

The background of the slide is a grayscale photograph of a construction site. In the foreground on the left, a woman wearing a white hoodie, safety glasses, and a hard hat is smiling. In the center, a worker is bent over, working on a large pipe. On the right, another worker is visible on a piece of machinery. The scene is filled with construction equipment and materials.

First Quarter Earnings Call

May 2, 2024

The logo for MDU's listing on the NYSE features the text "MDU" in a large, bold, white font, with "LISTED" in a smaller, white font below it, and "NYSE" in a large, bold, white font at the bottom.

MDU
LISTED
NYSE

Forward-Looking Statement

This presentation includes “forward-looking statements” within the meaning of Section 21E of the Securities Exchange Act of 1934. Although the company believes that its expectations and beliefs are based on reasonable assumptions, actual results may differ materially.

For a discussion of factors that may cause actual results to differ, refer to Item 1A – Risk Factors in the company’s most recent Form 10-K and Form 10-Q.

Company Information

MDU Resources Group, Inc.
P.O Box 5650
Bismarck, ND 58506-5650
www.mdu.com

NYSE: MDU

Investor Contact

Brent Miller
Assistant Treasurer and Director, Financial Projects & Investor Relations
701-530-1730
brent.miller@mduresources.com or investor@mduresources.com

Leadership Team



Nicole Kivisto
President & CEO



Jeff Thiede
Everus
President & CEO



Jason Vollmer
Vice President, CFO & Treasurer



Rob Johnson
WBI Energy
President



Stephanie Sievert
Vice President, CAO & Controller



Garret Senger
Utilities Group
Chief Utilities Officer



Segment Outlook

Compelling Investment Opportunity



- Focusing on our “CORE”
- Strong regulated business mix
- Extensive operational diversification
- Supportive regulatory environment
- Experienced management team with proven track record
- Compelling long-term guidance with differentiated growth targets



- One of the largest electrical construction service providers in the U.S.
- Essential infrastructure service provider
- Competitive positioning and industry tailwinds support future growth
- Strong cash flow provides optionality
- Distinct investment opportunity as an independent, publicly traded company

Focusing on our “CORE”

MDU Resources becoming a pure-play regulated entity focuses the company on its original “CORE” energy delivery business

C

Customers &
Communities

O

Operational
Excellence

R

Returns
Focused

E

Employee
Driven

Long history of providing regulated energy delivery service

2023 marked 75th year of
continuous NYSE listing

2024 marks 100th year
for the company

Pure-play business provides:

Heightened strategic focus to pursue strategies specific to
the regulated energy business model

Optimized capital structure and distinct financial policy
tailored to business profile

Electric & Natural Gas Outlook

- Expect to grow rate base by **7% compounded annually** over the next five years
- Safely meet customer demand by upgrading and expanding infrastructure and facilities
- Customer base expected to continue growing by **1-2% annually**
- Focused on timely regulatory recovery
- Filed an electric service agreement request to serve an additional data center **expected online in mid-2024**
- Heskett Station Unit IV, an 88-megawatt natural gas-fired electric generating facility is expected to be online in the **second quarter of 2024**



Pipeline Outlook

- Will continue to benefit from new transportation and storage service rates, as approved by the FERC, which were **effective Aug. 1, 2023**
- Will continue to benefit from **expansion projects** placed in service in late 2023 and early 2024
 - 2023 Line Section 27 expansion project was placed in service March 1, 2024, and added **175 million cubic feet** of natural gas transportation capacity per day
 - Line Section 28 expansion project began construction in April 2024 and will serve a natural gas-fired power plant. It is expected to add **137 million cubic feet** per day and be in service in the third quarter of 2024
 - The Wahpeton expansion project is scheduled to begin construction in eastern North Dakota in June and is expected to be in service in late 2024. This project will add approximately **20 million cubic feet** of natural gas transportation capacity per day
- Current transportation capacity of over **2.7 billion cubic feet** of natural gas per day



Everus Outlook

- Previously announced tax-free spinoff expected to be complete in **late 2024**, an investor day will take place prior to the spinoff
- **All-time record backlog of \$2.18 billion**, compared to \$2.10 billion as of March 31, 2023
- The Infrastructure Investment and Jobs Act and Inflation Reduction Act propose **billions of dollars of investment** for upgrades to electric and grid infrastructure, transportation systems, airports, and electric vehicle infrastructure, all industries Everus supports



Regulatory Update

Business	State	Filing Date	Annual Revenue Increase (%)	Annual Revenue Increase (in millions)	Status
Filed cases with requested rates					
Natural Gas Distribution	Washington	March 29, 2024	11.6% 2.8%	\$43.8M \$11.7M	Pending Effective March 1, 2025 Effective March 1, 2026
Electric Utility	South Dakota	Aug. 15, 2023	17.3%	\$3.0M	Pending Interim rates (15.4%/\$2.7M) effective March 1, 2024
Natural Gas Distribution	South Dakota	Aug. 15, 2023	11.2%	\$7.4M	Pending Interim rates (11.2%/\$7.4M) effective March 1, 2024
Natural Gas Distribution	North Dakota	Nov. 1, 2023	7.5%	\$11.6M	Pending Interim rates (6.5%/\$10.1M) effective Jan. 1, 2024
Plan to file rate cases					
Natural Gas Distribution	Montana	2024			
Natural Gas Distribution	Oregon	2024			
Natural Gas Distribution	Wyoming	2024			

Reaffirmed 2024 Guidance



Regulated Energy Delivery

- Earnings in the range of \$170 million to \$180 million



Everus

- Revenues expected to be in the range of \$2.9 billion to \$3.1 billion, with margins comparable to 2023
- EBITDA in the range of \$220 million to \$240 million

Guidance as of May 2, 2024

Strong Long-Term Guidance for Regulated Business

\$2.7 Billion

Regulated Capital Investment

7%

Utility Rate Base Growth

1-2%

Customer Growth

6-8%

EPS Growth Rate

60-70%

Annual Dividend Payout
Ratio Target

**No near-term
equity needs**

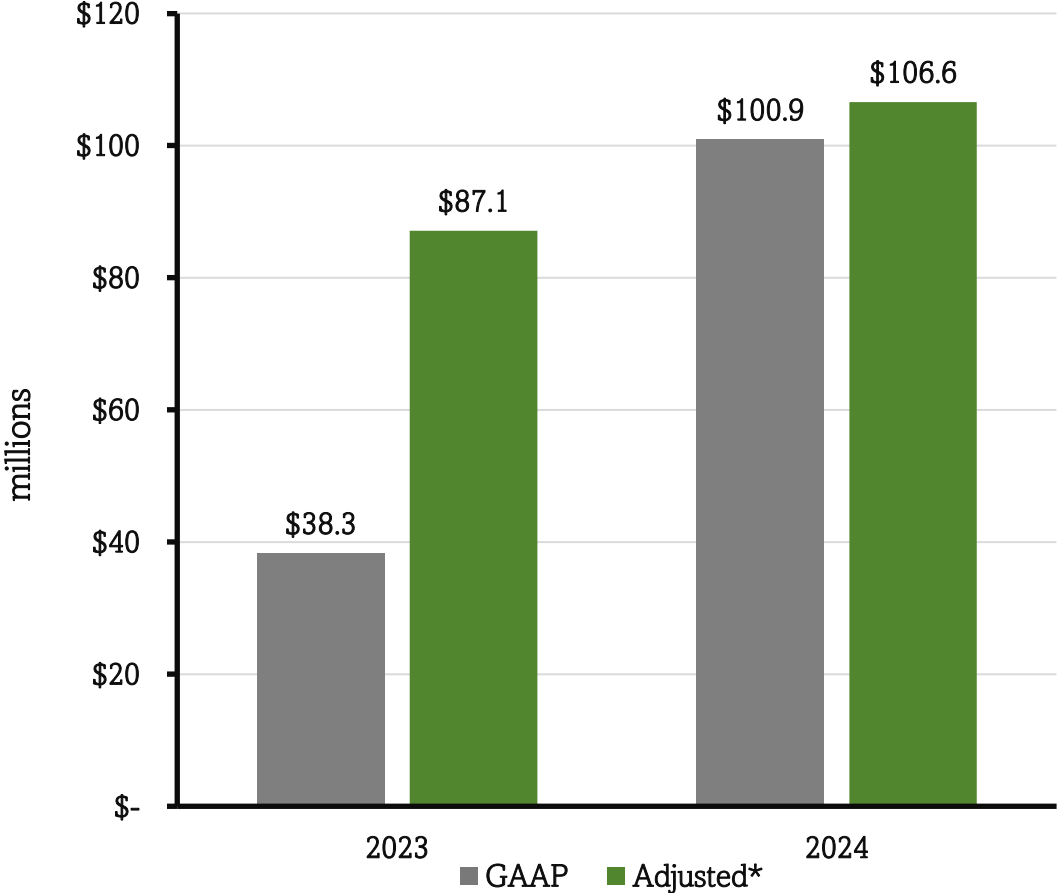


Financial Results

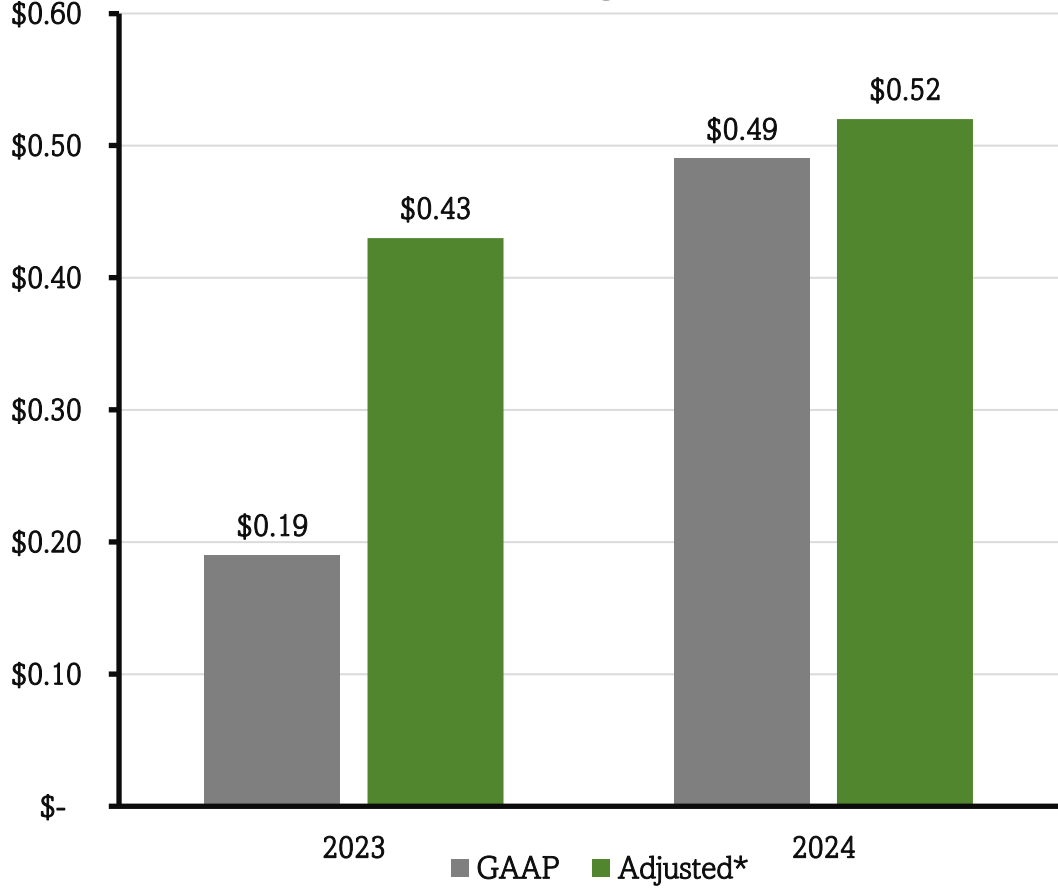
MDU Resources Group, Inc

First Quarter Earnings

EARNINGS



EPS



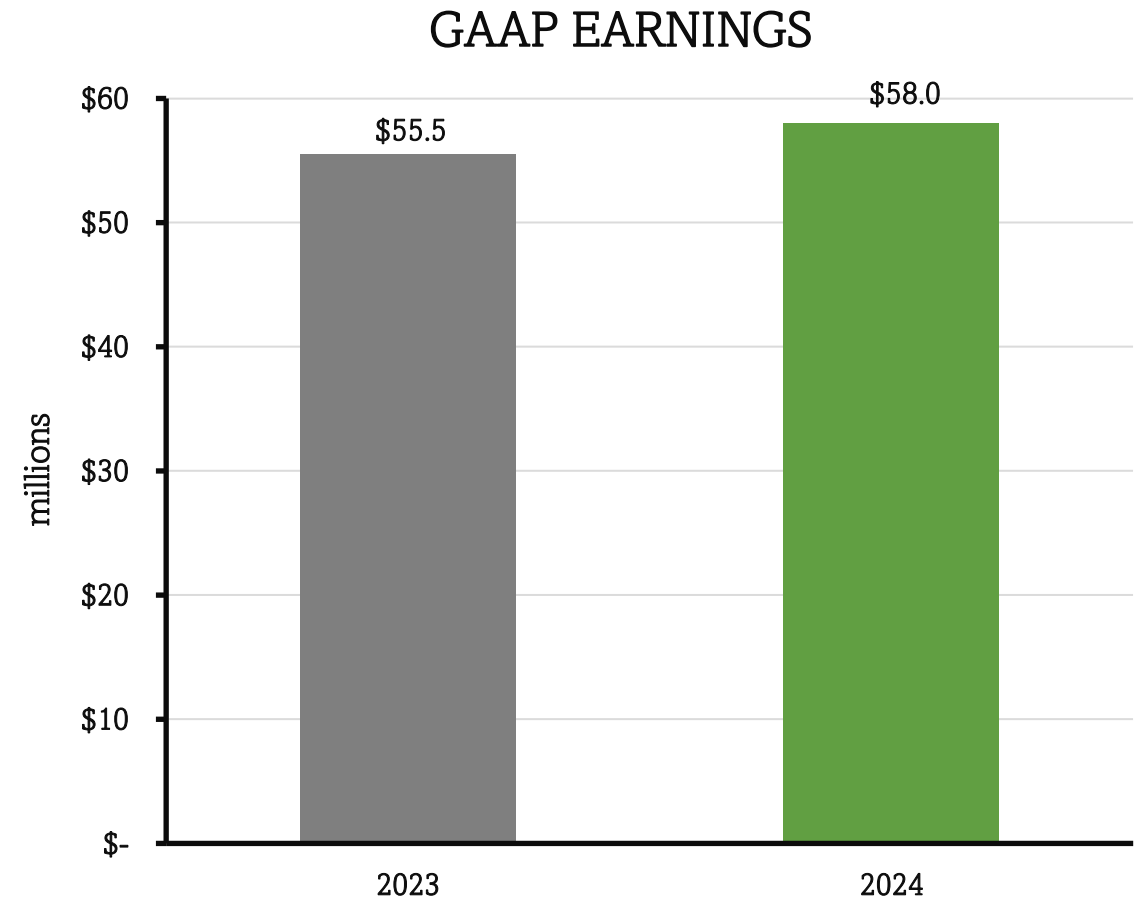
*Adjusted to exclude costs associated with MDU Resources’ strategic initiatives.

Electric & Natural Gas Utility

First Quarter Earnings



- Earnings of \$58.0 million
 - Rate relief in certain electric and natural gas jurisdictions
 - Increased electric retail sales volumes, primarily from increased electricity usage at a data center that began operating in mid-2023
 - Offset in part by decreasing natural gas retail sales volumes, largely due to warmer weather across the company's service territory

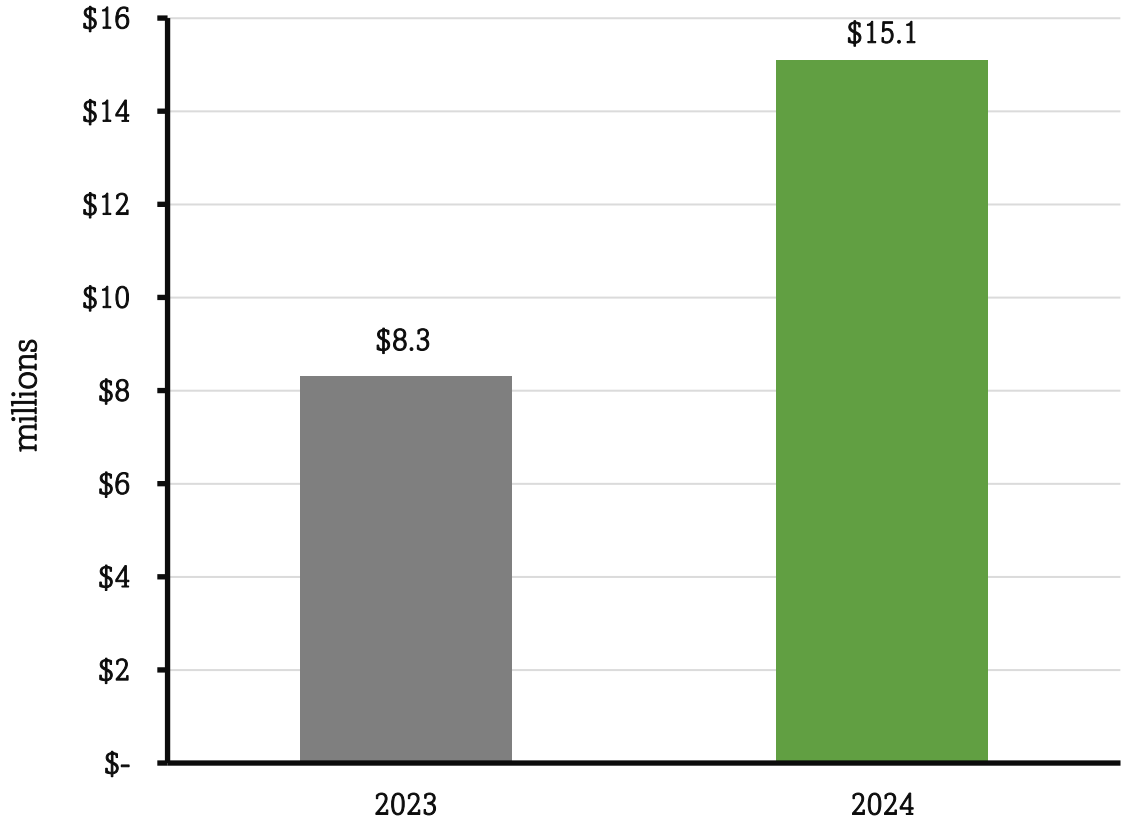


Pipeline

First Quarter Earnings

- Record first quarter earnings of \$15.1 million
 - Record first quarter transportation volumes, primarily from expansion projects placed in service in late 2023 and early 2024
 - Increased North Bakken Expansion volume commitments in February 2023
 - Higher transportation and storage rates, as approved by the FERC effective August 1, 2023
 - Strong demand for natural gas storage services
 - Partially offset by higher operations and maintenance expense, primarily payroll-related costs

GAAP EARNINGS



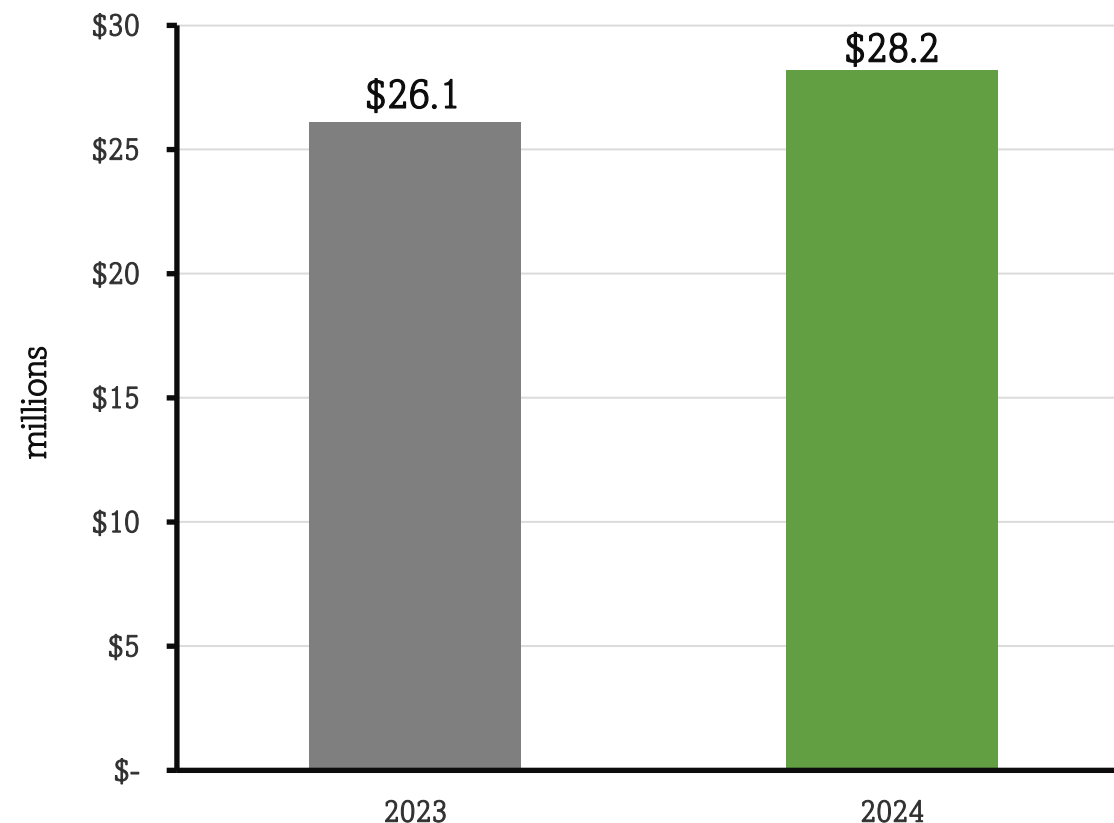
Everus

First Quarter Earnings



- Earnings of \$28.2 million, compared to \$26.1 million in 2023
 - Strong demand for institutional work, particularly government and healthcare projects
 - Margin improvement from efficiency gains on projects
 - Increased transmission and distribution workloads
 - Partially offset by the absence of hospitality-related projects completed in 2023, and higher selling, general and administrative costs
- Record first quarter EBITDA of \$46.9 million, compared to \$43.5 million in 2023

GAAP EARNINGS





MDU
LISTED
NYSE

MDU RESOURCES GROUP, INC. 100% EST. 1925

MDU RESOURCES GROUP, INC. 100% EST. 1925

MDU
LISTED
NYSE

MDU RESOURCES GROUP, INC. 100% EST. 1925

MDU
LISTED
NYSE

Questions

Appendix

Reconciliation of 2024 EBITDA Guidance



	As of May 2, 2024	
	Everus	
	Low	High
<i>(\$ in millions)</i>		
Income from continuing operations	\$140.0	\$150.0
Adjustments:		
Interest expense	10.0	15.0
Income taxes	45.0	50.0
Depreciation, depletion and amortization	25.0	25.0
EBITDA from continuing operations¹	\$220.0	\$240.0

1. Note: EBITDA is considered a non-GAAP financial measure.