

Q2 2016 Earnings Call



August 9, 2016

Safe Harbor Statement

Any statements contained in this presentation that are not historical facts are “forward-looking statements.” These statements are based on the current expectations of the management of the company, only speak as of the date on which they are made, and are subject to uncertainty and changes in circumstances.

We undertake no obligation to update or revise forward-looking statements, whether as a result of new information, future events, or otherwise. Forward-looking statements include, without limitation, statements typically containing words such as “intends,” “expects,” “anticipates,” “targets,” “estimates,” and words of similar import. By their nature, forward-looking statements are not guarantees of future performance or results and involve risks and uncertainties because they relate to events and depend on circumstances that will occur in the future.

There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements. These factors include, but are not limited to, those relating to revenue growth of the company, future market strength of the company’s business segments and products, market acceptance of existing products and new product introductions and technology, economic conditions, successful acquisitions, manufacturing and facility utilization efficiencies, risks relating to actions of activist shareholders, and other factors listed in the company’s preliminary offering circular with respect to the notes, dated May 5, 2016. Any “forward-looking statements” in this presentation are intended to qualify for the safe harbor from liability under the Private Securities Litigation Reform Act of 1995.

Q2 2016 Financial Summary

- **Sales \$457.7M; down 4% y-o-y, up 7% sequentially**
 - **Tower cranes strength driven by infrastructure and commercial construction projects; top-/bottom-line in-line with expectations**
 - **Aftermarket growth**
 - **Mobile cranes weakness due to depressed oil and gas sector**
- **Adjusted operating income \$14.8M vs. \$15.4M**
- **Margin on adjusted operating income 3.2%, in-line with Q2 2015**

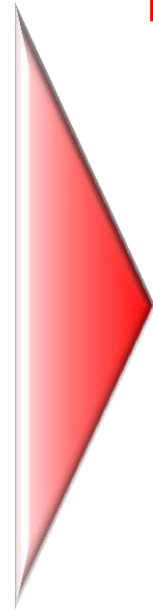


¹ Adjusted operating income excludes amortization and restructuring expense.

Transforming the company

Actions

- Right-size manufacturing footprint
- Align costs with demand
- Improve Quality and Reliability



Results

- Increased operational efficiency and utilization
- Optimized cost structure
- Invest in innovation that delivers real value to customers



Strategic Priorities

Margin Expansion

- Optimize global capacity → Crawler crane production relocation
- Improve productivity → Invest in automation and robotics

Growth

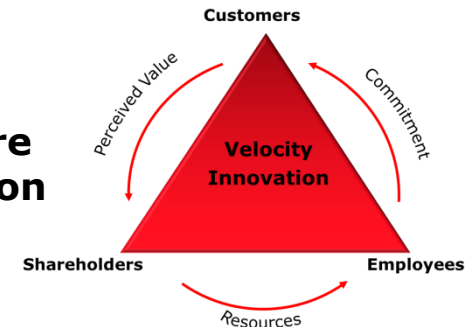
- Improve competitive position
- Collaborate with customer and dealers → Superior products

Innovation

- Focus on performance, differentiation and enhancing end-users productivity
- Accelerate new product development
- Focus on ROIC for our customers

Velocity

- Implement The Manitowoc Way
- Re-invigorate the Company Culture
- Customer focused value proposition



Financial & Other Key Metrics

	<u>Q2 2016</u>	<u>Q2 2015</u>	<u>YoY Δ</u>	<u>Q1 2016</u>	<u>QoQ Δ</u>
Net Sales	\$ 457.7	\$ 477.7	(4.2)%	\$ 427.4	7.1 %
Orders	\$ 348.9	\$ 438.3	(20.4)%	\$ 417.1	(16.4)%
Adjusted Operating Income ¹	\$ 14.8	\$ 15.4	(3.9)%	\$ 9.5	55.8 %
GAAP Net Income / (Loss)	\$ (4.9)	\$ 23.3	(121.0)%	\$ (207.5)	97.6 %
Non- GAAP Adjusted Net Income / (Loss)	\$ 5.0	\$ (5.9)	184.7 %	\$ (5.3)	194.3 %
Non- GAAP Adjusted DEPS	\$ 0.04	\$ (0.04)	200.0 %	\$ (0.04)	200.0 %
Cash Flow from Operations	\$ (16.4)	\$ 55.5	(129.5)%	\$ (210.1)	92.2 %
Capital Expenditures	\$ 13.8	\$ 14.0	(1.4)%	\$ 10.9	26.6 %
Backlog	\$ 393.5	\$ 731.0	(46.2)%	\$ 502.3	(21.6)%



¹ Excludes amortization and restructuring expense.

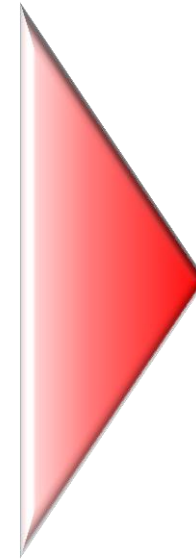
2016 Outlook - Updated

	2016 Full Year Guidance
Net Sales	Down approximately 10% to 12%
Adj. Operating Margins¹	Approximately 1% to 2%
Depreciation	\$45 to \$50 million
Amortization	\$3 to \$4 million
Capital Expenditures	\$45 to \$50 million

¹ Excludes amortization and restructuring expense.

Summary

- **Actions to improve margins**
 - Global footprint rationalization
 - Reduce cost structure
- **Innovate to increase market share**
- **Deploy Lean – The Manitowoc Way**



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