gas and power revenues were \$245.2 million for the three months ended September 30, 2025, an increase of \$201.9 million, as compared to \$43.3 million for the three months ended September 30, 2024. The increase was primarily due to the Acquisition and higher LNG, gas and power revenues in North America and Asia Pacific.

LNG, gas and power revenues were \$467.6 million for the nine months ended September 30, 2025, an increase of \$348.9 million, as compared to \$118.7 million for the nine months ended September 30, 2024. The increase was primarily due to higher LNG, gas and power revenues in North America, Asia Pacific and Europe and the Acquisition.

Cost of LNG, gas and power

Cost of LNG, gas and power was \$201.9 million for the three months ended September 30, 2025, an increase of \$160.5 million, as compared to \$41.4 million for the three months ended September 30, 2025 and 2024. The increase was primarily due to the Acquisition, and increased LNG, gas and power sales opportunities in North America and Asia Pacific.

Cost of LNG, gas and power was \$403.1 million for the nine months ended September 30, 2025, an increase of \$290.6 million, as compared to \$112.5 million for the nine months ended September 30, 2024. The increase was primarily due to increased LNG, gas and power sales opportunities in North America, Asia Pacific and Europe and the Acquisition.

Operating expenses

Operating expenses were \$44.5 million for the three months ended September 30, 2025, a decrease of \$0.9 million, as compared to \$45.4 million for the three months ended September 30, 2024. The decrease in operating expenses was primarily due to decreased personnel costs in Argentina

Operating expenses were \$132.5 million for the nine months ended September 30, 2025, a decrease of \$30.1 million, as compared to \$162.6 million for the nine months ended September 30, 2024. The decrease in operating expenses was primarily due to drydock costs on *Summit LNG* in the first quarter of 2024 and decreased personnel costs in Argentina.

Depreciation and amortization expenses

Depreciation and amortization expenses were \$31.8 million for the three months ended September 30, 2025, an increase of \$8.8 million, as compared to \$23.0 million for the three months ended September 30, 2024. Depreciation and amortization increased primarily due to the Acquisition.

Depreciation and amortization expenses were \$78.9 million for the nine months ended September 30, 2025, an increase of \$2.6 million, as compared to \$76.3 million for the nine months ended September 30, 2024. Depreciation and amortization increased primarily due to the Acquisition, partially offset by the extended commissioning time on our power barge assets in Albania during 2024.

Selling, general and administrative expenses

Selling, general and administrative expenses were \$23.4 million for the three months ended September 30, 2025, a decrease of \$0.4 million, as compared to \$23.8 million for the three months ended September 30, 2025 and 2024. Selling, general and administrative expenses were essentially flat.

Selling, general and administrative expenses were \$66.3 million for the nine months ended September 30, 2025, a decrease of \$4.4 million, as compared to \$70.7 million for the nine months ended September 30, 2024. Selling, general and administrative expenses decreased primarily due to lower business development expenses.

Transition and transaction expenses

Transition and transaction expenses were \$2.2 million for the three months ended September 30, 2025. Transition and transaction expenses relate to due diligence, legal, and integration costs for the Acquisition.

Transition and transaction expenses were \$33.6 million for the nine months ended September 30, 2025. Transition and transaction expenses relate to due diligence, legal, and integration costs for the Acquisition.

Interest expense

Interest expense was \$24.9 million for the three months ended September 30, 2025, an increase of \$13.2 million, as compared to \$11.7 million for the three months ended September 30, 2024. The increase was primarily due to our new 2030 Notes (as defined herein), partially offset by the effects of the Term Loan Facility (as defined herein) paydown during the second quarter of 2025.

Interest expense was \$56.6 million for the nine months ended September 30, 2025, an increase of \$20.7 million, as compared to \$35.9 million for the nine months ended September 30, 2024. The increase was primarily due to our new 2030 Notes (as defined herein), partially offset by the effects of the Term Loan Facility (as defined herein) paydown during the second quarter of 2025, lower balances remaining on our finance leases and long-term debt and decreases in interest rates.

Other income, net

Other income, net was \$3.4 million for the three months ended September 30, 2025, a decrease of \$3.1 million, as compared to \$6.5 million for the three months ended September 30, 2024. Other income, net, decreased primarily due to a decrease in interest income.

Other income, net was \$15.8 million for the nine months ended September 30, 2025, a decrease of \$1.4 million, as compared to \$17.2 million for the nine months ended September 30, 2024. Other income, net decreased primarily due to a decrease in interest income, partially offset by a decrease foreign exchange losses.

Provision for income taxes

The provision for income taxes for the three months ended September 30, 2025 and 2024 was \$7.9 million and \$6.2 million, respectively. The provision for income taxes for the nine months ended September 30, 2025 and 2024 was \$19.5 million and \$20.5 million, respectively. The change was primarily attributable to the year-over-year change in the geographical distribution of income.

The effective tax rate for the three months ended September 30, 2025 and 2024, was 12.6% and 11.9%, respectively. The effective tax rate for the nine months ended September 30, 2025 and 2024, was 13.2% and 16.1%, respectively. The change was primarily driven by the geographical distribution of income and the varying tax regimes of jurisdictions.

Excelerate is a corporation for U.S. federal and state income tax purposes. EELP is treated as a pass-through entity for U.S. federal income tax purposes and, as such, has generally not been subject to U.S. federal income tax at the entity level.

We have international operations that are also subject to foreign income tax and U.S. corporate subsidiaries subject to U.S. federal tax. Therefore, its effective income tax rate is dependent on many factors, including the geographical distribution of income, a rate benefit attributable to the portion of our earnings not subject to corporate level taxes, and the impact of nondeductible items and foreign exchange impacts as well as varying tax regimes of jurisdictions. In one jurisdiction, our tax rate is significantly less than the applicable statutory rate as a result of a tax holiday that was granted. This tax holiday will expire in 2033 at the same time that our contract with and revenue from our customer ends.

Net income attributable to non-controlling interest

Net income attributable to non-controlling interest was \$41.1 million for the three months ended September 30, 2025, an increase of \$4.5 million, as compared to \$36.6 million for the three months ended September 30, 2024. The increase in net income attributable to non-controlling interest was primarily due higher net income attributable to owners of our Class B Common Stock.

Net income attributable to non-controlling interest was \$97.9 million for the nine months ended September 30, 2025, an increase of \$12.9 million, as compared to \$85.0 million for the nine months ended September 30, 2024. The increase in net income attributable to non-controlling interest was primarily due to higher net income attributable to owners of our Class B Common Stock, partially offset by a decrease in the Class B ownership as a result of the Equity Offering (as defined herein).

Liquidity and Capital Resources

Based on our cash positions, cash flows from operating activities and borrowing capacity on our debt facilities, we believe we will have sufficient liquidity for the next 12 months for ongoing operations, planned capital expenditures, other investments, debt service obligations, payment of tax distributions and our announced and expected quarterly dividends and distributions, as described in Part II, Item 5 – Our Dividend and Distribution Policy in the 2024 Annual Report. For more information regarding our planned dividend payments, see Note 12 – Equity. As of September 30, 2025, we had \$462.6 million in unrestricted cash and cash equivalents.

We have historically funded our business, including meeting our day-to-day operational requirements, repaying our indebtedness and funding capital expenditures, through debt financing, capital contributions and our operating cash flows as discussed below. We expect that our future principal uses of cash will also include additional capital expenditures to fund our growth strategy, pay income taxes and make distributions from EELP to fund income taxes, fund our obligations under the Tax Receivable Agreement (“TRA”), and pay cash dividends and distributions. Any determination to pay dividends to holders of our common stock and distributions to holders of EELP’s Class B interests will be at the discretion of our board of directors and will depend upon many factors, including our financial condition, results of operations, projections, liquidity, earnings, legal requirements, covenant compliance, restrictions in our existing and any future debt and other factors that our board of directors deems relevant. In the future we may enter into arrangements to grow our business or acquire or invest in complementary businesses which could decrease our cash and cash equivalents and increase our cash requirements. As a result of these and other factors, we could use our available capital resources sooner than expected and may be required to seek additional equity or debt.

Equity Offering

On March 31, 2025, the Company and EELP entered into an underwriting agreement (the “Underwriting Agreement”) relating to an underwritten public offering (the “Equity Offering”) of 6,956,522 shares (the “Shares”) of our Class A common stock, par value \$0.001 per share (the “Class A Common Stock”). The offering price of the Shares to the public was \$26.50 per share, and the underwriters agreed to purchase the Shares from us pursuant to the Underwriting Agreement at a price of \$25.308 per share. Under the terms of the Underwriting Agreement, we granted the underwriters an option, exercisable for 30 days, to purchase up to an additional 1,043,478 shares of Class A Common Stock at the same price per share as the Shares. The Equity Offering closed on April 2, 2025. The underwriters’ option was fully exercised and subsequently closed on May 1, 2025. The net proceeds from the Equity Offering to us from the sale of the Shares, after deducting underwriting discounts and commissions and estimated offering expenses, were approximately \$201.8 million.

Repurchase of Equity Securities

During the year ended December 31, 2024, we repurchased 2,473,787 shares of our outstanding Class A Common Stock at a weighted average price of \$20.41 per share, for a total net cost, including commission fees and taxes, of approximately \$50.0 million. As indicated under the EELP Limited Partnership Agreement, for each Class A Common Stock we repurchased, EELP, immediately prior to the repurchase, redeemed an equal number of Class A interests held by us, upon the same terms and at the same price, as the shares of our Class A Common Stock were repurchased.

Cash Flow Statement Highlights

Nine Months Ended September 30, 2025 Compared to Nine Months Ended September 30, 2024

	Nine months ended September 30,		
	2025	2024	Change
	(In thousands)		
Net cash provided by (used in):			
Operating activities	\$ 356,821	\$ 194,818	\$ 162,003
Investing activities	(1,177,463)	(49,706)	(1,127,757)
Financing activities	747,848	(91,031)	838,879
Effect of exchange rate on cash, cash equivalents, and restricted cash	87	(54)	141
Net increase (decrease) in cash, cash equivalents, and restricted cash	\$ (72,707)	\$ 54,027	\$ (126,734)

Operating Activities

Cash flows provided by operating activities increased by \$162.0 million for the nine months ended September 30, 2025, as compared to the nine months ended September 30, 2024, primarily due to differences in the timing of collections and payments related to LNG, gas and power purchases and sales, interest expense on the 2030 Notes, collections received after our power barge assets went into service, and drydock expenditures.

Investing Activities and Capital Expenditures

Cash flows used in investing activities were primarily comprised of capital expenditures made for the purchases of property and equipment, which increased by \$1,127.8 million for the nine months ended September 30, 2025, as compared to the same period in 2024. The increase was primarily due to the Acquisition, the 2025 milestone payments under the Newbuild Agreement (as defined herein), and the purchase of *Shenandoah* in the third quarter of 2025.

Financing Activities

Financing cash flows increased by \$838.9 million for the nine months ended September 30, 2025, as compared to the nine months ended September 30, 2024, primarily due to \$800.0 million in borrowings as a result of the Debt Offering (as defined herein), \$201.8 million in proceeds from the Equity Offering and \$27.2 million paid in 2024 to repurchase Class A Common Stock, partially offset by a \$149.9 million increase in repayments on long-term debt and finance leases, payments of \$20.3 million for debt issuance costs in 2025 and an increase of \$17.8 million in dividends and distributions paid.

Capital Expenditures

The following table summarizes our cash outlays for capital projects for the three and nine months ended September 30, 2025 and 2024:

	For the three months ended September 30,			For the nine months ended September 30,		
	2025	2024	Change	2025	2024	Change
	(In thousands)			(In thousands)		
Capital expenditures						
Growth	\$ 29,390	\$ 10,104	\$ 19,286	\$ 86,036	\$ 18,087	\$ 67,949
Maintenance	18,289	2,295	15,994	44,355	37,370	6,985
Gross capital expenditures	47,679	12,399	35,280	130,391	55,457	74,934
Change in capital project payables and accruals, net	4,285	(960)	5,245	(1,019)	(5,750)	4,731
Cash outlays for capital projects	<u>\$ 51,964</u>	<u>\$ 11,439</u>	<u>\$ 40,525</u>	<u>\$ 129,372</u>	<u>\$ 49,707</u>	<u>\$ 79,665</u>

Debt Facilities

Revolving Credit Facility and Term Loan Facility

On April 18, 2022, EELP entered into a senior secured revolving credit agreement, by and among EELP, as borrower, Excelerate, as parent, the lenders party thereto, the issuing banks party thereto and JPMorgan Chase Bank, N.A., as administrative agent, pursuant to which the lenders and issuing banks thereunder made available a revolving credit facility (the “EE Revolver”), including a letter of credit sub-facility, to EELP. The EE Revolver enabled us to borrow up to \$350.0 million over a three-year term originally set to expire in April 2025.

On March 17, 2023, EELP entered into an amended and restated senior secured credit agreement (“Amended Credit Agreement”), by and among EELP, as borrower, Excelsior, as parent, the lenders party thereto, the issuing banks party thereto and Wells Fargo Bank, N.A., as administrative agent. Under the Amended Credit Agreement, EELP obtained a new \$250.0 million term loan facility (the “Term Loan Facility” and, together with the EE Revolver, as amended by the Amended Credit Agreement, the “EE Facilities”). In April 2023, we purchased *Sequoia* for \$265.0 million using \$250.0 million borrowed through our Term Loan Facility together with cash on hand.

Borrowings under the EE Facilities bear interest at a per annum rate equal to the term Secured Overnight Financing Rate (“SOFR”) reference rate for such period plus an applicable margin, which applicable margin is based on EELP’s consolidated total leverage ratio as defined and calculated under the Amended Credit Agreement and can range from 2.75% to 3.50%. The unused portion of the EE Revolver commitment is subject to an unused commitment fee calculated at a rate per annum ranging from 0.375% to 0.50% based on EELP’s consolidated total leverage ratio.

In December 2023, we paid off \$55.2 million of the principal outstanding on our Term Loan Facility. We also terminated the same notional value of the interest rate swaps we had previously entered into to hedge the fluctuations in the SOFR rates associated with the variable interest rate on the loan.

Proceeds from the EE Revolver may be used for working capital and other general corporate purposes. As of September 30, 2025, up to \$469.0 million of the EE Revolver may be used for letters of credit, which has increased to up to \$500.0 million as of October 31, 2025. As of September 30, 2025, we had issued no letters of credit under the EE Revolver.

As a result of the EE Revolver’s financial ratio covenants and after taking into account the outstanding letters of credit issued under the facility, all of the \$500.0 million of undrawn capacity was available for additional borrowings as of September 30, 2025.

On March 26, 2025, EELP entered into an amendment to the Amended Credit Agreement, which provided for, among other things (i) additional covenant baskets to permit the Acquisition and the incurrence of debt in connection therewith, and (ii) replacement of the collateral vessel maintenance coverage covenant with a broader collateral maintenance coverage covenant, which includes the value of the assets acquired in the Acquisition.

On April 21, 2025, EELP and the Company entered into an amendment (the “Fifth Amendment”) to the Amended Credit Agreement. The Fifth Amendment provides for, among other things, (i) the extension of the maturity of the revolving facility thereunder to March 17, 2029 and (ii) an increase in the aggregate commitments under the revolving facility to \$500.0 million. As per the conditions of the Fifth Amendment, the remaining outstanding balance on the existing Term Loan Facility was repaid in full using proceeds from the 2030 Notes (as defined herein). The Company also unwound the remaining interest rate swaps associated with the Term Loan Facility.

In September 2025, EELP and the Company entered into the sixth amendment to the Amended Credit Agreement, which modified provisions related to investments and restricted payments to provide greater flexibility to the Company.

2030 Notes

On May 5, 2025, EELP closed on an offering (the “Debt Offering”) of \$800 million in aggregate principal amount of 8.000% senior unsecured notes due 2030 (the “2030 Notes”). The 2030 Notes were issued pursuant to an Indenture, dated as of May 5, 2025, by and among EELP, the guarantors party thereto and U.S. Bank Trust Company, National Association, as trustee, paying agent and registrar, will mature on May 15, 2030 and were issued at par. Interest on the 2030 Notes is payable semi-annually in arrears on each May 15 and November 15, beginning on November 15, 2025. Excelsior intends to use the net proceeds from the Debt Offering, together with the net proceeds from the Equity Offering and cash on hand to (i) fund the consideration payable by the Company in the Acquisition, (ii) repay the outstanding borrowings under the Term Loan Facility, and (iii) pay related fees and expenses. The 2030 Notes are guaranteed by certain direct and indirect restricted subsidiaries of EELP.

As of September 30, 2025, we were in compliance with the covenants under our debt facilities.

For information about our other debt obligations, see Notes 10 and 11 in the Notes to our Consolidated Financial Statements.

Other Contractual Obligations

Operating Leases

We are the lessee to one floating regasification terminal lease and one vessel lease. Additionally, we have operating leases for offices in various locations under noncancelable leases.¹ As of December 31, 2024, we had future minimum lease payments totaling \$5.6 million. As of September 30, 2025, we had future minimum lease payments totaling \$220.3 million and are committed to \$8.9 million in year one, \$67.9 million for years two and three, \$68.0 million for years four and five and \$75.6 million thereafter.

Finance Leases

Certain enforceable floating regasification terminal leases and pipeline capacity agreements are classified as finance leases, and the right-of-use assets are included in property and equipment. As of December 31, 2024, we had future minimum lease payments totaling \$240.4 million. As of September 30, 2025, we had future minimum lease payments totaling \$215.5 million and are committed to \$8.3 million in payments in year one, \$66.5 million for years two and three, \$55.2 million for years four and five and \$85.6 million thereafter.

Newbuild Agreement

In October 2022, we signed a construction agreement (“the Newbuild Agreement”) with HD Hyundai Heavy Industries for a new floating regasification terminal to be delivered in 2026. We made milestone payments of approximately \$50 million, \$30 million and \$20 million in the fourth quarter of 2024, first quarter of 2025 and second quarter of 2025, respectively, leaving approximately \$210 million in remaining spend. The final installment is due concurrently with the delivery of the floating regasification terminal, which is expected in 2026.

Tax Receivable Agreement

In April 2022, we entered into the TRA with Excelerate Energy Holdings, LLC (“EEH”) and the George Kaiser Family Foundation (the “Foundation” and, together with EEH, the “TRA Beneficiaries”). The TRA will provide for payment by us to the TRA Beneficiaries of 85% of the amount of the net cash tax savings, if any, that we are deemed to realize as a result of our utilization of certain tax benefits resulting from (i) certain increases in the tax basis of assets of EELP and its subsidiaries resulting from exchanges of EELP partnership interests in the future, (ii) certain tax attributes of EELP and subsidiaries of EELP (including the existing tax basis of assets owned by EELP or its subsidiaries and the tax basis of certain assets purchased from the Foundation) that existed as of the time of our Initial Public Offering or may exist at the time when Class B interests of EELP are exchanged for shares of Class A Common Stock, and (iii) certain other tax benefits related to us entering into the TRA, including tax benefits attributable to payments that we make under the TRA.

LNG purchase commitments

In February 2023, we executed a 20-year LNG sale and purchase agreement (“SPA”) with Venture Global LNG. Under the agreement, we will purchase 0.7 MTPA of LNG on a free-on-board basis from the Plaquemines Phase 2 LNG facility in Plaquemines Parish, Louisiana. Our purchase commitment will be based on the final settlement price of monthly Henry Hub natural gas futures contracts plus a contractual spread. The start of this commitment, however, is dependent on the second phase of the LNG facility becoming operational, which is not expected in the next 12 months.

In January 2024, we executed a 15-year SPA with QatarEnergy. Under the agreement, we have agreed to purchase LNG from QatarEnergy beginning in 2026. QatarEnergy will deliver 0.85 MTPA of LNG in 2026 and 2027 and 1.0 MTPA from 2028 to 2040. Our purchase commitment will be based on a three-month average of Brent Crude prices for the months immediately preceding each delivery, multiplied by a fixed percentage. These LNG volumes are intended to be used to supply sales under the SPA we have with Petrobangla.

In the third quarter of 2024, we signed a medium-term agreement for LNG purchases in one of the Atlantic Basin regions in which we do business. Over the term of this agreement, we will purchase approximately 0.65 million tonnes of LNG, the pricing of which will be based on TTF. The first purchase under this agreement was made during the fourth quarter of 2024.

In May 2025, as part of the Acquisition, we assumed an LNG SPA. Under the agreement, we will purchase approximately 0.14 million tonnes of LNG for the remainder of 2025 and approximately 0.55 MTPA throughout the remainder of the agreement, which ends in January 2030. Our purchase commitment is based on the final settlement price of monthly Henry Hub natural gas futures contracts plus a contractual spread and adjusted for inflation. These LNG volumes are expected to be used to supply customers in Jamaica.

The following table presents our future contractual obligations as of September 30, 2025 (in thousands):

	Next Twelve Months	Beyond
LNG purchase and capacity obligations	\$ 574,534	\$ 12,156,488
Long-term debt obligations	33,459	1,088,473
Lease obligations	67,575	368,234
Other purchase obligations	287,784	135
Total commitments	\$ 963,352	\$ 13,613,330

Critical Accounting Policies and Estimates

The preparation of our consolidated financial statements in conformity with GAAP requires significant judgments from management in estimating matters for financial reporting that are inherently uncertain. For additional information about our accounting policies and estimates, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies and Estimates” in the 2024 Annual Report and the notes to the audited financial statements included therein.

Business Combination

We account for business combinations in accordance with the Financial Accounting Standards Board Accounting Standards Codification Topic 805, Business Combinations. Accordingly, we allocate the purchase price of an acquired business to its identifiable assets and liabilities based on estimated fair values. The fair values of identifiable assets acquired and liabilities assumed are determined based on various valuation techniques, including the cost approach, discounted cash flow analysis, and independent appraisals. Goodwill is calculated as the difference between the estimate of the fair value of the consideration transferred and the estimates of the fair value assigned to the assets acquired and liabilities assumed. The Company intends to finalize the purchase price allocation as soon as practicable within the measurement period, but in no event later than one year following the closing date of the combination. Transaction and integration costs associated with business combinations are expensed as incurred.

Recent Accounting Pronouncements

Refer to Note 2 – Summary of significant accounting policies, to the notes to Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q for information regarding recently issued accounting pronouncements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

In our normal course of business, we are exposed to certain market risks, including changes in interest rates, natural gas and LNG commodity prices and foreign currency exchange rates. In order to manage these risks, we may utilize derivative instruments. Gains or losses on those derivative instruments would typically be offset by corresponding gains or losses on the hedged item.

Interest Rate Risk

We have entered into long-term interest rate swap agreements in order to hedge a portion of our exposure to changes in interest rates associated with our external bank loans. We are exposed to changes in interest rates on our other debt facilities as well as the portion of our external bank loans that remain unhedged. We may enter into additional derivative instruments to manage our exposure to interest rates.

As of September 30, 2025 and December 31, 2024, the fair value of our interest rate swaps was \$0.8 million and \$2.3 million, respectively. Based on our hedged notional amount as of September 30, 2025, a hypothetical 100 basis point increase or decrease in the three-month and six-month SOFR forward curves would change the estimated fair value of our existing interest rate swaps by \$1.0 million.

Commodity Price Risk

In the course of our operations, we may be exposed to commodity price risk, primarily through our purchases of or commitments to purchase LNG. To reduce our exposure, we may enter into derivative instruments to offset some or all of the associated price risk. As of September 30, 2025 and 2024, we had no financial commodity derivative instruments.

Foreign Currency Exchange Risk

Our reporting currency is the U.S. dollar. We have one foreign subsidiary that utilizes the euro as its functional currency. Gains or losses due to transactions in foreign currencies are included in other income (expense), net in our consolidated statements of income. Due to a portion of our expenses being incurred in currencies other than the U.S. dollar, our expenses may, from time to time, increase relative to our revenues as a result of fluctuations in exchange rates, particularly between the U.S. dollar and the euro, Argentine peso, Brazilian real and the Bangladesh taka. As of September 30, 2025, the fair value of financial derivatives used to hedge some of our currency exposure was immaterial. For the nine months ended September 30, 2025 and 2024, we recorded \$(0.7) million and \$(3.2) million, respectively, in foreign currency gains/(losses) in our consolidated statements of income.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The Company's disclosure controls and procedures are designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including its Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

As required by Rules 13a-15 and 15d-15 under the Exchange Act, management, including our Chief Executive Officer and Chief Financial Officer, carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2025. Based on their evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were effective as of September 30, 2025.

Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting during the three months ended September 30, 2025, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

Item 1. Legal Proceedings.

Disclosure concerning legal proceedings is incorporated by reference to Part I. Item 1. Financial Information—Note 20 – Commitments and contingencies in this Quarterly Report.

Item 1A. Risk Factors.

There have been no material changes from the risk factors previously disclosed in “Risk Factors” included in the 2024 Annual Report and the Company’s Form 10-Q for the quarterly period ended March, 31, 2025.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Not applicable.

Item 3. Defaults Upon Senior Securities.

Not applicable.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

(c) Trading Plans

During the three months ended September 30, 2025, none of the Company’s directors or executive officers adopted, modified or terminated any contract, instruction or written plan for the purchase or sale of the Company’s securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any “non-Rule 10b5-1 trading arrangement” as defined in Item 408(a) of Regulation S-K).

Item 6. Exhibits.

Exhibit Number	Description
10.1*	<u>Sixth Amendment to Amended and Restated Senior Secured Credit Agreement, dated as of September 26, 2025.</u>
31.1**	<u>Certification of Principal Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u>
31.2**	<u>Certification of Principal Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u>
32.1**	<u>Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>
32.2**	<u>Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because XBRL tags are embedded within the Inline XBRL document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

* Filed herewith.

** Furnished herewith. This exhibit shall not be deemed “filed” for purposes of Section 18 of the Securities and Exchange Act of 1934, or otherwise subject to the liability of that Section. Such exhibit shall not be deemed incorporated into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Excelerate Energy, Inc.

Date: November 6, 2025

By: /s/ Dana Armstrong
Dana Armstrong
Executive Vice President and Chief Financial Officer (Principal
Financial Officer)

SIXTH AMENDMENT

TO AMENDED AND RESTATED SENIOR SECURED CREDIT AGREEMENT

This **SIXTH AMENDMENT TO AMENDED AND RESTATED SENIOR SECURED CREDIT AGREEMENT** (this “**Amendment**”) is entered into as of September 26, 2025 (the “**Sixth Amendment Execution Date**”) among **EXCELERATE ENERGY LIMITED PARTNERSHIP**, a Delaware limited partnership (the “**Borrower**”), **EXCELERATE ENERGY, INC.**, a Delaware corporation (“**Parent**”), the Guarantors (as defined in the Credit Agreement), **WELLS FARGO BANK, N.A.**, as the Administrative Agent (the “**Administrative Agent**”), and the undersigned Lenders (as defined below, which Lenders constitute the Required Lenders under the Credit Agreement as of the date hereof). Unless otherwise defined herein, all capitalized terms used herein that are defined in the Credit Agreement referred to below shall have the meanings given such terms in the Credit Agreement.

WITNESSETH:

WHEREAS, the Borrower, the Administrative Agent and the financial institutions party thereto as lenders (the “**Lenders**”) are parties to that certain Amended and Restated Senior Secured Credit Agreement dated as of March 17, 2023 (as amended, restated, supplemented or otherwise modified from time to time, including pursuant to that certain First Amendment to Amended and Restated Senior Secured Credit Agreement dated September 8, 2023, that certain corrective amendment letter dated February 16, 2024, that certain Third Amendment to Amended and Restated Senior Secured Credit Agreement dated July 19, 2024, that certain Fourth Amendment to Amended and Restated Senior Secured Credit Agreement dated March 26, 2025, and that certain Fifth Amendment to Amended and Restated Senior Secured Credit Agreement dated April 21, 2025, the “**Existing Credit Agreement**” and, as further amended by this Amendment, the “**Credit Agreement**”);

WHEREAS, the Borrower has requested, and the Lenders party hereto have agreed, to amend the Credit Agreement to modify certain provisions relating to the making of Investments and Restricted Payments, as set forth herein and to be effective as of the Sixth Amendment Effective Date; and

NOW THEREFORE, for and in consideration of the mutual covenants and agreements herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged and agreed as hereinafter set forth, the parties hereto agree:

SECTION 1. Amendments to Existing Credit Agreement. In reliance on the representations, warranties, covenants and agreements contained in this Amendment, and subject to the satisfaction of the conditions precedent set forth in **Section 2** hereof, the Existing Credit Agreement shall be amended effective as of the Sixth Amendment Effective Date in the manner provided in this **Section 1**:

1.1 Section 6.5(g) of the Existing Credit Agreement is hereby amended by replacing the ratio “2.75:1.00” therein with the ratio “3.25:1.00”.

1.2 Section 6.7(i) of the Existing Credit Agreement is hereby amended by replacing the ratio “2.25:1.00” therein with the ratio “3.25:1.00”.

SECTION 2. Conditions Precedent. The effectiveness of this Amendment is subject to satisfaction of each of the following conditions precedent (the date of such satisfaction, the “**Sixth Amendment Effective Date**”):

2.1 Executed Amendment. The Administrative Agent shall have received counterparts of this Amendment duly executed by the Borrower, Parent, the Administrative Agent and Lenders constituting the Required Lenders.

2.2 Consenting Lender Consent Fee. The Borrower shall have paid consent fees to the Administrative Agent for the ratable account of each of the undersigned consenting Lenders executing this Amendment on or prior to September 26, 2025 (as such date may be extended by the Borrower in its sole and absolute discretion) (the “**Consenting Lenders**”), in each case in an amount determined with respect to any Consenting Lender equal to 5 basis points (0.05%) of the aggregate amount of such Consenting Lender’s Revolving Credit Commitments as of the Sixth Amendment Effective Date.

SECTION 3. Representations and Warranties. In order to induce the Administrative Agent and the Lenders to enter into this Amendment, the Borrower hereby represents and warrants to the Administrative Agent and the Lenders that:

3.1 Accuracy of Representations and Warranties. Each representation and warranty of each Loan Party contained in the Loan Documents is true and correct in all material respects on and as of the date hereof (except (a) to the extent that any such representation and warranty is expressly limited to an earlier date, in which case, on the date hereof, such representation and warranty shall continue to be true and correct in all material respects as of such specified earlier date and (b) to the extent that any such representations and warranties are already qualified by materiality or by reference to Material Adverse Effect, in which case, such representations and warranties (as so qualified) shall be true and correct in all respects).

3.2 Due Authorization, No Conflicts. The execution, delivery and performance by the Borrower of this Amendment (a) are within the Borrower’s organizational powers, (b) have been duly authorized by necessary organizational action by the Borrower, (c) do not require any consent or approval of, registration or filing with, or any other action by, any Governmental Authority except such as have been obtained or made and are in full force and effect other than those third party approvals or consents which, if not made or obtained, would not cause a Default under the Loan Documents, could not reasonably be expected to have a Material Adverse Effect or do not have an adverse effect on the enforceability of the Loan Documents, (d) will not violate any applicable law, rule or regulation or the charter, by-laws or other organizational documents of Parent, the General Partner, the Borrower or any of its Restricted Subsidiaries or any order of any Governmental Authority, (e) will not violate or result in a default under any indenture, agreement or other instrument binding upon Parent, the General Partner, the Borrower or any of its Restricted Subsidiaries or its assets, or give rise to a right thereunder to require any payment to be made by Parent, the General Partner, the Borrower or any of its Restricted Subsidiaries, and (f) will not result in the creation or imposition of, or the requirement to create, any Lien on any asset of Parent,

the General Partner, the Borrower or any of its Restricted Subsidiaries (other than the Liens created by the Loan Documents).

3.3 Validity and Binding Effect. This Amendment constitutes a legal, valid and binding obligation of the Borrower enforceable in accordance with its terms, subject to applicable bankruptcy, insolvency, reorganization, moratorium or other laws affecting creditors' rights generally and subject to general principles of equity, regardless of whether considered in a proceeding in equity or at law.

3.4 Absence of Defaults. No Default or Event of Default has occurred that is continuing immediately prior to or immediately after giving effect to this Amendment.

SECTION 4. Miscellaneous.

4.1 No Implied Consent or Waiver; Reservation of Rights. This Amendment shall not be construed as a consent or departure from or a waiver of the terms and conditions of the Credit Agreement (including with respect to any and all existing or prospective Defaults, if any), except as expressly set forth herein. No failure or delay on the part of the Administrative Agent or any Lender to exercise any right or remedy under any Loan Document or applicable law (including in respect of any and all existing or prospective Defaults, if any) shall operate as a consent to or a waiver thereof, nor shall any single or partial exercise of any right or remedy preclude any other or future exercise of any right or remedy, all of which are cumulative and are expressly reserved.

4.2 Reaffirmation of Loan Documents; Extension of Liens. Any and all of the terms and provisions of the Credit Agreement and the Loan Documents shall, except as amended and modified hereby, remain in full force and effect and are hereby ratified and confirmed. The Borrower, on behalf of each Loan Party hereby ratifies and confirms the Liens securing the Indebtedness and agrees that the amendments and modifications herein contained shall in no manner affect or impair the Indebtedness or the Liens securing payment and performance thereof.

4.3 Parties in Interest. All of the terms and provisions of this Amendment shall bind and inure to the benefit of the parties hereto and their respective successors and assigns.

4.4 Counterparts. This Amendment may be executed in counterparts (and by different parties hereto on different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. Delivery of an executed counterpart of a signature page of this Amendment that is an Electronic Signature transmitted by telecopy, emailed pdf. or any other electronic means that reproduces an image of an actual executed signature page shall be effective as delivery of a manually executed counterpart of this Amendment. The words "execution," "signed," "signature," "delivery," and words of like import in or relating to this Amendment shall be deemed to include Electronic Signatures, deliveries or the keeping of records in any electronic form (including deliveries by telecopy, emailed pdf. or any other electronic transmission that reproduces an image of an actual executed signature page), each of which shall be of the same legal effect, validity or enforceability as a manually executed signature, physical delivery thereof or the use of a paper-based recordkeeping system, as the case may be; *provided*, without limiting the foregoing, (a) to the extent the Administrative Agent has agreed to accept any Electronic Signature, the Administrative Agent and each of the Lenders shall be entitled to rely on

such Electronic Signature purportedly given by or on behalf of Parent, the Borrower or any other Loan Party without further verification thereof and without any obligation to review the appearance or form of any such Electronic Signature and (b) upon the request of the Administrative Agent or any Lender, any Electronic Signature shall be promptly followed by a manually executed counterpart. Without limiting the generality of the foregoing, Parent, the Borrower and each Loan Party hereby (i) agree that, for all purposes, including without limitation, in connection with any workout, restructuring, enforcement of remedies, bankruptcy proceedings or litigation among the Administrative Agent, the Lenders, Parent, the Borrower and the Loan Parties, Electronic Signatures transmitted by telecopy, emailed pdf. or any other electronic means that reproduces an image of an actual executed signature page and/or any electronic images of this Amendment shall have the same legal effect, validity and enforceability as any paper original, (ii) the Administrative Agent and each of the Lenders may, at its option, create one or more copies of this Amendment in the form of an imaged electronic record in any format, which shall be deemed created in the ordinary course of such Person's business, and destroy the original paper document (and all such electronic records shall be considered an original for all purposes and shall have the same legal effect, validity and enforceability as a paper record), (iii) waives any argument, defense or right to contest the legal effect, validity or enforceability of this Amendment based solely on the lack of paper original copies of this Amendment, including with respect to any signature pages thereto and (iv) waives any claim against any Lender-Related Person for any Liabilities arising solely from the Administrative Agent's and/or any Lender's reliance on or use of Electronic Signatures and/or transmissions by telecopy, emailed pdf. or any other electronic means that reproduces an image of an actual executed signature page, including any Liabilities arising as a result of the failure of Parent, the Borrower and/or any Loan Party to use any available security measures in connection with the execution, delivery or transmission of any Electronic Signature.

4.5 COMPLETE AGREEMENT. THIS AMENDMENT, THE CREDIT AGREEMENT AND THE OTHER LOAN DOCUMENTS REPRESENT THE FINAL AGREEMENT AMONG THE PARTIES WITH RESPECT TO THE SUBJECT MATTER THEREOF AND MAY NOT BE CONTRADICTED BY EVIDENCE OF PRIOR, CONTEMPORANEOUS OR SUBSEQUENT ORAL AGREEMENTS OF THE PARTIES. THERE ARE NO UNWRITTEN ORAL AGREEMENTS BETWEEN THE PARTIES.

4.6 Interpretation. Wherever the context hereof shall so require, the singular shall include the plural, the masculine gender shall include the feminine gender and the neuter and vice versa. The headings, captions and arrangements used in this Amendment are for convenience only, shall not affect the interpretation of this Amendment, and shall not be deemed to limit, amplify or modify the terms of this Amendment, nor affect the meaning thereof.

4.7 Titles of Sections. All titles or headings to the sections or other divisions of this Amendment are only for the convenience of the parties and shall not be construed to have any effect or meaning with respect to the other content of such sections, subsections or other divisions, such other content being controlling as to the agreement between the parties hereto.

4.8 Severability. In case any one or more of the provisions contained in this Amendment shall for any reason be held to be invalid, illegal or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other provision hereof, and this

Amendment shall be construed as if such invalid, illegal, or unenforceable provision had never been contained herein.

4.9 Payment of Expenses. The Borrower agrees to pay or reimburse the Administrative Agent for all of its reasonable and documented out-of-pocket costs and expenses incurred in connection with this Amendment, any other documents prepared in connection herewith and the transactions contemplated hereby, including, without limitation, the reasonable and documented fees and disbursements of counsel to the Administrative Agent, in each case, in accordance with (and as limited by) Section 9.3 of the Credit Agreement.

4.10 Loan Documents. The Borrower acknowledges and agrees that this Amendment is a Loan Document.

4.11 Governing Law. THIS AMENDMENT SHALL BE CONSTRUED IN ACCORDANCE WITH AND GOVERNED BY THE LAWS OF THE STATE OF NEW YORK.

[Signature Pages Follow]

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be duly executed by their respective authorized officers on the date and year first above written.

BORROWER:

EXCELERATE ENERGY LIMITED PARTNERSHIP

By: /s/ Dana Armstrong
Name: Dana Armstrong
Title: Chief Financial Officer

PARENT:

EXCELERATE ENERGY INC.

By: /s/ Dana Armstrong
Name: Dana Armstrong
Title: Chief Financial Officer

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

WELLS FARGO BANK, N.A.,
as Lender, Issuing Bank and Administrative Agent

By: /s/ Nathan Starr
Name: Nathan Starr
Title: Managing Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

DNB CAPITAL LLC,
as a Lender

By: /s/ Andrew J. Shohet
Name: Andrew J. Shohet
Title: SVP & Head of Ocean Industries, North America

By: /s/ Jessica Kai-Tseng Larsson
Name: Jessica Kai-Tseng Larsson
Title: First Vice President

DNB BANK ASA, NEW YORK BRANCH,
as Issuing Bank

By: /s/ Jack Price
Name: Jack Price
Title: Assistant Vice President

By: /s/ Pam Sorenson
Name: Pam Sorenson
Title: Assistant Vice President

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

BARCLAYS BANK PLC,
as a Lender and Issuing Bank

By: /s/ Sydney G. Dennis
Name: Sydney G. Dennis
Title: Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

MORGAN STANLEY BANK, N.A.,
as a Lender and Issuing Bank

By: /s/ Aaron McLean
Name: Aaron McLean
Title: Authorized Signatory

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

SUMITOMO MITSUI BANKING CORPORATION,
as a Lender and Issuing Bank

By: /s/ Kamila Ferraz Araujo
Name: Kamila Ferraz Araujo
Title: Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

BNP PARIBAS,
as a Lender

By: /s/ Sriram Chandrasekaran
Name: Sriram Chandrasekaran
Title: Director

By: /s/ Nicolas Anberree
Name: Nicolas Anberree
Title: Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

CREDIT AGRICOLE CORPORATION AND INVESTMENT BANK,
as a Lender and Issuing Bank

By: /s/ Yannick Le Gourieres
Name: Yannick Le Gourieres
Title: Managing Director

By: /s/ Alex Foley
Name: Alex Foley
Title: Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

NORDEA BANK ABP, New York Branch,
as a Lender

By: /s/ Erik Havnvik
Name: Erik Havnvik
Title: Managing Director

By: /s/ Anna C. Ribe
Name: Anna Cecile Ribe
Title: Associate Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

FIRST FINANCIAL BANK,
as a Lender

By: /s/ Jim Esinduy
Name: Jim Esinduy
Title: Managing Director

[SIGNATURE PAGE TO SIXTH AMENDMENT - EXCELERATE ENERGY LIMITED PARTNERSHIP]

**CERTIFICATION PURSUANT TO RULES 13a-14(a) AND 15d-14(a)
UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Steven Kobos, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Excelerate Energy, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 6, 2025

By: /s/ Steven Kobos
Steven Kobos
President and Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO RULES 13a-14(a) AND 15d-14(a)
UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Dana Armstrong, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Excelerate Energy, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 6, 2025

By: /s/ Dana Armstrong
Dana Armstrong
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Excelerate Energy, Inc. (the "Company") on Form 10-Q for the quarter ended September 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Steven Kobos, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 6, 2025

/s/ Steven Kobos

Name: Steven Kobos
Title: President and Chief Executive Officer
(Principal Executive Officer)

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff on request.

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Excelerate Energy, Inc. (the "Company") on Form 10-Q for the quarter ended September 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Dana Armstrong, Executive Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 6, 2025

/s/ Dana Armstrong

Name: Dana Armstrong
Title: Executive Vice President and
Chief Financial Officer
(Principal Financial Officer)

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff on request.
