News Release

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First Bancorp Reports Third Quarter Results

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Third Quarter 202	25 Fina	ncia	I Da	ta				
(Dollars in 000s, except per share data)	Q3-2	025	Q2	-2025	5	С	(3-202	4
Summary Income Stateme	ent							
Total interest income	\$144,2	200	\$13	6,741		\$1	31,409)
Total interest expense	41,7	11	40	0,065			48,366	,
Net interest income	102,4	89	96	5,676		- 8	83,043	
Provision for credit losses	3,4	42	2	2,212		:	14,200	,
Noninterest income	(12,8	79)	14	1,341			13,579	
Noninterest expenses	60,2	11	58	3,983			59,850	,
Income tax expense	5,5	94	1:	L ,2 56			3,892	
Net income	\$ 20,3	63	\$ 38	3,566	_	\$:	18,680	ļ
Key Metrics								
Diluted EPS	\$ 0.	49	\$	0.93		\$	0.45	
Adjusted diluted EPS (1)	\$ 1.	01	\$	0.93		\$	0.45	
Book value per share	38.	67	3	37.53			35.74	
Tangible book value per share	26.	98	2	25.82			23.91	
ROA	0.	64 %		1.24	%		0.61	
Adjusted ROA (1)	1.	31 %		1.24	%		0.61	
ROCE	5.	14 %		10.11	%		5.14	
Adjusted ROCE (1)	10.	55 %	:	10.11	%		5.14	
ROTCE	7.	83 %		15.25	%		8.30)
Adjusted ROTCE (1)	15.	66 %	:	15.25	%		8.30)
NIM	3.	46 %		3.32	%		2.88	
NIM- T/E	3.	47 %		3.32	%		2.91	
Quarterly NCO ratio	0.	14 %		0.06	%		0.11	
ACL ratio	1.	44 %		1.47	%		1.53	
Capital Ratios (2)								
Tangible common equity to tangible assets	9.	12 %		8.83	%		8.47	,
Common equity tier I capital ratio	14.	35 %		14.64	%		14.37	
Total risk-based capital ratio	16.	58 %	-	16.90	%		16.65	
(1) Q3-2025 adjusted to exclu	de impac	t of se	curitie	s loss	of s	\$27.	9 millio) I

- (1) Q3-2025 adjusted to exclude impact of securities loss of \$27.9 million (after tax \$21.4 million). See <u>Appendices D, E, F and G</u>.
- (2) September 30, 2025 ratios are preliminary.

Third Quarter 2025 Highlights

- Diluted earnings per share ("D-EPS") was \$0.49 per share for the third quarter of 2025 compared to \$0.93 for the linked quarter and \$0.45 for the like quarter.
- Excluding the impact of the \$27.9 million securities loss, adjusted D-EPS was \$1.01 per share for the third quarter of 2025
- We accelerated loan growth in the third quarter, resulting in total loans of \$8.4 billion at September 30, 2025, representing an increase of \$193.6 million, or 9.3% annualized.
- Total loan yield expanded to 5.69%, up 16 basis point from the linked quarter and 18 basis points from the like quarter. Total cost of funds increased 3 basis points to 1.51% for the quarter ended September 30, 2025 from 1.48% for the linked quarter and contracted from 1.81% for the like quarter.
- The yield on securities increased 14 basis points to 2.55% for the quarter ended September 30, 2025 from 2.41% for the linked quarter. We executed a securities loss-earnback transaction during July, in which we sold \$194.3 million of securities and we purchased \$167.4 million of securities with a weighted average yield of 4.83%. The increased yield on the new purchases was included for over half of the third quarter.
- Average core deposits were \$10.8 billion for the third quarter of 2025, an increase of \$108.1 million from the linked quarter, with \$28.4 million of growth in noninterest bearing deposits and \$151.8 million of growth in average money market accounts, partially offset by a decline of \$37.8 million in average time deposits. Total cost of deposits was 1.46%, an increase of 3 basis points from 1.43% for the linked quarter and a decrease of 30 basis points from the like quarter at 1.76%.
- We continue to focus on expense management. Noninterest expenses of \$60.2 million represented a \$1.2 million increase from the linked quarter and \$0.4 million from the like quarter. The linked quarter increase was driven by a \$1.6 million increase in Total personnel expense.
- During the quarter, the Company released \$4.0 million of loan loss provision related to Hurricane Helene.
- Noninterest-bearing demand deposits were \$3.6 billion, representing 33% of total deposits at September 30, 2025.
 During the third quarter of 2025, customer deposits grew \$55.7 million.
- The on-balance sheet liquidity ratio was 18.2% at September 30, 2025, down slightly from 20.0% for the linked quarter. Available off-balance sheet sources totaled \$2.5 billion at September 30, 2025.

SOUTHERN PINES, N.C. - First Bancorp (the "Company") (NASDAQ - FBNC), the parent company of First Bank, reported unaudited third quarter earnings today. The Company announced net income of \$20.4 million, or \$0.49 D-EPS, for the three months ended September 30, 2025 compared to \$38.6 million, or \$0.93 D-EPS, for the three months ended June 30, 2025 ("linked quarter") and \$18.7 million, or \$0.45 D-EPS, for the third quarter of 2024 ("like quarter"). For the nine months ended September 30, 2025, the Company recorded net income of \$95.3 million, or \$2.30 per diluted common share, compared to \$72.7 million, or \$1.76 per diluted common share, for the nine months ended September 30, 2024.

Adjusting for the securities loss-earnback transaction completed in July, adjusted net income was \$41.8 million, or \$1.01 adjusted D-EPS, for the third quarter of 2025. For the nine months ended September 30, 2025, adjusted net income was \$116.8 million, or \$2.82 adjusted D-EPS.

The Company continued to enhance net interest income and net interest margin ("NIM") during the third quarter of 2025. The Company recorded net interest income of \$102.5 million for the third quarter of 2025, compared to \$96.7 million for the linked quarter and \$83.0 million for the like quarter. NIM for the third quarter of 2025 expanded to 3.46% from 3.32% for the linked quarter and 2.88% for the like quarter.

First Bancorp also continued to maintain expense control with noninterest expenses of \$60.2 million for the third quarter of 2025, up slightly from \$59.0 million for the linked quarter and \$59.9 million for the like quarter. For the nine months ended September 30, 2025, the Company recorded noninterest expense of \$177.1 million, down from \$177.3 million, for the nine months ended September 30, 2024.

The results for the third quarter 2025 include a securities loss of \$27.9 million (\$21.4 million after-taxes, or negative \$0.52 per diluted share) from the securities loss-earnback transaction that included the sale of \$194.3 million of available-for-sale securities yielding of 1.63%. The reconciliations from net income and D-EPS to adjusted net income and adjusted D-EPS (both non-GAAP measures) for the third quarter of 2025 are presented in Appendix D.

The results for the third quarter of 2025 also include a \$4.0 million reduction to the potential impacts to the allowance for credit losses from Hurricane Helene (\$3.1 million after-taxes or \$0.07 per diluted share). The reconciliations from net income and per share impact for the third quarter of 2025 are presented in Appendix H.

Richard H. Moore, Chairman and CEO of the Company, stated "First Bancorp continues to improve financial results in 2025 with substantial margin expansion of 14 basis points and continued expense discipline. We grew loans over 9% annualized in the quarter and benefited from the increases in asset yields as assets originated in the COVID-era historic low interest rate environment continue to mature or reprice. Our liquidity position, capital levels and credit quality remain strong. We are very pleased with the Bank's performance through three quarters."

Net Interest Income and Net Interest Margin

Net interest income for the third quarter of 2025 was \$102.5 million, an increase of 6.0% from the linked quarter of \$96.7 million and 23.4% from the like quarter of \$83.0 million. The increase in net interest income from the linked and like quarters was primarily driven by our focused efforts to manage deposit costs after the rate cuts by the Federal Reserve, while increasing loan yields through originations as well as increased securities yields resulting from the securities loss-earnback transactions executed in the fourth quarter of 2024 and the third quarter of 2025.

The Company's NIM for the third quarter of 2025 was 3.46%, an increase of 14 basis points from the linked quarter and 58 basis points from the like quarter. Within interest-earning assets, loan yields increased 16 basis points to 5.69%. Also, we executed a securities loss-earnback transaction including the purchase of \$167.4 million of securities with a weighted average yield of 4.83% that contributed to the 14 basis point increase in the yield on securities as compared to the linked quarter. During the quarter ended September 30, 2025, the cost of interest-

bearing deposits increased 4 basis points from the linked quarter and fell 41 basis points from the like quarter, attributable to the three rate cuts by the Federal Reserve between September and December 2024 and the one rate cut in September 2025. The like quarter expansion of NIM was driven by the same factors described above resulting in an increase of 84 basis points in securities yield, an increase of 18 basis points in loan yields, and a decrease of 41 basis points in the cost of interest-bearing deposits.

	For t	he Three Months E	nded
YIELD INFORMATION	September 30, 2025	June 30, 2025	September 30, 2024
Yield on loans	5.69%	5.53%	5.51%
Yield on securities	2.55%	2.41%	1.71%
Yield on other earning assets	4.64%	4.63%	4.90%
Yield on total interest-earning assets	4.86%	4.69%	4.56%
Cost of interest-bearing deposits	2.18%	2.14%	2.59%
Cost of borrowings	7.20%	7.22%	7.97%
Cost of total interest-bearing liabilities	2.24%	2.20%	2.66%
Total cost of funds	1.51%	1.48%	1.81%
Cost of total deposits	1.46%	1.43%	1.76%
Net interest margin (1)	3.46%	3.32%	2.88%
Net interest margin - tax-equivalent (2)	3.47%	3.32%	2.91%
Average prime rate	7.46%	7.50%	8.43%

⁽¹⁾ Calculated by dividing annualized net interest income by average earning assets for the period.

See Appendix I regarding loan purchase discount accretion and its impact on the Company's NIM.

Provision for Credit Losses and Credit Quality

For the three months ended September 30, 2025, June 30, 2025 and September 30, 2024, the Company recorded \$3.4 million, \$2.2 million and \$14.2 million in provision for credit losses, respectively. The provision for the third quarter of 2025 was driven by net charge-offs of \$3.0 million, reserves related to loan growth of \$193.6 million, increased reserves from somewhat deteriorating macro-economic projections, partially offset by the \$4.0 million reduction in reserves for potential credit exposure from Hurricane Helene. The net effect of these factors was a \$0.4 million increase in the allowance for credit losses to \$120.9 million, or 1.44% of loans. Additionally, the \$0.1 million provision for unfunded commitments during the quarter was the result of an increase in the level of available unfunded lending commitments. Macro-economic forecasts are a key driver in the Company's CECL model and some of the September data reflected declines from the prior quarter which increased reserves. The provision for the third quarter of 2024 was driven by an incremental provision of \$13.0 million related to potential loan exposure from Hurricane Helene.

Within the portions of Western North and South Carolina that were significantly impacted by Hurricane Helene starting late in the third quarter of 2024, the Company identified borrowers that were potentially impacted by the storm and subsequent economic impacts which represented approximately \$674 million of loans outstanding as of September 30, 2025. Based upon its continuing evaluation of these potential impacts, the Company adjusted the incremental reserve for potential exposure from Hurricane Helene to \$3.5 million as of

⁽²⁾ Calculated by dividing annualized tax-equivalent net interest income by average earning assets for the period. The tax-equivalent amount reflects the tax benefit that the Company receives related to its tax-exempt loans and securities, which carry interest rates lower than similar taxable investments due to their tax-exempt status. This amount has been computed using the expected tax rate and is reduced by the related nondeductible portion of interest expense.

September 30, 2025. The remaining incremental reserve contributes 5 basis points to the Allowance for Credit Losses at period end. The results for the third quarter of 2025 included a \$4.0 million reduction to the potential impacts to the allowance for credit losses from Hurricane Helene.

Asset quality remained strong with annualized net loan charge-offs of 0.14% for the third quarter of 2025. Total nonperforming assets ("NPAs") remained at a low level at \$39.0 million at September 30, 2025, or 0.31% of total assets, up slightly from 0.28% at June 30, 2025 and 0.29% at September 30, 2024.

The following table presents the summary of NPAs and asset quality ratios for each period.

ASSET QUALITY DATA (\$ in thousands)	Ser 	September 30, 2025		ne 30, 2025	Se	ptember 30, 2024
Nonperforming assets						
Nonaccrual loans	\$	37,289	\$	34,625	\$	34,125
Accruing loans > 90 days past due		_		_		_
Total nonperforming loans	· ·	37,289		34,625		34,125
Foreclosed real estate		1,718		1,218		1,519
Total nonperforming assets	\$	39,007	\$	35,843	\$	35,644
Asset Quality Ratios						
Quarterly net charge-offs to average loans - annualized		0.14 %		0.06 %		0.11 %
Nonperforming loans to total loans		0.44 %		0.42 %		0.43 %
Nonperforming assets to total assets		0.31 %		0.28 %		0.29 %
Allowance for credit losses to total loans		1.44 %		1.47 %		1.53 %

Noninterest Income

Total noninterest income for the third quarter of 2025 was negative \$12.9 million, reflecting the inclusion of the \$27.9 million loss on securities. Excluding the loss on securities, noninterest income totaled \$15.0 million during the third quarter of 2025, a 4.8% increase from the \$14.3 million recorded in the linked quarter and a 10.7% increase from the \$13.6 million recorded for the like quarter. As compared to the linked quarter, noninterest income, excluding the loss on securities, was higher primarily due to a \$0.7 million increase in gain on sale of the guaranteed portion of SBA loans.

Noninterest Expenses

Noninterest expenses amounted to \$60.2 million for the third quarter of 2025 compared to \$59.0 million for the linked quarter and \$59.9 million for the like quarter. The \$1.2 million, or 2.1%, increase in noninterest expense from the linked quarter was driven by a \$1.6 million increase in total personnel expenses arising from increased salaries and wages expense and incentives. The \$0.4 million increase from the like quarter was driven by a \$0.4 million increase in total personnel expenses and a \$0.3 million increase in Occupancy and equipment related expenses, partially offset by a \$0.2 million decline in Intangibles amortization expense.

Income Taxes

Income tax expense totaled \$5.6 million for the third quarter of 2025 compared to \$11.3 million for the linked quarter and \$3.9 million for the like quarter. These equated to effective tax rates of 21.6%, 22.6% and 17.2% for the respective periods.

Balance Sheet

Total assets at September 30, 2025 were \$12.8 billion, an increase of \$142.0 million, or 4.5% annualized, from the linked quarter and an increase of \$596.8 million, or 4.9%, from a year earlier. The increase from the linked quarter was primarily driven by loan growth and an increase in our available for sale securities portfolio.

Key period end balance sheet components are presented below.

BALANCES (\$ in thousands)	September 30, 2025	June 30, 2025	September 30, 2024	Change 3Q25 vs 2Q25	Change 3Q25 vs 3Q24
Total assets	\$ 12,750,263	\$ 12,608,265	\$ 12,153,430	1.1%	4.9%
Loans	8,419,224	8,225,650	8,013,538	2.4%	5.1%
Investment securities	2,680,401	2,661,236	2,429,259	0.7%	10.3%
Total cash and cash equivalents	597,975	711,286	744,441	(15.9)%	(19.7)%
Noninterest-bearing deposits	3,580,560	3,542,626	3,350,237	1.1%	6.9%
Interest-bearing deposits	7,300,610	7,287,754	7,154,692	0.2%	2.0%
Borrowings	92,421	92,237	91,694	0.2%	0.8%
Shareholders' equity	1,603,323	1,556,180	1,477,525	3.0%	8.5%

Driven by decreased unrealized losses on the available for sale securities portfolio, total investment securities increased to \$2.7 billion at September 30, 2025, reflecting a \$19.2 million increase from the linked quarter. Total unrealized losses on available for sale investment securities was \$251.8 million at September 30, 2025, as compared to \$298.9 million at June 30, 2025 and \$331.5 million at September 30, 2024. As part of the July securities loss-earnback transaction in the securities portfolio, \$194.3 million of securities were sold at a loss of \$27.9 million and \$167.4 million of securities were purchased, with a weighted average yield of 4.83%.

Total loans amounted to \$8.4 billion at September 30, 2025, an increase of \$193.6 million, or 9.3% annualized, from June 30, 2025 and an increase of \$405.7 million, or 5.1%, from September 30, 2024. Please see below table for total loan portfolio mix. As of September 30, 2025, there were no notable concentrations in geographies within North Carolina and South Carolina or industries, including in office or hospitality categories, which are included in the "commercial real estate - non-owner occupied" category in the table below. The Company's exposure to non-owner occupied office loans represented approximately 6.2% of the total portfolio at September 30, 2025, with the largest loan being \$33.0 million and with an average loan outstanding balance of \$1.4 million. Non-owner occupied office loans are generally in non-metro markets and the ten largest loans in this category represent less than 2% of the total loan portfolio.

The following table presents the period end balance and portfolio percentage by loan category.

LOAN PORTFOLIO	Septembe	r 30, 2025	June 30), 2025	Septembe	r 30, 2024
(\$ in thousands)	Amount	Percentage	Amount	Percentage	Amount	Percentage
Commercial and industrial	\$ 904,226	11 %	\$ 911,227	11 %	\$ 847,284	11 %
Construction, development & other land loans	688,302	8 %	633,529	8 %	760,949	9 %
Commercial real estate - owner occupied	1,337,345	16 %	1,254,596	15 %	1,226,050	15 %
Commercial real estate - non-owner occupied	2,773,349	33 %	2,758,629	34 %	2,572,901	32 %
Multi-family real estate	535,681	6 %	509,419	6 %	460,565	6 %
Residential 1-4 family real estate	1,743,884	21 %	1,731,397	21 %	1,737,133	22 %
Home equity loans/lines of credit	365,488	4 %	355,876	4 %	331,072	4 %
Consumer loans	70,031	1 %	70,137	1 %	76,787	1 %
Loans, gross	8,418,306	100 %	8,224,810	100 %	8,012,741	100 %
Unamortized net deferred loan fees	918		840		797	
Total loans	\$ 8,419,224		\$ 8,225,650		\$ 8,013,538	

Total deposits were \$10.9 billion at September 30, 2025, an increase of \$50.8 million, or 1.9% annualized, from June 30, 2025 and an increase of \$376.2 million, or 3.6%, from September 30, 2024.

The Company has a diversified and granular deposit base which has remained a stable funding source with noninterest-bearing deposits comprising 33% of total deposits at September 30, 2025. As presented in the table below, our deposit mix has remained relatively consistent.

DEPOSIT PORTFOLIO	September	30, 2025	, 2025	September 30, 2024			
(\$ in thousands)	Amount	Percentage	Amount	Percentage	Amount	Percentage	
Noninterest-bearing checking accounts	\$ 3,580,560	33 %	\$ 3,542,626	33 %	\$ 3,350,237	32 %	
Interest-bearing checking accounts	1,418,378	13 %	1,443,010	13 %	1,426,356	13 %	
Money market accounts	4,527,728	41 %	4,446,485	41 %	4,189,174	40 %	
Savings accounts	532,462	5 %	536,247	5 %	541,501	5 %	
Other time deposits	504,942	5 %	514,865	5 %	602,148	6 %	
Time deposits >\$250,000	312,255	3 %	337,382	3 %	385,995	4 %	
Total customer deposits	10,876,325	100 %	10,820,615	100 %	10,495,411	100 %	
Brokered deposits	4,845	<u> </u>	9,765	<u> </u>	9,518	<u> </u>	
Total deposits	\$ 10,881,170	100 %	\$ 10,830,380	100 %	\$ 10,504,929	100 %	

As of September 30, 2025 and June 30, 2025, estimated insured deposits totaled \$6.5 billion, or 59.7% of total deposits. In addition, at September 30, 2025 and June 30, 2025, there were collateralized deposits of \$682.7 million and \$707.0 million, respectively, such that approximately 66.0% and 66.3%, respectively, of our total deposits were insured or collateralized at those dates.

Capital

The Company maintains capital in excess of well-capitalized regulatory requirements, with an estimated total risk-based capital ratio at September 30, 2025 of 16.58%, down from the linked quarter ratio of 16.90% and from the like quarter ratio of 16.65%. The decrease during the third quarter of 2025 in risk-based capital ratios was driven by the \$193.6 million of loan growth during the quarter, which carries a higher risk weight than short term investments.

The Company has elected to exclude accumulated other comprehensive income ("AOCI") related primarily to available for sale securities from common equity tier 1 capital. AOCI is included in the Company's tangible common equity ("TCE") to tangible assets ratio (a non-GAAP financial measure) which was 9.12% at September 30, 2025, an increase of 29 basis points from the linked quarter and 65 basis points from September 30, 2024. The third quarter increase in TCE was driven by improvements in the level of unrealized losses on the available for sale securities portfolio during the quarter, partially a result of the securities loss-earnback transaction along with market improvements. Please refer to <u>Appendix A</u> for a reconciliation of common equity to TCE (a non-GAAP measure) and <u>Appendix C</u> for a calculation of the TCE ratio (a non-GAAP measure).

CAPITAL RATIOS	September 30, 2025 (estimated)	June 30, 2025	September 30, 2024
Tangible common equity to tangible assets (non-GAAP)	9.12%	8.83%	8.47%
Common equity tier I capital ratio	14.35%	14.64%	14.37%
Tier I leverage ratio	11.18%	11.23%	11.29%
Tier I risk-based capital ratio	15.14%	15.45%	15.19%
Total risk-based capital ratio	16.58%	16.90%	16.65%

Liquidity

Liquidity is evaluated as both on-balance sheet (primarily cash and cash-equivalents, unpledged securities and other marketable assets) and off-balance sheet (readily available lines of credit and other funding sources). The Company continues to manage liquidity sources, including unused lines of credit, at levels believed to be adequate to meet its operating needs for the foreseeable future.

The Company's on-balance sheet liquidity ratio (net liquid assets as a percent of net liabilities) at September 30, 2025 was 18.2%. In addition, the Company had approximately \$2.5 billion in available lines of credit at that date resulting in a total liquidity ratio of 35.3%.

About First Bancorp

First Bancorp is a bank holding company headquartered in Southern Pines, North Carolina, with total assets of \$12.8 billion. Its principal activity is the ownership and operation of First Bank, a state-chartered community bank that operates 113 branches in North Carolina and South Carolina. Since 1935, First Bank has taken a tailored approach to banking, combining best-in-class financial solutions, helpful local expertise, and technology to manage a home or business. First Bank also provides SBA loans to customers through its nationwide network of lenders. Member FDIC, Equal Housing Lender.

Please visit our website at www.LocalFirstBank.com for more information.

First Bancorp's common stock is traded on The NASDAQ Global Select Market under the symbol "FBNC."

Caution about Forward-Looking Statements: This press release contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995, which statements are inherently subject to risks and uncertainties. Forward-looking statements are statements that include projections, predictions, expectations or beliefs about future events or results or otherwise are not statements of historical fact. Such statements are often characterized by the use of qualifying words (and their derivatives) such as "expect," "believe," "estimate," "plan," "project," "anticipate," or other words or phrases concerning opinions or judgments of the Company and its management about future events. Factors that could influence the accuracy of such forward-looking statements include, but are not limited to, the financial success or changing strategies of the Company's customers, the Company's level of success in integrating acquisitions, actions of government regulators, the level of market interest rates, and general economic conditions. For additional information about the factors that could affect the matters discussed in this paragraph, see the "Risk Factors" section of the Company's most recent Annual Report on Form 10-K available at www.sec.gov. Forward-looking statements speak only as of the date they are made, and the Company undertakes no obligation to update or revise forward-looking statements. The Company is also not responsible for changes made to this press release by wire services, internet services or other media.

Non-GAAP Measures

In this Earnings Release, we present certain measures of our performance that are calculated by methods other than in accordance with generally accepted accounting principles ("GAAP"). Company management uses these non-GAAP measures for purposes of evaluating our performance. Non-GAAP measures exclude or include amounts that are not normally excluded or included in the most directly comparable measure determined in accordance with GAAP. Company management believes an appropriate analysis of the Company's financial performance requires an understanding of the factors underlying such performance. Non-GAAP financial measures should not be viewed as substitutes for the most directly comparable financial measures calculated in accordance with GAAP. Please see the Appendices attached to this Earnings Release for reconciliations of return on tangible common equity, tangible common equity, tangible book value per share, the tangible common equity ratio, adjusted net income and adjusted D-EPS.

First Bancorp and Subsidiaries Financial Summary

CONSOLIDATED INCOME STATEMENT

Interest and fees on loans \$ 118,822 \$ 112,931 \$ 111,076 \$ 342,286 \$ 331,344 Interest on investment securities: Taxable interest income 17,571 16,857 10,779 49,952 34,791 Tax-exempt interest income 1,114 1,116 1,116 3,346 3,356 Total interest income 144,200 136,741 131,409 413,601 386,849 Interest on deposits 40,035 38,405 46,420 116,559 130,299 Interest on deposits 40,035 38,405 46,420 116,559 130,299 Interest on borrowings 1,676 1,660 1,946 4,994 13,114 Total interest expense 44,711 40,065 48,366 121,553 143,419 Net interest income 102,489 96,676 83,043 292,048 243,435 Net interest income after provision for credit losses 3,442 2,212 14,200 6,770 15,949 Noninterest income Service charges on deposit accounts 4,225 3,976 4,320 11,968 12,322 Other service charges and fees 6,355 6,595 5,555 18,833 16,439 Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,616 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,066 SBA loan sale gains 869 151 1,108 1,072 3,339 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,544 Securities losses, net (27,905) — — (27,905) (1,166 Other Income, net 133 6,595 (6,700 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,400 Employee benefit expense 5,751 6,187 6,495 18,033 19,465			For th	e Thi	ee Months	Ende	d	Fc	For the Nine N		hs Ended
Interest income Interest and fees on loans \$ 118,822 \$ 112,931 \$ 111,076 \$ 342,286 \$ 331,341 Interest on investment securities: Taxable interest income 17,571 16,857 10,779 49,952 34,798 Tax-exempt interest income 1,114 1,116 1,116 3,346 3,351 Other, principally overnight investments 6,693 5,837 8,438 18,017 17,355 Total interest income 144,200 136,741 131,409 413,601 386,841 Interest expense Interest on deposits 40,035 38,405 46,420 116,559 130,299 Interest on borrowings 1,676 1,660 1,946 4,994 13,114 Total interest expense 44,711 40,065 48,366 121,553 143,411 Net interest income 102,489 96,676 83,043 292,048 243,433 Provision for credit losses 3,442 2,212 14,200 6,770 15,941 Net interest income after provision for credit losses 99,047 94,464 68,843 285,278 227,499 Noninterest income Service charges on deposit accounts 4,225 3,976 4,320 11,968 12,322 Other service charges and fees 6,355 6,595 5,555 18,833 16,438 Presold mortgage loan fees and gains on sale 471 315 660 1,236 1,616 SBA loan sale gains 869 151 1,108 1,072 3,333 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,344 Securities losses, net (27,905) — (27,905) (1,166 SBA loan sale gains 869 151 1,108 1,072 3,333 Bank-owned life insurance income (12,879) 143,341 13,579 143,64 41,070 Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,400 Total noninterest income (12,879) 14,341 13,579 14,364 41,070 Noninterest expenses Salaries, incentives and commissions expense 35,656 35,192 36,450 106,764 104,877 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 15,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 15,145 5,195 4,884 15,532 15,833 Intome before income taxes 25,957 49,822 22,572 122,555 91,238				J							
Interest and fees on loans	(\$ in thousands, except per share data - unaudited)	3	30, 2025		2025	3	30, 2024	3	30, 2025		30, 2024
Taxable interest income	Interest income										
Taxable interest income 17,571 16,857 10,779 49,952 34,799 Tax-exempt interest income 1.114 1,116 1,116 3,346 3,350 Other, principally overnight investments 6,693 5,837 8,438 18,017 17,355 Total interest income 144,200 136,741 131,409 413,601 386,841 Interest expense Interest on deposits 40,035 38,405 46,420 116,559 130,299 Interest on borrowings 1,676 1,660 1,946 4,994 13,114 Total interest expense Interest on borrowings 1,676 1,660 1,946 4,994 13,114 Total interest expense Interest on borrowings 1,676 1,660 1,946 4,994 13,114 Total interest income 102,489 96,676 83,043 29,048 243,43 Provision for credit losses A41,711 40,065 48,366 121,553 143,413 Net interest income after provision for credit losses A42 2,212 14,200 6,770 15,949 Noninterest income after provision for credit losses Service charges on deposit accounts A225 3,976 4,320 11,968 12,327 Other service charges and fees 6,355 6,595 5,555 18,833 16,438 Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,610 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,066 SBA loan sale gains 869 151 1,108 1,072 3,333 SBA loan sale gains Securities losses, net (27,905) — — (27,905) (1,166 Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,077 Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,400 Employee benefit expense 5,751 6,187 6,495 18,033 19,466 Total personnel expense 5,845 5,195 4,884 15,532 15,838 Intangibles amortization expense 1,856 17,128 16,903 5,413 51,532 Total noninterest expenses 60,211 58,983 59,850 177,087 177,321 Intome before income taxes 25,957 49,822 22,572 122,555 91,238 Intended for income taxes 25,957 49,822 22,572 122,555 91,238 Intended for income taxes 25,957 49,822 22,572 122,555 91,238 Intended for income taxes 25,957 49,822 22,572 122,555 91,238 Intended for income taxes 25,957 49,822 22,572 122,555 91,	Interest and fees on loans	\$	118,822	\$	112,931	\$	111,076	\$	342,286	\$	331,346
Tax-exempt interest income	Interest on investment securities:										
Other, principally overnight investments 6.693 5.837 8.438 18.017 17.355 Total interest income 144,200 136,741 131,409 413,601 386,845 Interest on deposits 40,035 38,405 46,420 116,559 130,295 Interest on borrowings 1,676 1,660 1,946 4,994 13,112 Total interest expense 41,711 40,065 48,366 121,553 143,413 Net interest income 102,489 96,676 83,043 292,048 243,433 Provision for credit losses 3,442 2,212 14,200 6,770 15,947 Net interest income after provision for credit losses 3,442 2,212 14,200 6,770 15,947 Net interest income 99,047 94,464 68,843 285,278 227,493 Noninterest income 4,225 3,976 4,320 11,968 12,322 Other service charges and gens on sale 4,71 315 690 1,236 16,11 Commissio	Taxable interest income		17,571		16,857		10,779		49,952		34,798
Total interest income			1,114		1,116		1,116		3,346		3,350
Interest expense Interest on deposits	Other, principally overnight investments		6,693		5,837		8,438		18,017	_	17,351
Interest on deposits	Total interest income		144,200		136,741		131,409		413,601		386,845
Total interest on borrowings	Interest expense										
Total interest expense 41,711 40,065 48,366 121,553 143,43:1 Net interest income 102,489 96,676 83,043 292,048 243,43:2 Provision for credit losses 3,442 2,212 14,200 6,770 15,94:2 Net interest income after provision for credit losses 99,047 94,464 68,843 285,278 227,49:2 Noninterest income 4,225 3,976 4,320 11,968 12,32:2 Other service charges and fees 6,355 6,595 5,555 18,833 16,43:2 Presold mortgage loan fees and gains on sale 471 315 690 1,236:1 1,616 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,066 <tr< td=""><td>Interest on deposits</td><td></td><td>40,035</td><td></td><td>38,405</td><td></td><td>46,420</td><td></td><td>116,559</td><td></td><td>130,299</td></tr<>	Interest on deposits		40,035		38,405		46,420		116,559		130,299
Net interest income 102,489 96,676 83,043 292,048 243,43 Provision for credit losses 3,442 2,212 14,200 6,770 15,943 Net interest income after provision for credit losses 99,047 94,464 68,843 285,278 227,493 Noninterest income 8 59,047 94,464 68,843 285,278 227,493 Noninterest income 99,047 94,464 68,843 285,278 227,493 Noninterest income 58,040 3,976 4,320 11,968 12,322 Other service charges and fees 6,355 6,595 5,555 18,833 16,433 Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,616 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,066 SBA loan sale gains 869 151 1,108 1,072 3,338 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 <t< td=""><td>Interest on borrowings</td><td></td><td>1,676</td><td></td><td>1,660</td><td></td><td>1,946</td><td></td><td>4,994</td><td></td><td>13,114</td></t<>	Interest on borrowings		1,676		1,660		1,946		4,994		13,114
Provision for credit losses 3,442 2,212 14,200 6,770 15,94: Net interest income after provision for credit losses 99,047 94,464 68,843 285,278 227,49: Noninterest income Service charges on deposit accounts 4,225 3,976 4,320 11,968 12,32: Other service charges and fees 6,355 6,595 5,555 18,833 16,43: Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,616 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,066 SBA loan sale gains 869 151 1,108 1,072 3,38 Securities losses, net (27,905) — — (27,905) 3,738 3,54 Securities losses, net (12,879) 14,341 13,579 14,364 41,07 Other Income, net 139 695 (670) 948 90 Total noninterest expenses 5,751 6,187 6,495 18,033 <td>Total interest expense</td> <td></td> <td>41,711</td> <td></td> <td>40,065</td> <td></td> <td>48,366</td> <td></td> <td>121,553</td> <td></td> <td>143,413</td>	Total interest expense		41,711		40,065		48,366		121,553		143,413
Net interest income after provision for credit losses 99,047 94,464 68,843 285,278 227,49: Noninterest income Service charges on deposit accounts 4,225 3,976 4,320 11,968 12,32: Other service charges and fees 6,355 6,595 5,555 18,833 16,43: Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,616: Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,066: SBA loan sale gains 869 151 1,108 1,072 3,333: Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548: Securities losses, net (27,905) — — (27,905) (1,16: Other Income, net 139 695 (670) 948 900: Total noninterest income (12,879) 14,341 13,579 14,364 41,076: Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,406: Employee benefit expense 5,751 6,187 6,495 18,033 19,46: Total personnel expense 36,816 35,192 36,450 106,764 104,873: Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833: Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043: Other operating expenses 16,856 17,128 16,903 50,413 51,575: Total noninterest expenses 60,211 58,983 59,850 177,087 177,326: Income before income taxes 25,957 49,822 22,572 122,555 91,235	Net interest income		102,489		96,676		83,043		292,048		243,432
Noninterest income Service charges on deposit accounts 4,225 3,976 4,320 11,968 12,32	Provision for credit losses		3,442		2,212		14,200		6,770		15,941
Service charges on deposit accounts 4,225 3,976 4,320 11,968 12,322 Other service charges and fees 6,355 6,595 5,555 18,833 16,433 Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,614 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,068 SBA loan sale gains 869 151 1,108 1,072 3,333 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 Securities losses, net (27,905) — — (27,905) 1,616 Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,070 Noninterest expenses 31,065 29,005 29,955 88,731 85,400 Employee benefit expense 5,751 6,187 6,495 18,033 19,460 Occupancy and equipment expense			99,047		94,464		68,843		285,278		227,491
Other service charges and fees 6,355 6,595 5,555 18,833 16,435 Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,616 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,068 SBA loan sale gains 869 151 1,108 1,072 3,339 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 Securities losses, net (27,905) — — (27,905) (1,162 Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,070 Noninterest expenses 31,065 29,005 29,955 88,731 85,400 Employee benefit expense 5,751 6,187 6,495 18,033 19,461 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense	Noninterest income										
Presold mortgage loan fees and gains on sale 471 315 690 1,236 1,616 Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,068 SBA loan sale gains 869 151 1,108 1,072 3,339 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 Securities losses, net (27,905) — — (27,905) (1,160 Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,070 Noninterest expenses 31,065 29,005 29,955 88,731 85,400 Employee benefit expenses 5,751 6,187 6,495 18,033 19,460 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intage of the operating expenses	Service charges on deposit accounts		4,225		3,976		4,320		11,968		12,327
Commissions from sales of financial products 1,678 1,388 1,371 4,474 4,068 SBA loan sale gains 869 151 1,108 1,072 3,339 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 Securities losses, net (27,905) — — (27,905) (1,169 Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,400 Employee benefit expense 5,751 6,187 6,495 18,033 19,460 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043	Other service charges and fees		6,355		6,595		5,555		18,833		16,439
SBA loan sale gains 869 151 1,108 1,072 3,339 Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 Securities losses, net (27,905) — — (27,905) (1,169 Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,400 Employee benefit expense 5,751 6,187 6,495 18,033 19,460 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expenses 16,856 17,128 16,903 50,413 51,575 Total noninterest expenses 60,211 58,983 59,850 177,087 177,087 Income before income taxes 25,957 49,822 22,572 122,555	Presold mortgage loan fees and gains on sale		471		315		690		1,236		1,616
Bank-owned life insurance income 1,289 1,221 1,205 3,738 3,548 Securities losses, net (27,905) — — (27,905) (1,165) Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses 8 8 8 7 14,364 41,076 Noninterest expenses 8 8 8 7 14,364 41,076 Noninterest expenses 8 31,065 29,005 29,955 88,731 85,406 Employee benefit expense 5,751 6,187 6,495 18,033 19,467 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043 Other operating expenses 16,856 17,128 16,903 50,413 51,579	Commissions from sales of financial products		1,678		1,388		1,371		4,474		4,068
Securities losses, net (27,905) — — (27,905) (1,162) Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses 8 8 8 41,076	SBA loan sale gains		869		151		1,108		1,072		3,339
Other Income, net 139 695 (670) 948 900 Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses 8 8 14,341 13,579 14,364 41,076 Noninterest expenses 8 8 14,341 13,579 14,364 41,076 Noninterest expenses 8 1,065 29,005 29,955 88,731 85,406 Employee benefit expense 5,751 6,187 6,495 18,033 19,466 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043 Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income	Bank-owned life insurance income		1,289		1,221		1,205		3,738		3,548
Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses 8 7 8 8 7 8 8 7 8 8 7 8 8 7 1 8 8 7 8 8 7 1 8 8 7 1 8 8 7 1 8 8 7 1 8 8 7 1 1 8 9 8 8 7 1 1 9 8 8 7 1 1 8 8 7 1 1 8 8 1 9 8 1	Securities losses, net		(27,905)		_		_		(27,905)		(1,161
Total noninterest income (12,879) 14,341 13,579 14,364 41,076 Noninterest expenses Salaries, incentives and commissions expense 31,065 29,005 29,955 88,731 85,406 Employee benefit expense 5,751 6,187 6,495 18,033 19,467 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043 Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239	Other Income, net		139		695		(670)		948		900
Noninterest expenses 31,065 29,005 29,955 88,731 85,406 Employee benefit expense 5,751 6,187 6,495 18,033 19,467 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043 Other operating expenses 16,856 17,128 16,903 50,413 51,576 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,236	Total noninterest income		(12,879)		14,341		13,579		14,364		41,076
Employee benefit expense 5,751 6,187 6,495 18,033 19,467 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,833 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043 Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239	Noninterest expenses				<u> </u>		<u> </u>				
Employee benefit expense 5,751 6,187 6,495 18,033 19,467 Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,835 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,045 Other operating expenses 16,856 17,128 16,903 50,413 51,575 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,238	Salaries, incentives and commissions expense		31,065		29,005		29,955		88,731		85,406
Total personnel expense 36,816 35,192 36,450 106,764 104,873 Occupancy and equipment expense 5,145 5,195 4,884 15,532 15,835 Intangibles amortization expense 1,394 1,468 1,613 4,378 5,043 Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239	Employee benefit expense		5,751								19,467
Intangibles amortization expense 1,394 1,468 1,613 4,378 5,047 Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239			36,816				36,450		106,764		104,873
Intangibles amortization expense 1,394 1,468 1,613 4,378 5,047 Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239	Occupancy and equipment expense		5,145		5,195		4,884		15,532		15,835
Other operating expenses 16,856 17,128 16,903 50,413 51,579 Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239											
Total noninterest expenses 60,211 58,983 59,850 177,087 177,328 Income before income taxes 25,957 49,822 22,572 122,555 91,239											
Income before income taxes 25,957 49,822 22,572 122,555 91,239											
	•						<u> </u>				
-,55,55,55.											
Net income \$ 20,363 \$ 38,566 \$ 18,680 \$ 95,335 \$ 72,664	Net income	Ś		Ś		Ś		Ś		\$	72,664
	Earnings per common share:			<u> </u>	20,000	<u> </u>	20,000	_	33,333	_	. 2,00
		ς	N 49	ς.	U 93	\$	O 45	\$	2 30	ς .	1.76
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First Bancorp and Subsidiaries Financial Summary

CONSOLIDATED BALANCE SHEETS

(\$ in thousands - unaudited)	Sep	otember 30, 2025	Jur	ne 30, 2025	Sep	otember 30, 2024
Assets						
Cash and due from banks, noninterest-bearing	\$	138,369	\$	139,486	\$	74,034
Due from banks, interest-bearing		459,606		571,800		670,407
Total cash and cash equivalents		597,975		711,286		744,441
Securities available for sale		2,165,668		2,144,831		1,907,458
Securities held to maturity		514,733		516,405		521,801
Presold mortgages and SBA loans held for sale		4,032		8,928		9,888
Loans		8,419,224		8,225,650		8,013,538
Allowance for credit losses on loans		(120,948)		(120,545)		(122,718)
Net loans		8,298,276		8,105,105		7,890,820
Premises and equipment, net		141,441		141,661		144,868
Accrued interest receivable		35,986		36,681		32,890
Goodwill		478,750		478,750		478,750
Other intangible assets, net		18,526		19,920		24,466
Bank-owned life insurance		191,911		190,817		187,236
Other assets		302,965		253,881		210,812
Total assets	\$	12,750,263	\$	12,608,265	\$	12,153,430
Liabilities						
Deposits:						
Noninterest-bearing deposits	\$	3,580,560	\$	3,542,626	\$	3,350,237
Interest-bearing deposits		7,300,610		7,287,754		7,154,692
Total deposits		10,881,170		10,830,380		10,504,929
Borrowings		92,421		92,237		91,694
Accrued interest payable		4,436		4,340		5,566
Other liabilities		168,913		125,128		73,716
Total liabilities		11,146,940		11,052,085		10,675,905
Shareholders' equity						
Common stock		973,235		973,041		970,450
Retained earnings		823,483		812,657		761,881
Stock in rabbi trust assumed in acquisition		(877)		(869)		(1,148)
Rabbi trust obligation		877		869		1,148
Accumulated other comprehensive loss		(193,395)		(229,518)		(254,806)
Total shareholders' equity		1,603,323		1,556,180		1,477,525
Total liabilities and shareholders' equity	\$	12,750,263	\$	12,608,265	\$	12,153,430

First Bancorp and Subsidiaries Financial Summary

TREND INFORMATION

				For the	e Three Months	Ende	ed		
		eptember 30, 2025	J	une 30, 2025	March 31, 2025	December 31, 2024			ptember 80, 2024
PERFORMANCE RATIOS (annualized)									
ROA ⁽¹⁾		0.64 %		1.24 %	1.21 %		0.12 %		0.61 %
Adjusted ROA (2)		1.31 %		1.24 %	1.21 %		1.03 %		0.61 %
ROCE (3)		5.14 %		10.11 %	10.06 %		0.96 %		5.14 %
Adjusted ROCE (4)		10.55 %		10.11 %	10.06 %		8.60 %		5.14 %
ROTCE (5)		7.83 %		15.25 %	15.54 %		1.93 %		8.30 %
Adjusted ROTCE (6)		15.66 %		15.25 %	15.54 %		13.39 %		8.30 %
COMMON SHARE DATA									
Cash dividends declared - common	\$	0.23	\$	0.23	\$ 0.22	\$	0.22	\$	0.22
Book value per common share	\$	38.67	\$	37.53	\$ 36.46	\$	34.96	\$	35.74
Tangible book value per share (7)	\$	26.98	\$	25.82	\$ 24.69	\$	23.17	\$	23.91
Common shares outstanding at end of period	41	,465,437	41,	468,098	41,368,828	41	,347,418	41,	340,099
Weighted average shares outstanding - diluted	41	,481,542	41,	441,393	41,406,525	41	,422,973	41,	366,743
CAPITAL INFORMATION (preliminary for current quarte	er)								
Tangible common equity to tangible assets (8)		9.12 %		8.83 %	8.55 %		8.22 %		8.47 %
Common equity tier I capital ratio		14.35 %		14.64 %	14.52 %		14.35 %		14.37 %

- (1) Calculated by dividing annualized net income by average assets.
- (2) See Appendix E for a reconciliation of ROA to adjusted ROA.

Total risk-based capital ratio

(3) Calculated by dividing annualized tangible net income (net income adjusted for intangible asset amortization, net of tax), by average common equity. See <u>Appendix F</u> for the components of the calculation.

16.58 %

16.90 %

16.80 %

16.63 %

16.65 %

- (4) See Appendix F for a reconciliation of ROCE to adjusted ROCE.
- (5) Return on average tangible common equity is a non-GAAP financial measure. See $\underline{\text{Appendix G}}$ for the components of the calculation and the reconciliation of average common equity to average TCE.
- (6) See $\underline{\mathsf{Appendix}\;\mathsf{G}}$ for a reconciliation of ROTCE to adjusted ROTCE.
- (7) Tangible book value per share is a non-GAAP financial measure. See Appendix A for a reconciliation of common equity to tangible common equity and Appendix B for the resulting calculation.
- (8) Tangible common equity ratio is a non-GAAP financial measure. See Appendix A for a reconciliation of common equity to tangible common equity and Appendix C for the resulting calculation.

	For the Three Months Ended											
INCOME STATEMENT (\$ in thousands except per share data)		September 30, 2025		June 30, 2025		larch 31, 2025	December 31, 2024			ptember 0, 2024		
Net interest income	\$	102,489	\$	96,676	\$	92,883	\$	88,841	\$	83,043		
Provision for credit losses		3,442		2,212		1,116		507		14,200		
Noninterest income		(12,879)		14,341		12,902		(23,177)		13,579		
Noninterest expense		60,211		58,983		57,893		58,279		59,850		
Income before income taxes		25,957		49,822		46,776		6,878		22,572		
Income tax expense		5,594		11,256		10,370		3,327		3,892		
Net income		20,363		38,566		36,406		3,551		18,680		
Earnings per common share - diluted	\$	0.49	\$	0.93	\$	0.88	\$	0.08	\$	0.45		

First Bancorp and Subsidiaries Financial Summary

AVERAGE BALANCES AND NET INTEREST INCOME ANALYSIS - QUARTERS

				For the	e Three Months	Ended			
	Se	ptember 30, 202	25		June 30, 2025		Se	eptember 30, 202	24
(\$ in thousands)	Average Volume	Interest Earned or Paid	Average Rate	Average Volume	Interest Earned or Paid	Average Rate	Average Volume	Interest Earned or Paid	Average Rate
Assets									
Loans (1) (2)	\$ 8,297,643	\$ 118,822	5.69 %	\$ 8,187,662	\$ 112,931	5.53 %	\$ 8,019,730	\$ 111,076	5.51 %
Taxable securities	2,637,711	17,571	2.66 %	2,697,338	16,857	2.50 %	2,493,924	10,779	1.73 %
Non-taxable securities	286,750	1,114	1.56 %	287,848	1,116	1.55 %	290,939	1,116	1.53 %
Short-term investments, primarily interest-bearing cash	571,922	6,693	4.64 %	505,912	5,837	4.63 %	684,634	8,438	4.90 %
Total interest-earning assets	11,794,026	144,200	4.86 %	11,678,760	136,741	4.69 %	11,489,227	131,409	4.56 %
Cash and due from banks	149,771			153,074			84,060		
Premises and equipment	141,858			142,090			146,448		
Other assets	554,361			484,448			406,878		
Total assets	\$ 12,640,016			\$ 12,458,372			\$ 12,126,613		
Liabilities									
Interest-bearing checking	\$ 1,403,683	\$ 2,420	0.68 %	\$ 1,434,559	\$ 2,426	0.68 %	\$ 1,393,611	\$ 2,688	0.77 %
Money market deposits	4,510,662	31,674	2.79 %	4,358,877	29,947	2.76 %	4,173,884	34,878	3.32 %
Savings deposits	535,464	267	0.20 %	538,843	252	0.19 %	552,721	315	0.23 %
Other time deposits	514,143	3,029	2.34 %	534,242	3,088	2.32 %	622,752	4,728	3.02 %
Time deposits >\$250,000	328,207	2,645	3.20 %	345,916	2,692	3.12 %	390,208	3,811	3.89 %
Total interest-bearing deposits	7,292,159	40,035	2.18 %	7,212,437	38,405	2.14 %	7,133,176	46,420	2.59 %
Borrowings	92,349	1,676	7.20 %	92,199	1,660	7.22 %	97,150	1,946	7.97 %
Total interest-bearing liabilities	7,384,508	41,711	2.24 %	7,304,636	40,065	2.20 %	7,230,326	48,366	2.66 %
Noninterest-bearing checking	3,550,499			3,522,117			3,376,061		
Other liabilities	133,905			101,069			75,197		
Shareholders' equity	1,571,104			1,530,550			1,445,029		
Total liabilities and shareholders' equity	\$ 12,640,016			\$ 12,458,372			\$ 12,126,613		
Net yield on interest-earning assets and net interest income		\$ 102,489	3.46 %		\$ 96,676	3.32 %		\$ 83,043	2.88 %
Net yield on interest-earning assets and net interest income –									
tax-equivalent (3)		\$ 102,828	3.47 %		\$ 96,887	3.32 %		\$ 83,765	2.91 %
Interest rate spread			2.62 %			2.49 %			1.90 %
Average prime rate			7.46 %			7.50 %			8.43 %

⁽¹⁾ Average loans include nonaccruing loans, the effect of which is to lower the average rate shown. Interest earned includes recognized net loan fees, including late fees, prepayment fees, and net deferred loan (cost)/fee amortization in the amounts of \$(274,000), \$(296,000) and \$(367,000) for the three months ended September 30, 2025, June 30, 2025 and September 30, 2024, respectively.

⁽²⁾ Includes accretion of discount on acquired loans of \$1.6 million, \$1.5 million and \$2.0 million for the three months ended September 30, 2025, June 30, 2025 and September 30, 2024, respectively.

⁽³⁾ Includes tax-equivalent adjustments to reflect the tax benefit that we receive related to tax-exempt securities and loans as reduced by the related nondeductible portion of interest expense.

First Bancorp and Subsidiaries Financial Summary

AVERAGE BALANCES AND NET INTEREST INCOME ANALYSIS - YEAR-TO-DATE

	For the Nine Months Ended								
	Se	September 30, 2025				24			
(\$ in thousands)	Average Volume	Interest Earned or Paid	Average Rate	Average Volume	Interest Earned or Paid	Average Rate			
Assets									
Loans (1) (2)	\$ 8,198,263	\$ 342,286	5.58 %	\$ 8,064,480	\$ 331,346	5.49 %			
Taxable securities	2,654,737	49,952	2.51 %	2,633,093	34,798	1.76 %			
Non-taxable securities	287,826	3,346	1.55 %	292,056	3,350	1.53 %			
Short-term investments, primarily interest-bearing cash	527,322	18,017	4.57 %	490,782	17,351	4.72 %			
Total interest-earning assets	11,668,148	413,601	4.74 %	11,480,411	386,845	4.50 %			
Cash and due from banks	145,593			86,514					
Premises and equipment	142,333			149,073					
Other assets	487,172			381,806					
Total assets	\$ 12,443,246			\$ 12,097,804					
Liabilities									
Interest-bearing checking	\$ 1,423,164	\$ 7,343	0.69 %	\$ 1,398,137	\$ 7,472	0.71 %			
Money market deposits	4,403,000	90,801	2.76 %	3,961,707	95,102	3.21 %			
Savings deposits	537,790	759	0.19 %	571,730	940	0.22 %			
Other time deposits	535,515	9,470	2.36 %	689,941	16,237	3.14 %			
Time deposits >\$250,000	342,011	8,186	3.20 %	372,561	10,548	3.78 %			
Total interest-bearing deposits	7,241,480	116,559	2.15 %	6,994,076	130,299	2.49 %			
Borrowings	92,171	4,994	7.24 %	280,370	13,114	6.25 %			
Total interest-bearing liabilities	7,333,651	121,553	2.22 %	7,274,446	143,413	2.63 %			
Noninterest-bearing checking	3,483,214			3,346,669					
Other liabilities	102,828			76,922					
Shareholders' equity	1,523,553			1,399,767					
Total liabilities and shareholders' equity	\$ 12,443,246			\$ 12,097,804					
Net yield on interest-earning assets and net interest income		\$ 292,048	3.34 %		\$ 243,432	2.83 %			
Net yield on interest-earning assets and net interest income – tax-equivalent (3)		\$ 293,035	3.35 %		\$ 245,618	2.87 %			
Interest rate spread			2.52 %			1.87 %			
Average prime rate			7.49 %			8.48 %			

⁽¹⁾ Average loans include nonaccruing loans, the effect of which is to lower the average rate shown. Interest earned includes recognized net loan fees, including late fees, prepayment fees, and net deferred loan (cost)/fee amortization in the amounts of \$(864,000) and \$(1,253,000) for the nine months ended September 30, 2025 and September 30, 2024, respectively.

⁽²⁾ Includes accretion of discount on acquired loans of \$4.8 million and \$6.7 million for the nine months ended September 30, 2025 and September 30, 2024, respectively.

⁽³⁾ Includes tax-equivalent adjustments to reflect the tax benefit that we receive related to tax-exempt securities and loans as reduced by the related nondeductible portion of interest expense.

Third Quarter 2025 Results

FIRST BANCORP

Reconciliation of non-GAAP measures

APPENDIX A: Reconciliation of Common Equity to Tangible Common Equity ("TCE")

	For the Three Months Ended												
(\$ in thousands)	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024								
Total shareholders' common equity	\$ 1,603,323	\$ 1,556,180	\$ 1,508,176	\$ 1,445,611	\$ 1,477,525								
Less: Goodwill and other intangibles, net of related taxes	(484,623)	(485,657)	(486,749)	(487,660)	(489,139)								
Tangible common equity	\$ 1,118,700	\$ 1,070,523	\$ 1,021,427	\$ 957,951	\$ 988,386								

APPENDIX B: Calculation of Tangible Book Value Per Share ("TBVPS")

(\$ in thousands except per share data)	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024
Tangible common equity (Appendix A)	\$ 1,118,700	\$ 1,070,523	\$ 1,021,427	\$ 957,951	\$ 988,386
Common shares outstanding	41,465,437	41,468,098	41,368,828	41,347,418	41,340,099
Tangible book value per common share	\$ 26.98	\$ 25.82	\$ 24.69	\$ 23.17	\$ 23.91

APPENDIX C: TCE Ratio

	For the Three Months Ended								
(\$ in thousands)	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024				
Tangible common equity (Appendix A)	\$1,118,700	\$1,070,523	\$1,021,427	\$ 957,951	\$ 988,386				
Total assets	12,750,263	12,608,265	12,436,245	12,147,694	12,153,430				
Less: Goodwill and other intangibles, net of related taxes	(484,623)	(485,657)	(486,749)	(487,660)	(489,139)				
Tangible assets ("TA")	\$12,265,640	\$12,122,608	\$11,949,496	\$11,660,034	\$11,664,291				
TCE to TA ratio	9.12 %	8.83 %	8.55 %	8.22 %	8.47 %				

Reconciliation of non-GAAP measures, continued

APPENDIX D: Adjusted Net Income and Adjusted D-EPS

	For the Three Months Ended						For the Nine M			1onths Ended	
(\$ in thousands)	Se	ptember 30, 2025	September 30, June 30, 2025 2024		September 30, 2025		September 30, 2024				
Net income (A)	\$	20,363	\$	38,566	\$	18,680	\$	95,335	\$	72,664	
Impact of loss-earnback											
Securities loss from loss-earnback		27,905		_		_		27,905		_	
Less, tax impact		(6,472)						(6,472)			
After-tax impact of loss-earnback		21,433		_		_		21,433		_	
			_								
Adjusted net income (B)	\$	41,796	\$	38,566	\$	18,680	\$	116,768	\$	72,664	
Weighted average shares outstanding - diluted (C)		41,481,542		41,441,393		41,366,743		41,443,636		41,294,137	
D-EPS (A/C)	\$	0.49	\$	0.93	\$	0.45	\$	2.30	\$	1.76	
Adjusted D-EPS (B/C)	\$	1.01	\$	0.93	\$	0.45	\$	2.82	\$	1.76	

APPENDIX E: Calculation of Return on Average Assets ("ROA") and Adjusted ROA

	For the Three Months Ended									
(\$ in thousands)	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024					
Net income (A)	\$ 20,363	\$ 38,566	\$ 36,406	\$ 3,551	\$ 18,680					
After-tax impact of loss-earnback	21,433			28,160						
Adjusted net income (B)	\$ 41,796	\$ 38,566	\$ 36,406	\$ 31,711	\$ 18,680					
Average total assets (C)	\$12,640,016	\$12,458,372	\$12,226,810	\$12,243,771	\$12,126,613					
ROA (A/C)	0.64 %	1.24 %	1.21 %	0.12 %	0.61 %					
Adjusted ROA (B/C)	1.31 %	1.24 %	1.21 %	1.03 %	0.61 %					

APPENDIX F: Calculation of Return on Common Equity ("ROCE") and Adjusted ROCE

	For the Three Months Ended								
(\$ in thousands)	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024				
Net income (A)	\$ 20,363	\$ 38,566	\$ 36,406	\$ 3,551	\$ 18,680				
After-tax impact of loss-earnback	21,433			28,160					
Adjusted net income (B)	\$ 41,796	\$ 38,566	\$ 36,406	\$ 31,711	\$ 18,680				
Average common equity (C)	\$1,571,104	\$1,530,550	\$1,467,871	\$1,466,181	\$1,445,029				
ROCE (A/C)	5.14 %	10.11 %	10.06 %	0.96 %	5.14 %				
Adjusted ROCE (B/C)	10.55 %	10.11 %	10.06 %	8.60 %	5.14 %				

Reconciliation of non-GAAP measures, continued

APPENDIX G: Calculation of Return on TCE ("ROTCE") and Adjusted ROTCE

	For the Three Months Ended									
(\$ in thousands)	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024					
Net Income	\$ 20,363	\$ 38,566	\$ 36,406	\$ 3,551	\$ 18,680					
Intangible asset amortization, net of taxes	1,066	1,123	1,159	1,195	1,240					
Tangible Net income (A)	21,429	39,689	37,565	4,746	19,920					
After-tax impact of loss-earnback	21,433	_	_	28,160	_					
Adjusted tangible net income (B)	\$ 42,862	\$ 39,689	\$ 37,565	\$ 32,906	\$ 19,920					
Average common equity	\$1,571,104	\$1,530,550	\$1,467,871	\$1,466,181	\$1,445,029					
Less: Average goodwill and other intangibles, net of related taxes	(485,331)	(486,393)	(487,395)	(488,624)	(489,987)					
Average TCE (C)	\$1,085,773	\$1,044,157	\$ 980,476	\$ 977,557	\$ 955,042					
ROTCE (A/C)	7.83 %	15.25 %	15.54 %	1.93 %	8.30 %					
Adjusted ROTCE (B/C)	15.66 %	15.25 %	15.54 %	13.39 %	8.30 %					

Appendix H: Impact of Hurricane Helene

	For the Three Months Ended						For the Nine N			Months Ended	
(\$ in thousands)	Sep	ptember 30, 2025 June 30, 2025 September 30, 2024		September 30, 2025		Se	eptember 30, 2024				
Impact of Hurricane Helene											
Provision for (benefit from) credit losses	\$	(4,000)	\$	(3,500)	\$	13,000	\$	(9,500)	\$	13,000	
Building repairs and maintenance		_		_		300		_		300	
Other		_				96				96	
Total		(4,000)		(3,500)		13,396		(9,500)		13,396	
Less, tax impact		928		812		(3,102)		2,204		(3,102)	
After-tax impact of Hurricane Helene	\$	(3,072)	\$	(2,688)	\$	10,294	\$	(7,296)	\$	10,294	
Weighted average shares outstanding - diluted		41,481,542		41,441,393		41,366,743		41,443,636		41,294,137	
Impact of Hurricane Helene per diluted share	\$	0.07	\$	0.06	\$	(0.25)	\$	0.18	\$	(0.25)	

Supplemental information

APPENDIX I: Loan purchase discount accretion and its impact on the Company's NIM

Included in interest income for the third quarter of 2025 was loan purchase accounting discount accretion of \$1.6 million compared to \$1.5 million for the linked quarter and \$2.0 million for the like quarter, with the activity primarily related to the continued repayments/reduction of the loan portfolio acquired from GrandSouth Bancorporation in January of 2023. Loan discount accretion had positive impacts of 4 basis points, 4 basis points and 6 basis points, respectively, on the Company's NIM and NIM-T/E in the third quarter of 2025, the linked quarter and the like quarter.

The following table presents the impact to net interest income of the purchase accounting adjustments for each period.

	For the Three Months Ended								
T INTEREST INCOME PURCHASE ACCOUNTING ADJUSTMENTS in thousands)		ember 30, 2025	June	30, 2025	Sep	tember 30, 2024			
Interest income - increased by accretion of loan discount on acquired loans	\$	1,584	\$	1,457	\$	2,003			
Total interest income impact		1,584		1,457		2,003			
Interest expense - increased by discount accretion on deposits		(77)		(102)		(174)			
Interest expense - increased by discount accretion on borrowings		(197)		(194)		(193)			
Total net interest expense impact		(274)		(296)		(367)			
Total impact on net interest income	\$	1,310	\$	1,161	\$	1,636			