



**COMPENSATION COMMITTEE CHARTER
OF NORTHWEST BANK AND
NORTHWEST BANCSHARES, INC.
February 17, 2026**

I. Compensation Committee Charter

The Board of Directors (the “Board”) of Northwest Bank and Northwest Bancshares, Inc. (the “Company”) have established a Compensation Committee (the “Committee”) and have approved this Compensation Committee Charter (the “Charter”) to govern the Committee’s operation.

II. Purpose

The general purpose of the Committee is to discharge the responsibilities of the Board regarding oversight of the compensation programs for the Company’s officers and employees, including the Company’s Chief Executive Officer and “Executive Officers” (e.g., “Section 16 officers,” as defined in Rule 16a-1(f) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”). The Committee's responsibilities also include oversight of the Company's cash compensation, incentive/variable compensation plans, equity-based awards and other benefits and perquisites.

III. Committee Membership

The Committee shall be comprised of at least three (3) or more members of the Board each of whom, in the business judgment of the Board, shall meet the independence requirements of the rules of the Securities and Exchange Commission (the “SEC”) and the Nasdaq Stock Market, LLC (“Nasdaq”), and shall qualify as “non-employee directors” for purposes of Rule 16b-3 under the Exchange Act. Members of the Committee are appointed by the Board for one-year terms and shall serve at the pleasure of the Board.

The Chair of the Committee shall be appointed and removed by the Board, upon recommendation of the Nominating and Corporate Governance Committee. The Chair shall serve a term of one year and will be responsible for: (i) establishing a meeting schedule and an agenda for each meeting of the Committee; (ii) chairing meetings and ensuring there is adequate time for discussion; (iii) ensuring a member of the Northwest Office of Corporate Secretary is present for each meeting for purposes of preparing minutes that will be reviewed and approved by the Committee membership and made available to the Board; (iv) leading an annual review of the adequacy of this Charter; and (v) leading an annual review of the effectiveness of the Committee, as well as the appropriateness of membership, chair leadership and succession planning as it concerns said positions.

IV. Meetings and Structure

The Committee shall meet at least four (4) times annually, and more often as it determines is necessary or advisable to carry out its responsibilities under this Charter. The Committee Chair shall preside over meetings of the Committee. The Committee may request that any officer or employee of the Company, the Company’s internal or external counsel or other necessary individuals attend a meeting of the Committee or to meet with any members of, or consultants to, the Committee; *provided, however*, that no Executive Officer should attend that portion of any meeting where such Executive Officer’s performance or compensation is discussed. For the avoidance of doubt, the Chief Executive Officer may not be present during voting or deliberations related to his or her compensation.

A meeting may be called by the Chair of the Committee or by a majority of the members of the Committee. Notice of any meeting shall be given by the person or persons calling the meeting to

each member at least 24 hours prior to the meeting. Notice may be given in the same fashion as permitted for notice of Board meetings pursuant to the Company's by-laws and applicable law. Notice may be waived by any member in attendance at the meeting. A majority of the entire membership of the Committee shall constitute a quorum, and all actions taken by the Committee shall require the affirmative vote of a majority of the membership of the Committee.

V. Authority and Responsibilities

The Committee shall have the following duties and responsibilities:

- A. To ensure that the Chief Executive Officer has established annual Goals and Objectives ("G&O"), reviews progress of the G&O on a quarterly basis and provides a year end self-assessment and overall review of business performance. The Committee shall determine and approve (and make recommendations to the Board for approval of), the final performance evaluation of the Chief Executive Officer.
- B. To annually evaluate the performance of the Chief Executive Officer and to approve (and make recommendations to the Board for approval of) the base salary, cash incentive bonus, equity-based incentive awards and other compensation of the Chief Executive Officer.
- C. To annually review the performance of the Company's other Executive Officers and to approve (and, if desired, make recommendations to the Board for approval of) the other Executive Officers' base salaries, cash incentive bonuses, equity-based incentive awards and other compensation.
- D. To periodically and when appropriate, review and approve, the following arrangements attributable to Executive Officers: (a) employment agreements and severance arrangements; (b) change in control agreements, severance protection plans and any other transaction-based provisions included as elements of the Company's compensation and benefit programs; and (c) any special or supplemental compensation and benefits for the Executive Officers, including supplemental retirement benefits and the perquisites provided to them during and after employment.
- E. To review and approve (i) material aspects of the Company's material tax-qualified benefit plans, nonqualified benefit plans, health and welfare plans, fringe benefit plans and cafeteria plans and changes in such plans that involve a material change in costs or the benefits level provided; (ii) changes in a plan's trustee, administrator, or service provider; and (iii) the delegation of authority to the management level Retirement Plan Committee, or other appropriate officers to administer the plans, including the authority to interpret such plans in individual cases to the extent permissible under such plans. A new plan or a change to a plan that would involve material costs to the Company, must be approved by the Committee and the Board.
- F. To review and approve the Company's annual equity grants and provide a review to the Board.
- G. To review and approve (i) the annual Compensation Committee report for inclusion in the Company's annual proxy statement or annual report on Form 10-K, and (ii) the Compensation Discussion and Analysis ("CD&A") as required by SEC rules, including discussion with management, and to recommend to the Board including the CD&A within the Company's annual proxy statement or annual report on Form 10-K, as applicable. To prepare, review and/or approve, as necessary, other public disclosure involving human resources and/or compensation, including the annual Human Capital disclosure.
- H. To oversee the Company's compliance with SEC rules and regulations regarding shareholder approval of certain executive compensation matters, including advisory votes on executive compensation and the frequency of such votes, and the requirement under the Nasdaq listing rules that, to the extent applicable, shareholders approve equity compensation plans.

- I. To review the Company’s compensation practices and the relationship between risk management and compensation considering the Company’s objectives, including safety and soundness and the avoidance of practices that would encourage excessive risk.
- J. To (i) review and approve any policies of the Company and relating to the clawback, recoupment or recovery of any compensation (the “Clawback Policies”), (ii) administer the Clawback Policies and take any actions as permitted or required under the Clawback Policies, and (iii) take any actions as permitted or required by applicable law or the Nasdaq listing rules to facilitate the clawback, recoupment or recovery of compensation received by employees of the Company.
- K. To perform such duties and responsibilities as may be assigned to the Committee by the Board or under the terms of any executive or employee compensation plan (or delegate such duties and responsibilities to management in accordance with the terms of such employee compensation plans to the extent permitted by applicable law, rule, regulation or Nasdaq requirement).
- L. To oversee the Company’s key human resources policies and practices, including those with respect to matters such as diversity equity and inclusion, workplace environment and corporate culture, and employee health and wellbeing.
- M. To evaluate and provide guidance [to the Nominating and Corporate Governance Committee] [, and make decisions,]¹ regarding succession planning, talent development and retention programs for Executive Officers, including the Chief Executive Officer, and provide guidance for the leadership pipeline below the executive officer level.
- N. To evaluate and provide recommendations to the Nominating & Governance Committee regarding succession planning for the Committee Chair and membership.
- O. To periodically review and approve the compensation paid and benefits offered to non-employee directors for their services on the Board and its committees and to recommend to the Board any changes considered appropriate for its consideration and approval.
- P. To perform such other duties and responsibilities pertaining to compensation matters as may be assigned to the Committee by the Board.
- Q. To report to the full Board any actions taken for ratification by the Board, as necessary.
- R. Prepare and review with the Board an annual performance evaluation of the Committee. The performance evaluation by the Committee shall be conducted in such a manner as the Committee deems appropriate. The report to the Board may take the form of an oral report by the Chair of the Committee or any other member of the Committee designated by the Committee to make this report.
- S. Review and reassess the adequacy of this Charter at least annually. The Charter shall be presented to the Nominating and Corporate Governance Committee who shall then review the same and make a recommendation to the Board for approval.

VI. Delegation of Authority

The Committee may form and delegate authority to subcommittees as it deems appropriate. Without limiting any power of the Committee to delegate its responsibilities as may be permitted by applicable law, the Committee may delegate, as it deems appropriate, to one or more Executive

¹ **Note to Northwest:** We note that the Nom & Gov Committee Charter (in Article V.10) also provides for authority to “evaluate the adequacy of management succession planning, particularly in the area of CEO succession” (but it does not discuss talent development or retention programs). Since there is overlap between the two charters, we suggest either (i) removing authority from one charter or (ii) clarifying which committee has which responsibilities and which has ultimate or primary authority for determining succession planning.

Officers the authority to grant stock or stock-based awards to any non-Executive Officer under any of the Company's equity-based compensation plans.² Members of any subcommittee may include members of the Committee or other persons chosen by the Committee to act on behalf of the Committee on certain matters. No subcommittee shall consist of fewer than two (2) members and the Committee shall not delegate to a subcommittee any power or authority required by any law, rule or regulation to be observed and/or exercised by the Committee as a whole.

VII. Reporting

The Chair of the Committee will report on the Committee's activities to the Board at the first Board meeting following each Committee meeting to the fullest extent possible.

Minutes will be recorded of each meeting of the Committee and will be distributed to the Committee for approval following each Committee meeting. Once approved, the Committee minutes will be included in the Board package for the next regularly scheduled meeting of the Board to accompany the foregoing report by the Chair to the Board.

VIII. Authority to Retain Advisors

The Committee shall have available to it the resources and authority necessary to properly discharge its duties and responsibilities, including the authority to retain counsel and other experts or consultants. The Committee shall have the sole authority and responsibility to select and retain a compensation consultant, legal counsel or other adviser ("Consultant") to oversee the work of any such Consultant, to terminate any Consultant retained by the Committee, and to approve the fees and other retention terms of any Consultant. The Company shall provide for appropriate funding, as determined by the Committee, for the payment of reasonable compensation to any Consultant retained by the Committee. The Committee may select, or receive advice from a Consultant (other than in-house legal counsel), only after taking into consideration the following factors enumerated by Nasdaq listing rules relating to the engagement of such Consultant:

- A. The provision of other services to the Company by the person/entity that employs the Consultant;
- B. The amount of fees received from the Company by the person/entity that employs the Consultant, as a percentage of the total revenue of the person/entity that employs the Consultant;
- C. The policies and procedures of the person/entity that employs the Consultant that are designed to prevent conflicts of interest;
- D. Any business or personal relationship of the Consultant with a member of the Committee;
- E. Any stock of the Company owned by the Consultant; and
- F. Any business or personal relationship of the Consultant or the person employing the Consultant with an Executive Officer of the Company.

Nothing in this section shall be construed: (i) to require the Committee to implement or act consistently with the advice or recommendations of the Consultant; or (ii) to affect the ability or obligation of the Committee to exercise its own judgment in fulfillment of the duties of the Committee. Further, nothing herein shall be construed to require a Consultant to be independent, but rather to ensure only that the Committee consider the enumerated factors before selecting, or receiving advice from, a compensation adviser. The Committee may select or receive advice from any adviser it prefers, including those that are not independent, after considering the factors outlined above.

For these purposes, the Committee is not required to conduct an independence assessment for a compensation adviser that acts in a role limited to the following activities for which no disclosure is

² **Note to Northwest:** To confirm with Maryland counsel that this delegation is permitted under applicable law.

required under Item 407(e)(3)(iii) of Regulation S-K: (a) consulting on any broad-based plan that does not discriminate in scope, terms or operation, in favor of Executive Officers or directors of the Company, and that is available generally to all salaried employees; and/or (b) providing information that is available generally to all salaried employees; and/or (c) providing information that either is not customized for a particular issuer or that is customized based on parameters that are not developed by the adviser, and about which the adviser does not provide advice.

Approved: February 17, 2026