EASTMAN

STOCKHOLDER QUESTIONS PRESENTED AT THE EASTMAN 2026 ANNUAL MEETING

At the Eastman 2026 Annual Meeting of Stockholders held on Thursday, May 7, 2026, the following questions were presented by meeting participants. Although the questions were not related to the items of business before the meeting, we are posting the Company's responses to the questions for the benefit of all stockholders. We are committed to transparency and value the continued engagement with our shareholders.

QUESTION: How has Eastman defended criticism of Eastman's chemical recycling technology?

ANSWER: Eastman responds to questions about methanolysis by focusing on transparency, data, and real-world performance. There are many different types of technologies within the umbrella term "chemical recycling." Eastman uses methanolysis, which is a high-yield material-to-material recycling technology that produces new virgin quality plastic without converting plastic to fuel. The company is clear about what counts as recycling, reports a roughly 90% material-to-material yield, and openly accounts for losses and byproducts, which are managed responsibly and in compliance with permits. Eastman also emphasizes that methanolysis is designed to complement mechanical recycling by handling hard-to-recycle plastics like colored PET, textiles, and packaging that would otherwise go to landfills, and it points to the operating Kingsport facility as proof the technology works at commercial scale and is supplying large customers with the materials they need to meet their sustainability commitments today.

QUESTION: How have tariffs impacted Eastman Chemical?

ANSWER: While direct tariff costs to Eastman were not substantial in 2025, supply chain uncertainty drove customer inventory destocking and created headwinds in the back half of the year. Looking ahead, the 2026 tariff environment still remains uncertain. However, as customers have already incorporated tariff costs into their pricing, we do not anticipate the same level of inflationary disruption seen in 2025, and Eastman remains well-positioned to navigate continued trade policy volatility.