

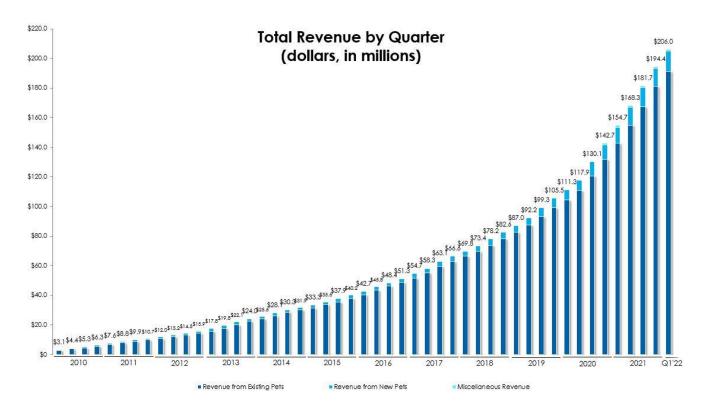
Trupanion Reports First Quarter 2022 Results

SEATTLE, WA. April 28, 2022 -- <u>Trupanion</u>, Inc. (Nasdaq: TRUP), the leading provider of medical insurance for cats and dogs, today announced financial results for the first quarter ended March 31, 2022.

"Q1 was a solid growth quarter, benefiting from another quarter of record pet additions and consistently strong levels of retention in our subscription business," said Darryl Rawlings, founder and chief executive officer of Trupanion. "A quarter of the way through our 60-month plan, we continue to advance several long-term initiatives."

First Quarter 2022 Financial and Business Highlights

- Total revenue was \$206.0 million, an increase of 33% compared to the first quarter of 2021.
- Total enrolled pets (including pets from our other business segment) was 1,267,253 at March 31, 2022, an increase of 34% over the first quarter of 2021.
- Subscription business revenue was \$139.8 million, an increase of 23% compared to the first quarter of 2021.
- Subscription enrolled pets was 736,691 at March 31, 2022, an increase of 21% over the first quarter of 2021.
- Net loss was \$(8.9) million, or \$(0.22) per basic and diluted share, compared to net loss of \$(12.4) million, or \$(0.31) per basic and diluted share, in the first quarter of 2021. Net loss per share is inclusive of share-based compensation expense per share of \$0.19 and \$0.21 for the periods ended March 31, 2022 and March 31, 2021, respectively.
- Adjusted EBITDA was \$1.2 million, compared to adjusted EBITDA of \$(1.1) million in the first quarter of 2021.
- Operating cash flow was \$(3.6) million and free cash flow was \$(7.1) million in the first quarter of 2022. This compared to operating cash flow of \$(1.7) million and free cash flow of \$(4.6) million in the first quarter of 2021.



Conference Call

Trupanion's management will host a conference call today to review its first quarter 2022 results. The call is scheduled to begin shortly after 1:30 p.m. PT/ 4:30 p.m. ET. A live webcast will be accessible through the Investor Relations section of Trupanion's website at http://investors.trupanion.com and will be archived online for 3 months upon completion of the conference call. Participants can access the conference call by dialing 1-877-407-0784 (United States) or 1-201-689-8560 (International). A telephonic replay of the call will also be available after the completion of the call, by dialing 1-844-512-2921 (United States) or 1-412-317-6671 (International) and entering the replay pin number: 13728409.

About Trupanion

Trupanion is a leader in medical insurance for cats and dogs throughout the United States, Canada and Australia with over 700,000 pets enrolled. For over two decades, Trupanion has given pet owners peace of mind so they can focus on their pet's recovery, not financial stress. Trupanion is committed to providing pet owners with the highest value in pet medical insurance with unlimited payouts for the life of their pets. With its proprietary software, Trupanion is the only provider with the technology to pay veterinarians directly in minutes at the time of checkout. Trupanion is listed on NASDAQ under the symbol "TRUP". The company was founded in 2000 and is headquartered in Seattle, WA. Trupanion policies are issued, in the United States, by its wholly-owned insurance entity American Pet Insurance Company and, in Canada, by Omega General Insurance Company. Trupanion Australia is a partnership between Trupanion and Hollard Insurance Company. For more information, please visit trupanion.com.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 relating to, among other things, expectations, plans, prospects and financial results for Trupanion, including, but not limited to, its expectations regarding its ability to continue to grow its enrollments and revenue, implement its alliance with Aflac and otherwise execute its business plan. These forward-looking statements are based upon the current expectations and beliefs of Trupanion's management as of the date of this press release, and are subject to certain risks and uncertainties that could cause actual

results to differ materially from those described in the forward-looking statements. All forward-looking statements made in this press release are based on information available to Trupanion as of the date hereof, and Trupanion has no obligation to update these forward-looking statements.

In particular, the following factors, among others, could cause results to differ materially from those expressed or implied by such forward-looking statements: the ability to achieve or maintain profitability and/or appropriate levels of cash flow in future periods; the ability to keep growing our membership base and revenue; the accuracy of assumptions used in determining appropriate member acquisition expenditures; the severity and frequency of claims; the ability to maintain high retention rates; the accuracy of assumptions used in pricing medical plan subscriptions and the ability to accurately estimate the impact of new products or offerings on claims frequency; actual claims expense exceeding estimates; regulatory and other constraints on the ability to institute, or the decision to otherwise delay, pricing modifications in response to changes in actual or estimated claims expense; the effectiveness and statutory or regulatory compliance of our Territory Partner model and of our Territory Partners, veterinarians and other third parties in recommending medical plan subscriptions to potential members; the ability to retain existing Territory Partners and increase the number of Territory Partners and active hospitals; compliance by us and those referring us members with laws and regulations that apply to our business, including the sale of a pet medical plan; the ability to maintain the security of our data; fluctuations in the Canadian currency exchange rate; the ability to protect our proprietary and member information; the ability to maintain our culture and team; the ability to maintain the requisite amount of riskbased capital; our ability to implement and maintain effective controls, including over financial reporting; the ability to protect and enforce Trupanion's intellectual property rights; the ability to successfully implement our alliance with Aflac; the ability to continue key contractual relationships with third parties; third-party claims including litigation and regulatory actions; the ability to recognize benefits from investments in new solutions and enhancements to Trupanion's technology platform and website; and our ability to retain key personnel.

For a detailed discussion of these and other cautionary statements, please refer to the risk factors discussed in filings with the Securities and Exchange Commission (SEC), including but not limited to, Trupanion's Annual Report on Form 10-K for the year ended December 31, 2021 and any subsequently filed reports on Forms 10-Q and 8-K. All documents are available through the SEC's Electronic Data Gathering Analysis and Retrieval system at www.sec.gov or the Investor Relations section of Trupanion's website at https://investors.trupanion.com.

Non-GAAP Financial Measures

Trupanion's stated results may include certain non-GAAP financial measures. These non-GAAP financial measures may not provide information that is directly comparable to that provided by other companies in its industry as other companies in its industry may calculate or use non-GAAP financial measures differently. In addition, there are limitations in using non-GAAP financial measures because the non-GAAP financial measures are not prepared in accordance with GAAP, may be different from non-GAAP financial measures used by other companies and exclude expenses that may have a material impact on Trupanion's reported financial results. The presentation and utilization of non-GAAP financial measures is not meant to be considered in isolation or as a substitute for the directly comparable financial measures prepared in accordance with GAAP. Trupanion urges its investors to review the reconciliation of its non-GAAP financial measures to the most directly comparable GAAP financial measures in its consolidated financial statements, and not to rely on any single financial or operating measure to evaluate its business. These reconciliations are included below and on Trupanion's Investor Relations website.

Because of varying available valuation methodologies, subjective assumptions and the variety of equity instruments that can impact a company's non-cash expenses, Trupanion believes that providing various non-GAAP financial measures that exclude stock-based compensation expense and depreciation and amortization expense allows for more

meaningful comparisons between its operating results from period to period. Trupanion offsets new pet acquisition expense with sign-up fee revenue in the calculation of net acquisition cost because it collects sign-up fee revenue from new members at the time of enrollment and considers it to be an offset to a portion of Trupanion's new pet acquisition expense. Trupanion believes this allows it to calculate and present financial measures in a consistent manner across periods. Trupanion's management believes that the non-GAAP financial measures and the related financial measures derived from them are important tools for financial and operational decision-making and for evaluating operating results over different periods of time.

Trupanion, Inc. Consolidated Statements of Operations (in thousands, except share data)

(in thousands, except share)	-	Three Months Ended March 31,						
	2022	2021						
	(un	audited)						
Revenue:								
Subscription business	\$ 139,83	9 \$ 113,292						
Other business	66,16	41,393						
Total revenue	205,99	9 154,685						
Cost of revenue:								
Subscription business ⁽¹⁾	115,26	3 95,537						
Other business	60,84	2 38,048						
Total cost of revenue ⁽²⁾	176,10	5 133,585						
Operating expenses:								
Technology and development(1)	5,22	9 3,731						
General and administrative ⁽¹⁾	9,36	7,216						
New pet acquisition expense ⁽¹⁾	21,62	7 19,704						
Depreciation and amortization	2,71	7 3,093						
Total operating expenses	38,93	9 33,744						
Loss from investment in joint venture	(6	(85)						
Operating loss	(9,11	4) (12,729)						
Interest expense	7	9 (2)						
Other income, net	(31	4) (62)						
Loss before income taxes	(8,87	(12,665)						
Income tax benefit	(2	(217)						
Net loss	\$ (8,85	(12,448)						
Net loss per share:								
Basic and diluted	\$ (0.2	(0.31)						
Weighted average shares of common stock outstanding:								
Basic and diluted	40,581,98	39,700,454						
(1)Includes stock-based compensation expense as follows:	Three Month	s Ended March 31,						
	2022	2021						
Cost of revenue	\$ 1,83	6 \$ 3,234						
Technology and development	90	8 664						
General and administrative	2,42	3 1,819						
New pet acquisition expense	2,38	2,731						
Total stock-based compensation expense		9 \$ 8,448						

⁽²⁾The breakout of cost of revenue between veterinary invoice expense and other cost of revenue is as follows:

	Th	Three Months Ended March 31				
		2022	2021			
Veterinary invoice expense	\$	144,926	\$	109,870		
Other cost of revenue		31,179		23,715		
Total cost of revenue	\$	176,105	\$	133,585		

Trupanion, Inc. Consolidated Balance Sheets (in thousands, except share data)

Current assest: Carbon assest Carbon ass			ch 31, 2022 naudited)	Decei	mber 31, 2021
Cash and cash equivalents \$ 122,462 \$ 87,400 Short-term investments 136,571 126,012 Accounts and other receivables, net of allowance for doubtful accounts of \$358 at March 31, 2022 and \$342 at December 31, 2021 189,035 165,217 Prepaid expenses and other assets 11,488 12,325 Total current assets 462,556 390,954 Restricted cash 13,470 13,469 Long-term investments, at fair value 7,384 7,061 Property and equipment, net 80,368 77,950 Untragible assets, net 21,317 22,663 Other long-term assets 17,722 17,776 Goodwill 31,794 32,709 Total assets 5,363,611 \$562,582 Liabilities and stockholders' equity \$5,5795 \$8,952 Accounts payable \$5,795 \$8,952 Accounts payable \$5,795 \$8,952 Accounts debt - current portion 609 - Long-term debt - current portion 609 - Total current liabilities 2,690 2,827	Assets	, 20			
Short-term investments 136,571 126,012 Accounts and other receivables, net of allowance for doubtful accounts of \$358 at March 31, 2022 and \$342 at December 31, 2021 189,035 165,217 Prepaid expenses and other assets 14,488 12,325 Total current assets 462,556 390,954 Restricted cash 13,470 13,460 Long-term investments, at fair value 7,384 7,061 Property and equipment, net 80,368 77,950 Intangible assets, net 117,722 117,772 117,776 Goodwill 31,794 32,709 1 Total assets \$ 63,611 \$ 62,582 Liabilities and stockholders' equity Current liabilities 29,746 28,162 Reserve for veterinary invoices \$ 5,795 \$ 8,952 Accounts payable \$ 5,795 \$ 8,952 Accuruel liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt 53,662 —	Current assets:				
Accounts and other receivables, net of allowance for doubtful accounts of \$358 at March 31, 2022 and \$342 at December 31, 2021	Cash and cash equivalents	\$	122,462	\$	87,400
31, 2022 and \$342 at December 31, 2021 189,035 165,217 Prepaid expenses and other assets 114,488 12,325 Total current assets 462,556 390,958 Restricted cash 13,470 13,469 Long-term investments, at fair value 7,384 7,061 Property and equipment, net 80,368 77,950 Intangible assets, net 21,317 22,663 Other long-term assets 17,722 17,776 Goodwill 31,794 32,709 Total assets 5,634,611 \$ 562,582 Liabilities and stockholders' equity 20,706 \$ 8,952 Accrued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,99 146,911 Long-term debt - current portion 609 - Total current liabilities 245,664 223,696 Long-term debt 306,078 23,852 Other liabilities 40,622 3,859 Total liabilities	Short-term investments		136,571		126,012
Total current assets 462,556 390,954 Restricted cash 13,470 13,469 Long-term investments, at fair value 7,384 7,061 Property and equipment, net 80,368 77,950 Intangible assets, net 21,317 22,663 Other long-term assets 17,722 17,776 Goodwill 31,794 32,709 Total assets 5634,611 562,582 Lishilities and stockholders' equity 85,5795 8,952 Accounts payable \$5,795 8,952 Accounts payable \$5,795 8,952 Accrued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt - current portion 609 - Total current liabilities 245,664 223,696 Long-term debt rournent portion 609 2,827 Other liabilities 306,078 2,827 Other liabilities 306,078 233,382 </td <td></td> <td></td> <td>189,035</td> <td></td> <td>165,217</td>			189,035		165,217
Restricted cash 13,470 13,460 Long-term investments, at fair value 7,384 7,061 Property and equipment, net 80,368 77,950 Intangible assets, net 21,317 22,663 Other long-term assets 17,722 17,776 Goodwill 31,794 32,709 Total assets 5 634,611 5 562,582 Liabilities and stockholders' equity Current liabilities: Accounts payable \$ 5,795 \$ 8,952 Accrued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt - current portion 609 — Total current liabilities 245,664 223,696 Long-term debt 33,662 — Deferred ax liabilities 2,690 2,827 Other liabilities 306,078 233,829 Total laurent liabilities 306,078 230,828 Volument liabilities <	Prepaid expenses and other assets		14,488		12,325
Cong-term investments, at fair value	Total current assets		462,556		390,954
Property and equipment, net 80,368 77,950 Intangible assets, net 21,317 22,663 Other long-term assets 17,722 17,776 Goodwill 31,794 32,700 Total assets 634,611 \$ 562,828 Liabilities and stockholders' equity Current liabilities Accounts payable \$ 5,795 \$ 8,952 Accrued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,999 146,911 Long-term debt - current portion 609 Total current liabilities 245,664 223,696 Long-term debt - current portion 53,662 Deferred tax liabilities 2,690 2,827 Other liabilities 30,607 3,859 Total laibilities 30,607 3,859 Total liabilities 30,607 3,859 Total liabilities 4,062 3,859 Total liabilities 30,007	Restricted cash		13,470		13,469
Intangible assets, net 21,317 22,663 Other long-term assets 17,722 17,776 Goodwill 31,794 32,709 Total assets \$ 634,611 \$ 562,582 Liabilities and stockholders' equity Current liabilities: Accurued liabilities and other current liabilities \$ 5,795 \$ 8,952 Accurued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt - current portion 609 — Total current liabilities 245,664 223,696 Long-term debt 33,662 — Deferred tax liabilities 2,690 2,827 Other liabilities 4,062 3,859 Total liabilities 306,078 230,382 Stockholders' equity: — — Common stock: 50,00001 par value per share, 10,000,000 shares authorized; 41,644,656 and 40,711,491 issued and outstanding at March 31, 2022; 41,408,350 and 40,475,185 shares issued and outstanding at March 31, 2022; 41,408,350 and 40,475,185 sha	Long-term investments, at fair value		7,384		7,061
Other long-term assets 17,722 17,76 Goodwill 31,794 32,709 Total assets \$ 634,611 \$ 562,582 Liabilities and stockholders' equity Current liabilities: Accounts payable \$ 5,795 \$ 8,952 Accordiliabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt - current portion 609 — Total current liabilities 245,664 223,696 Long-term debt 33,662 — Deferred tax liabilities 2,690 2,827 Other liabilities 306,078 230,382 Stockholders' equity: 2 2 2 Common stock: \$0,00001 par value per share, 100,000,000 shares authorized; 41,644,656 and 40,711,491 issued and outstanding at March 31, 2022; 41,408,350 and 40,475,185 shares issued and outstanding at March 31, 2022; 41,408,350 and 40,475,185 shares issued and outstanding at March 31, 2022, 41,408,350 and 40,475,185 shares issued and outstanding at March 31, 2022, 41,408,350 and 40,475,185 shares issued and outstanding at March 31, 2022, 41,408,350 and 40,475,185 sh	Property and equipment, net		80,368		77,950
Goodwill 31,794 32,709 Total assets \$ 634,611 \$ 562,582 Liabilities and stockholders' equity Current liabilities \$ 5,795 \$ 8,952 Accounts payable \$ 5,795 \$ 8,952 Accrued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt - current portion 609 — Total current liabilities 245,664 223,696 Long-term debt 5,362 — Deferred tax liabilities 2,690 2,827 Other liabilities 2,690 2,827 Other liabilities 306,078 230,382 Stockholders' equity: 306,078 230,382 Stockholders' equity: — — Common stock: \$0,00001 par value per share, 100,000,000 shares authorized; 41,644,656 and 40,711,491 issued and outstanding at March 31, 2022; 41,408,350 and 40,475,185 shares issued and outstanding at December 31, 2021 — — Preferred stock: \$0,00001 par value per share, 10,000,000 shares authorized; no shares i	Intangible assets, net		21,317		22,663
Goodwill 31,794 32,709 Total assets 6 34,611 5 562,582 Liabilities and stockholders' equity Urrent liabilities Coccounts payable 5,795 8,852 Accurued liabilities and other current liabilities 29,746 28,162 Reserve for veterinary invoices 38,524 39,671 Deferred revenue 170,990 146,911 Long-term debt - current portion 609 Total current liabilities 245,664 223,696 Long-term debt 5,662 Deferred tax liabilities 2,690 2,827 Other liabilities 306,78 230,382 Total liabilities 306,78 230,382 Stockholders' equity 306,78 230,382 Stockholders' equity Preferred atock: \$0,00001 par value per share, 100,000,000 shares authorized; 41,644,656 and 40,711,491 issued and outstanding at March 31,2022; 41,408,350 and 40,475,185 Preferred stock: \$0,00001 par value per share, 10,000,000 shares authorized; no shares issued and outstanding at December 31, 2021 472,878	Other long-term assets		17,722		17,776
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Common stock: \$0.00001 par value per share, 100,000,000 shares authorized; 41,644,656 and 40,711,491 issued and outstanding at March 31, 2022; 41,408,350 and 40,475,185 shares issued and outstanding at December 31, 2021 — — Preferred stock: \$0.00001 par value per share, 10,000,000 shares authorized; no shares issued and outstanding — — Additional paid-in capital 472,878 466,792 Accumulated other comprehensive loss 2,179 3,077 Accumulated deficit (135,745) (126,890) Treasury stock, at cost: 933,165 shares at March 31, 2022 and December 31, 2021 (10,779) (10,779) Total stockholders' equity 328,533 332,200			306,078		230,382
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Accumulated other comprehensive loss 2,179 3,077 Accumulated deficit (135,745) (126,890) Treasury stock, at cost: 933,165 shares at March 31, 2022 and December 31, 2021 (10,779) (10,779) Total stockholders' equity 328,533 332,200	· · · · · · · · · · · · · · · · · · ·		_		_
Accumulated other comprehensive loss 2,179 3,077 Accumulated deficit (135,745) (126,890) Treasury stock, at cost: 933,165 shares at March 31, 2022 and December 31, 2021 (10,779) (10,779) Total stockholders' equity 328,533 332,200	Additional paid-in capital		472,878		466,792
Treasury stock, at cost: 933,165 shares at March 31, 2022 and December 31, 2021 (10,779) (10,779) Total stockholders' equity 328,533 332,200	Accumulated other comprehensive loss				3,077
Treasury stock, at cost: 933,165 shares at March 31, 2022 and December 31, 2021 (10,779) (10,779) Total stockholders' equity 328,533 332,200	Accumulated deficit				
Total stockholders' equity 328,533 332,200	Treasury stock, at cost: 933,165 shares at March 31, 2022 and December 31, 2021				(10,779)
	Total stockholders' equity				
	Total liabilities and stockholders' equity	\$	634,611	\$	562,582

Trupanion, Inc. Consolidated Statements of Cash Flows (in thousands)

	Three Months Ended March 31,					
		2022	2021			
		(unaua	lited)	ted)		
Operating activities						
Net loss	\$	(8,855)	\$ (12,4	,448		
Adjustments to reconcile net loss to cash provided by operating activities:						
Depreciation and amortization		2,717	3,0	,093		
Stock-based compensation expense		7,549	8,4	,448		
Other, net		(79)	(2	(230)		
Changes in operating assets and liabilities:						
Accounts and other receivables		(23,815)	(18,8	,805		
Prepaid expenses and other assets		(2,060)	(1,3	,331		
Accounts payable, accrued liabilities, and other liabilities		(1,806)		35		
Reserve for veterinary invoices		(1,213)	1,1	,179		
Deferred revenue		23,972	18,3	,324		
Net cash used in operating activities		(3,590)	(1,7	,735		
Investing activities						
Purchases of investment securities		(22,892)	(12,1	,157		
Maturities of investment securities		12,199	10,4	,478		
Purchases of property and equipment		(3,553)	(2,8	,883		
Other		(5)		(40		
Net cash used in investing activities		(14,251)	(4,6	,602		
Financing activities						
Proceeds from debt financing, net of financing fees		54,463		_		
Proceeds from exercise of stock options		600	1,2	,238		
Shares withheld to satisfy tax withholding		(2,298)		,881		
Net cash provided by (used in) financing activities		52,765		(643		
Effect of foreign exchange rate changes on cash, cash equivalents, and restricted cash, net		139		230		
Net change in cash, cash equivalents, and restricted cash		35,063		,750		
Cash, cash equivalents, and restricted cash at beginning of period		100,869	146,1			
Cash, cash equivalents, and restricted cash at end of period	\$	135,932	\$ 139,4			

The following table sets forth our key operating metrics:

	Three Months Ended												
	Mar. 31, 2022	Dec. 31, 2021	Sept. 30, 2021	Jun. 30, 2021	Mar. 31, 2021	Dec. 31, 2020	Sept. 30, 2020	Jun. 30, 2020					
Total Business:													
Total pets enrolled (at period end)	1,267,253	1,176,778	1,104,376	1,024,226	943,854	862,928	804,251	744,727					
Subscription Business:													
Total subscription pets enrolled (at period end)	736,691	704,333	676,463	643,395	609,835	577,957	552,909	529,400					
Monthly average revenue per pet	\$ 64.21	\$ 63.89	\$ 63.60	\$ 63.69	\$ 62.97	\$ 62.03	\$ 60.87	\$ 59.40					
Lifetime value of a pet, including fixed expenses	\$ 730	\$ 717	\$ 697	\$ 681	\$ 684	\$ 653	\$ 615	\$ 597					
Average pet acquisition cost (PAC)	\$ 301	\$ 306	\$ 280	\$ 284	\$ 279	\$ 272	\$ 261	\$ 199					
Average monthly retention	98.75 %	98.74 %	98.72 %	98.72 %	98.73 %	98.71 %	98.69 %	98.66 %					

The following table reflects the reconciliation of cash provided by operating activities to free cash flow (in thousands):

	Three Mont March					
	2022	2021				
Net cash used in operating activities	\$ (3,590)	\$ (1,735)				
Purchases of property and equipment	 (3,553)	(2,883)				
Free cash flow	\$ (7,143)	\$ (4,618)				

The following table reflects the reconciliation between GAAP and non-GAAP measures (in thousands except percentages):

	Three Months Ended March 31,				
		2022		2021	
Veterinary invoice expense	\$	144,926	\$	109,870	
Less:					
Stock-based compensation expense ¹		(1,173)		(2,299)	
Other business cost of paying veterinary invoices		(44,336)		(26,144)	
Subscription cost of paying veterinary invoices (non-GAAP)	\$	99,417	\$	81,427	
% of subscription revenue		71.1 %		71.9 %	
Other cost of revenue	\$	31,179	\$	23,715	
Less:					
Stock-based compensation expense ¹		(631)		(935)	
Other business variable expenses		(16,506)		(11,904)	
Subscription variable expenses (non-GAAP)	\$	14,042	\$	10,876	
% of subscription revenue		10.0 %		9.6 %	
Technology and development expense	\$	5,229	\$	3,731	
General and administrative expense		9,366		7,216	
Less:					
Stock-based compensation expense ¹		(3,226)		(2,483)	
Business combination transaction costs		_		(82)	
Development expenses ²		(1,258)		(821)	
Fixed expenses (non-GAAP)	\$	10,111	\$	7,561	
% of total revenue		4.9 %		4.9 %	
New pet acquisition expense	\$	21,627	\$	19,704	
Less:					
Stock-based compensation expense ¹		(2,328)		(2,731)	
Other business pet acquisition expense		(109)		(171)	
Subscription acquisition cost (non-GAAP)	\$	19,190	\$	16,802	
% of subscription revenue		13.7 %		14.8 %	

¹Trupanion employees may elect to take restricted stock units in lieu of cash payment for their bonuses. We account for such expense as stock-based compensation according to GAAP, but we do not include it in any non-GAAP adjustments. Stock-based compensation associated with bonuses was approximately \$0.2 million for the three months ended March 31, 2022.

²As we enter the next phase of our growth, we expect to invest in initiatives that are pre-revenue, including adding new products and international expansion. These development expenses are costs related to product exploration and development that are pre-revenue and historically have been insignificant. We view these activities as uses of our adjusted operating income separate from pet acquisition spend.

The following table reflects the reconciliation of new pet acquisition expense, previously called "sales and marketing", to acquisition cost and net acquisition cost (in thousands):

	Three Months Ended												
	· · · · · · · · · · · · · · · · · · ·		Sept. 30, 2021	Jun. 30, 2021	Mar. 31, 2021	Dec. 31, 2020	Sept. 30, 2020	Jun. 30, 2020					
New pet acquisition expense	\$ 21,627	\$ 19,845	\$ 19,708	\$ 19,390	\$ 19,704	\$ 14,809	\$ 13,344	\$ 9,242					
Excluding:													
Stock-based compensation expense	(2,328)	(2,136)	(2,112)	(2,181)	(2,731)	(801)	(741)	\$ (675)					
Acquisition cost	19,299	17,709	17,596	17,209	16,973	14,008	12,603	\$ 8,567					
Net of:													
Sign-up fee revenue	(1,202)	(1,162)	(1,268)	(1,260)	(1,264)	(919)	(827)	\$ (781)					
Other business segment pet acquisition expense	(109)	(76)	(134)	(118)	(171)	(201)	(265)	\$ (191)					
Net acquisition cost	\$ 17,988	\$ 16,471	\$ 16,194	\$ 15,831	\$ 15,538	\$ 12,888	\$ 11,511	\$ 7,595					

The following table reflects the reconciliation of adjusted EBITDA to net income (loss) (in thousands):

	Three Months Ended															
		,				Sept. 30, J 2021		Jun. 30, N		Mar. 31, 2021		Dec. 31, 2020		Sept. 30, 2020		ın. 30, 2020
Net (loss) income	\$	(8,855)	\$	(7,042)	\$	(6,819)	\$	(9,221)	\$	(12,448)	\$	(3,502)	\$	(2,558)	\$	1,353
Excluding:																
Stock-based compensation expense		7,358		6,808		6,443		6,527		8,448		2,602		2,430		2,227
Depreciation and amortization expense		2,717		2,770		2,944		3,158		3,093		2,301		1,666		1,723
Interest income		(97)		(80)		(85)		(84)		(88)		(83)		(74)		(134)
Interest expense		79		9		_		3		(2)		337		324		341
Other non-operating expenses		_		_		(1)		3		_		1		2		44
Income tax (benefit) expense		(24)		1,034		(312)		(195)		(217)		44		26		17
Business combination transaction costs		_		_		_		_		82		522		_		_
(Gain) loss from equity method investment					,			6								(117)
Adjusted EBITDA	\$	1,178	\$	3,499	\$	2,170	\$	197	\$	(1,132)	\$	2,222	\$	1,816	\$	5,454

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