



INVESTOR PRESENTATION FALL 2025

Safe Harbor

This presentation contains, or may be deemed to contain, "forward-looking statements" (as defined in the US Private Securities Litigation Reform Act of 1995) which reflect our current views with respect to future events and financial performance. We use words such as "anticipates," "projection," "outlook," "forecast," "believes," "plan," "expect," "future," "intends," "may," "will," "estimates," "see," "predicts," "should" and similar expressions to identify these forward-looking statements. Forward looking statements included in this press release include our expectations about the semiconductor capital equipment market and outlook. All forward-looking statements address matters that involve risks and uncertainties. Accordingly, the Company's actual results may differ materially from the results predicted or implied by these forward-looking statements. These risks, uncertainties and other factors also include, among others, those identified in "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in our annual report on Form 10-K as filed with the Securities and Exchange Commission. Ultra Clean Holdings, Inc. undertakes no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise unless required by law.

Non-GAAP

Management uses non-GAAP gross margin, non-GAAP operating margin and non-GAAP net income to evaluate the Company's operating and financial results. We believe the presentation of non-GAAP results is useful to investors for analyzing our core business and business trends and comparing performance to prior periods, along with enhancing investors' ability to view the Company's results from management's perspective. The presentation of this additional information should not be considered a substitute for results prepared in accordance with GAAP. Tables presenting reconciliations from GAAP results to non-GAAP results are included in the appendix.

Enabling Technology for 30 Years

1991
FOUNDING OF
UCT



SOLVING COMPLEX PROBLEMS THROUGH
GENERATIONS OF INNOVATION

Proven Growth Strategy

miconex
Excellence in Plastics Engineering

JULY•2015

Purchase Price \$22.8M
Revenue Growth: +325%
GM Expansion: +7%

MARCHI
THERMAL SYSTEMS, INC.

FEBRUARY•2015

Purchase price \$43.6M
Revenue: +200%
GM: +8%

QUANTUMCLEAN

AUGUST•2018

Purchase Price \$342.0
Revenue: +40%
GM: +8%

MS / **DYNAMIC
MANUFACTURING
SOLUTIONS**

APRIL•2019

Purchase Price \$30.0M
EV/EBITDA ~5.4

HAM-LET
Advanced Control Technology

MARCH•2021

Purchase Price \$351M
Revenue: +50%
GM: +5%

HIS
INNOVATIONS GROUP

OCTOBER•2023

Purchase Price \$50M
EV/EBITDA ~8.3

INCREASING SAM, DIVERSIFYING OFFERINGS,
ACCELERATING REVENUE GROWTH & IMPROVING MARGINS

Our Role in the Lifecycle of Chip Manufacturing

FAB CONSTRUCTION SUPPORT

- ChemTrace: Cleanrooms & Sub-fab Analysis
- Fab Infrastructure
 - Facilities Gas & Water, Effluent Abatement & Treatment

EQUIPMENT BUILDOUT

- Wafer Fab Production Equipment
- New Part Cleaning
- WFE & Sub-Fab Support Equipment
 - Pumps, Gas & Chemical Cabinets

PRODUCTION SERVICES

- Part Recycling & Refurb
- Part Cleanliness Analytics

Supplying Critical Process Capabilities

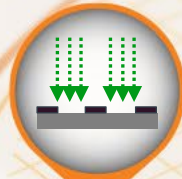
PREP



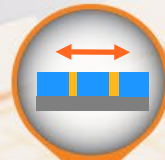
EPITAXY

FRONT-END PROCESSING

1,000+ STEPS
PER DEVICE
100'S OF TOOLS
PER FAB



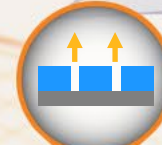
IMPLANT



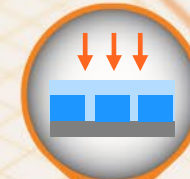
CMP



LITHOGRAPHY



ETCH



DEPOSITION



WAFER CLEAN

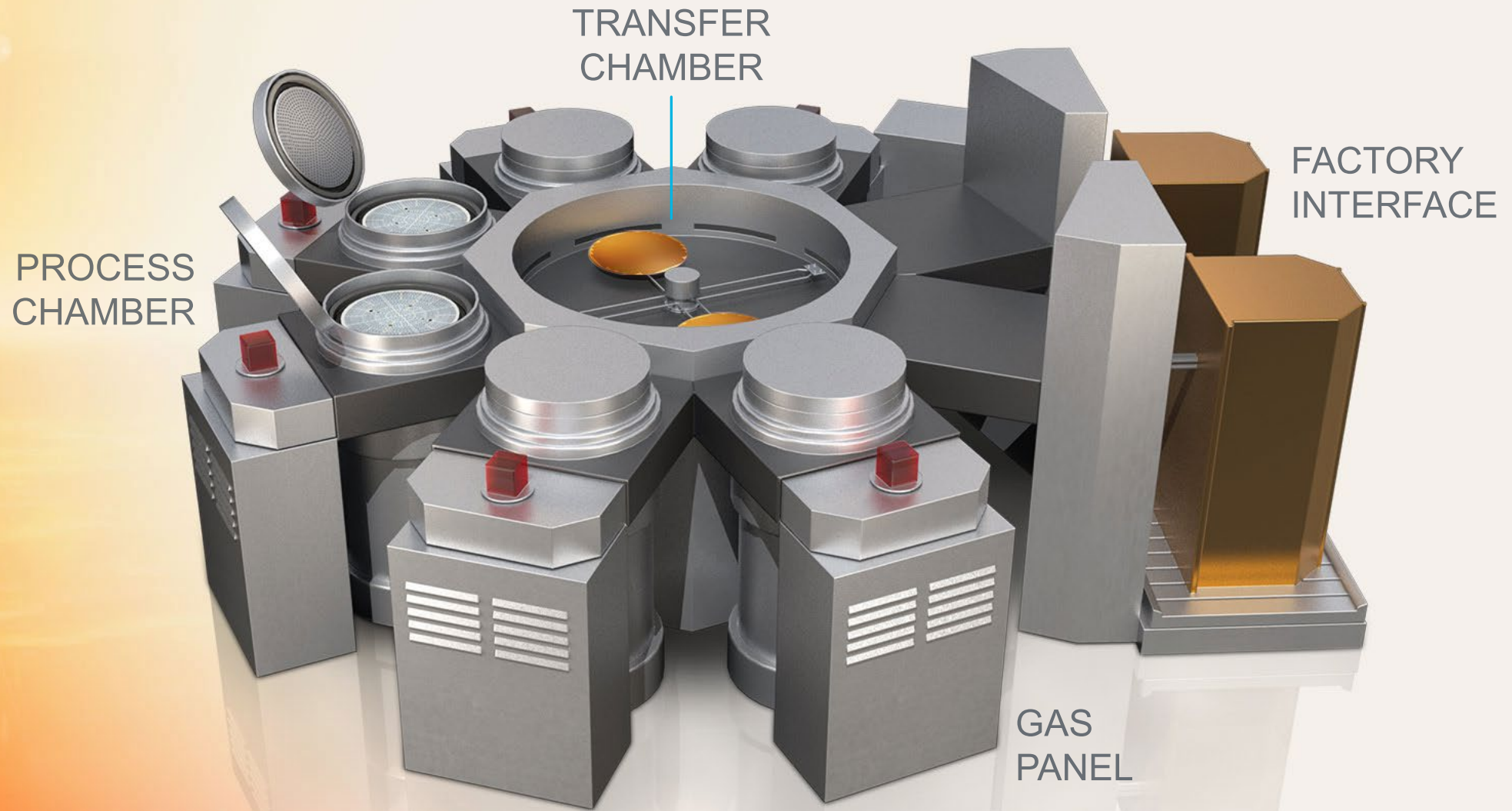


ANNEAL



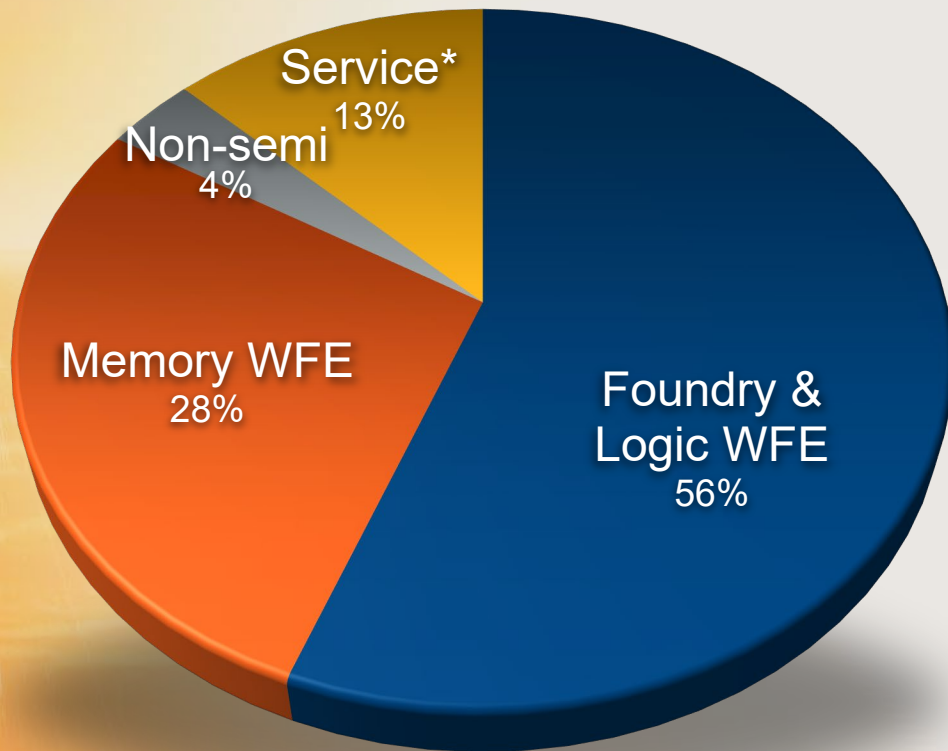
INSPECTION

Diversified Path To Market Expansion

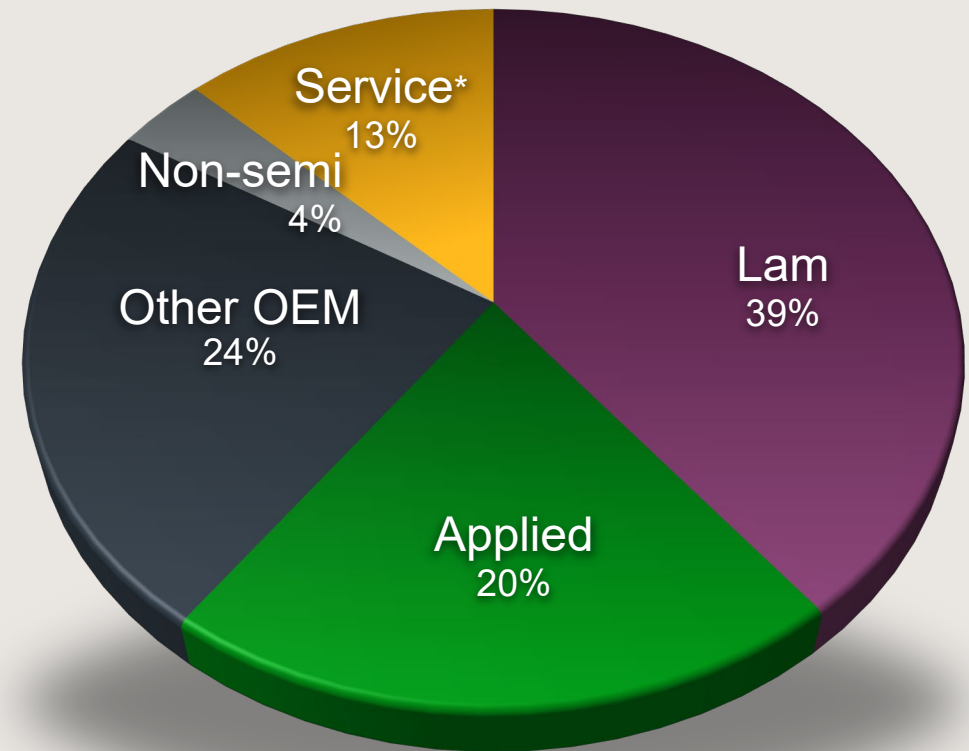


Industry and Customer Footprint (Q3'25)

UCT REVENUE BY SEGMENT



UCT REVENUE BY CUSTOMER



Strategic Global Footprint



GLOBAL PRESENCE IS A BENEFIT
FOR MAJOR CUSTOMERS

Total Available Market



OEMS

2025 TOTAL
CHIP MARKET

\$800B



FABs

2025 WFE

UCT PRODUCTS
\$28 - 33B

\$105 - 115B

UCT SERVICES
\$1.6 - 1.8B

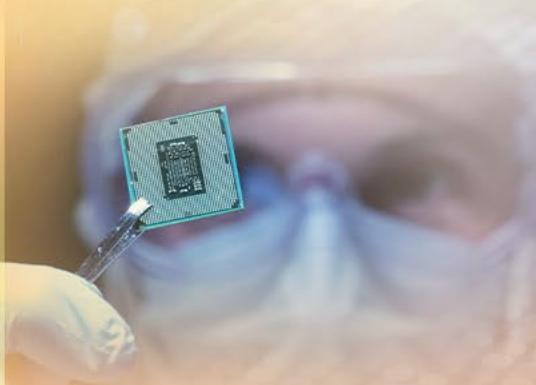
Product Division Opportunities

- Increase share in manufactured components
- Further penetration of current >10% customers
- Expand presence at other major OEM's
 - Goal to add additional >10% customers over the next several years
- Grow engagement with smaller customers
 - Further diversify revenue; leverage new high growth device markets (AI, 5G, IoT, and automotive)
 - Support domestic China market
- Opportunistic consolidation within fragmented supply chain

Service Division Opportunities

- Reduce cost of ownership utilizing advanced technology
 - Longer part life and improved yield through specialty coating
 - Higher tool productivity by chemical and thermal pre-conditioning parts
- Create integrated solutions across UCT's core competencies
- Improve efficiencies by leveraging part cleaning knowledge
 - Create value by efficiently managing customer spare parts
 - Utilize part lifecycle data to develop equipment uptime improvement
- Introduce proven Atomically Clean Surfaces to new customers

End Market Update



Foundry

INVESTMENT TO SUPPORT LONG-TERM DEMAND

- Leading edge continues investments, including advanced packaging & GAA to support AI
- Trailing edge spending pause to align segment demand



Logic

LOGIC SPENDING ACROSS WIDER BASE

- Inventories are stabilizing as global supply chains realign
- Cyclic recovery across end-markets continuing
- Fab construction aligning to demand across nodes & wafer sizes



3D NAND

NODE TRANSITIONS DRIVING SPEND

- Some strength for high-capacity AI solid state drives driving QLC adoption
- Leveraging technology upgrades to manage supply



DRAM

PROFITABILITY IMPROVING ON AI DEMAND

- HBM continues to drive fab and packaging spending
- Long term capacity drivers include DDR5 adoption and increasing content per device



FINANCIAL UPDATE Fall 2025

Q3'25 Key Takeaways

TOTAL
REVENUE
\$510.0M

GROSS
MARGIN*
17.0%

OPERATING
MARGIN*
5.7%

OPERATING
CASH FLOW
\$0.1M

CASH
BALANCE
\$314.1M

EPS*
\$0.28

PRODUCTS

Revenue • \$445.0M
Gross Margin* • 15.1%
Operating Margin* • 4.9%

SERVICES

Revenue • \$65.0M
Gross Margin* • 30.0%
Operating Margin* • 11.1%

Q4'25 Guidance

REVENUE

\$480M • \$530M

EPS

\$0.11 • \$0.31



Thank You

Reconciliation:

GAAP Net Income (loss) to Non-GAAP Net Income

\$ IN MILLIONS	FY'22	FY23	FY24	Q1'25	Q2'25	Q3'25	
Net income (Loss) per GAAP basis	40.4	(31.1)	23.7	(5.0)	(162.0)	(10.9)	1. Amortization of intangible assets related to the Company's business acquisitions
Amortization of intangible assets ⁽¹⁾	30.1	24.1	30.4	7.3	7.0	6.9	2. Represents severance, retention, operational alignments, employee separation, and costs related to facility closures
Restructuring charges ⁽²⁾	3.3	9.2	2.3	3.6	4.8	7.1	3. Represents compensation expense for stock granted to employees and directors
Stock-based compensation expense ⁽³⁾	19.3	12.5	17.8	2.6	7.1	4.6	4. Represents estimated costs related to certain legal proceedings
Legal-related costs ⁽⁴⁾	2.2	(0.4)	2.7	0.7	0.3	0.2	5. Represents acquisition activity costs
Acquisition related costs* ⁽⁵⁾	0.6	4.3	1.0	-	-	-	6. Adjustments related to the fair values of inventories, contingent consideration, purchase obligation and forward hedge contracts
Fair value related adjustments ⁽⁶⁾	-	4.0	(29.1)	(0.1)	-	-	7. Represents gain realized on the sale of land in South Korea and net loss on the divestiture of certain non-core subsidiary entities
Net loss (gain) on divestitures ⁽⁷⁾	77.4	-	-	-	-	-	8. Covid-19 related expenses incurred during the period
Covid-19 related expenses ⁽⁸⁾	2.9	-	-	-	-	-	9. Represents impact of value added tax ruling
VAT settlement ⁽⁹⁾	4.0	-	-	-	-	(0.2)	10. Represents the third-party transaction costs related to the amended credit agreement and the previously capitalized costs of extinguished debt
Debt refinancing costs expensed ⁽¹⁰⁾	-	-	4.0	-	-	1.1	11. Represents non-cash charges related to the impairment of goodwill
Impairment of goodwill ⁽¹¹⁾	-	-	-	-	151.1	-	12. Tax effect of items (1) through (11) above based on the non-GAAP tax rate
Income tax effect of non-GAAP adjustments ⁽¹²⁾	(22.2)	(10.2)	(6.1)	(2.8)	(34.1)	(4.5)	13. The Company's GAAP tax expense is generally higher than the Company's non-GAAP tax expense, primarily due to losses in the U.S. with full federal and state valuation allowances. The Company's non-GAAP tax rate and resulting non-GAAP tax expense considers the tax implications as if there was no federal or state valuation allowance position in effect
Income tax effect of valuation allowance ⁽¹³⁾	23.9	12.8	18.5	6.4	37.9	8.6	
Non-GAAP net income	181.9	25.2	65.2	12.7	12.1	12.9	

Reconciliation:

GAAP to Non-GAAP Earnings Per Diluted Share

	FY'22	FY23	FY24	Q1'25	Q2'25	Q3'25	
Net income (Loss) per GAAP basis	\$0.88	\$(0.70)	\$0.52	\$(0.11)	\$(3.58)	\$(0.24)	1. Amortization of intangible assets related to the Company's business acquisitions
Amortization of intangible assets ⁽¹⁾	\$0.66	\$0.54	\$0.67	\$0.16	\$0.15	\$0.15	2. Represents severance, retention, operational alignments, employee separation, and costs related to facility closures
Restructuring charges ⁽²⁾	\$0.07	\$0.20	\$0.05	\$0.08	\$0.10	\$0.16	3. Represents compensation expense for stock granted to employees and directors
Stock-based compensation expense ⁽³⁾	\$0.42	\$0.28	\$0.39	\$0.06	\$0.16	\$0.10	4. Represents estimated costs related to certain legal proceedings
Legal-related costs ⁽⁴⁾	\$0.05	\$(0.01)	\$0.06	\$0.01	\$0.01	\$0.00	5. Represents acquisition activity costs
Acquisition related costs* ⁽⁵⁾	\$0.01	\$0.10	\$0.02	-	-	-	6. Adjustments related to the fair values of inventories, contingent consideration, purchase obligation and forward hedge contracts
Fair value related adjustments ⁽⁶⁾	-	\$0.09	\$(0.64)	\$(0.00)	-	-	7. Represents gain realized on the sale of land in South Korea and net loss on the divestiture of certain non-core subsidiary entities
Net loss (gain) on divestitures ⁽⁷⁾	\$1.69	-	-	-	-	-	8. Covid-19 related expenses incurred during the period
Covid-19 related expenses ⁽⁸⁾	\$0.06	-	-	-	-	-	9. Represents impact of value added tax ruling
VAT settlement ⁽⁹⁾	\$0.09	-	-	-	-	\$0.00	10. Represents the third-party transaction costs related to the amended credit agreement and the previously capitalized costs of extinguished debt
Debt refinancing costs expensed ⁽¹⁰⁾	-	-	\$0.09	-	-	\$0.02	11. Represents non-cash charges related to the impairment of goodwill
Impairment of goodwill ⁽¹¹⁾	-	-	-	-	\$3.34	-	12. Tax effect of items (1) through (11) above based on the non-GAAP tax rate
Income tax effect of non-GAAP adjustments ⁽¹²⁾	\$(0.49)	\$(0.23)	\$(0.13)	\$(0.06)	\$(0.75)	\$(0.10)	13. The Company's GAAP tax expense is generally higher than the Company's non-GAAP tax expense, primarily due to losses in the U.S. with full federal and state valuation allowances. The Company's non-GAAP tax rate and resulting non-GAAP tax expense considers the tax implications as if there was no federal or state valuation allowance position in effect
Income tax effect of valuation allowance ⁽¹³⁾	\$0.52	\$0.29	\$0.41	\$0.14	\$0.84	\$0.19	
Non-GAAP net earnings	\$3.98	\$0.56	\$1.44	\$0.28	\$0.27	\$0.28	
Weighted Avg. number of diluted shares (in Millions)	45.7	45.1	45.3	45.4	45.3	45.6	