

2026 ANNUAL MEETING OF SHAREHOLDERS**RULES OF CONDUCT**

Welcome to S&P Global Inc.'s 2026 Annual Meeting of Shareholders (the "Annual Meeting"). We are holding a virtual-only meeting via live webcast. In the interest of a productive and orderly meeting, we ask that you abide by the following Rules of Conduct:

1. The only business matters to be conducted at the Annual Meeting are the matters set forth in the Notice of Annual Meeting of Shareholders and the Proxy Statement dated March 31, 2026 (the "Notice").
2. The Annual Meeting will be conducted by the Chairman of the Board, and in his or her absence a Lead Independent Director, and in his or her absence a Chair appointed by the Board, who will preside and make determinations with respect to the conduct of the Annual Meeting.
3. Because this is a meeting of shareholders, only shareholders of record on March 23, 2026, the record date, or their duly authorized proxies, are permitted to vote and submit questions at the Annual Meeting. If you have submitted your proxy prior to the start of the Annual Meeting, your vote has been received by our inspector of elections and you do not need to take any further action at the Annual Meeting to vote your shares, unless you wish to revoke or change your vote.
4. To vote and submit written questions during the Annual Meeting, shareholders must login as a "Shareholder" and provide their unique 15-digit control number, as prompted. A shareholder may choose to attend as a "Guest" in "listen-only" mode but will not be able to vote or submit questions during the Annual Meeting. To access the Annual Meeting online, please go to <http://meetnow.global/MQJTHK2>.
5. Shareholders may vote during the Annual Meeting on the virtual meeting website. Voting will be available until the polls close immediately after the presentation of the matters for shareholder consideration.
6. The proposals for shareholder vote will be considered sequentially in the order they are set forth in the Notice. During the presentation of shareholder proposals, shareholder proponents (or their representatives) will be provided an opportunity to present their proposal telephonically live during the Annual Meeting. Proponents or their representatives should restrict their comments to the shareholder proposal being presented. Proponents or their representatives are required to limit the introduction of their proposal and any additional remarks to two minutes following the Company's invitation to proceed. In order to present any shareholder proposal, the presenter must have checked in with the virtual meeting host and verified that the presenter is the proponent or a duly authorized representative. If neither the proponent nor an authorized representative has checked in at the Annual Meeting, we will presume that the proponent is not present. In that case, the shareholder proposal will not be deemed properly presented.
7. We welcome questions from shareholders. Shareholders of record with a control number will have the opportunity to submit questions both prior to and during the Annual Meeting.
 - a. Shareholders may submit questions in advance of the Annual Meeting by emailing their question(s) to the Corporate Secretary at corporate.secretary@spglobal.com no later than May 19, 2026. Please include "Annual Meeting Question" in the subject line and provide your name and proof of ownership or 15-digit control number. Shareholders may submit questions during the Annual Meeting on the virtual meeting website. To do so, please log into the virtual meeting website as a "Shareholder"

using your 15-digit control number and submit your question(s) by selecting the “Q&A” icon on the meeting center screen and entering your question(s) in the field provided. Please also select the topic of your question from the options provided and hit the “send” button to submit your question.

- b. For all shareholder questions, please provide your name, location (city and state) and organization, state whether you are a shareholder yourself or represent a shareholder, and, if applicable, the specific proposal to which your question relates. In order to facilitate responses and discussion, each question should be succinct and limited to one topic.
8. In order to answer as many shareholder-submitted questions that comply with these Rules of Conduct as time permits, substantially similar questions may be summarized and grouped together to provide a single response and avoid repetition. We will limit each shareholder to two questions. Due to the allotted time for the Annual Meeting, we may be unable to answer all questions.
 9. Shareholders’ views and comments are welcome, but the Chair will not address questions that are:
 - a. Not directly relevant to the business of the meeting;
 - b. Related to material non-public information of S&P Global, including guidance or other forward-looking financial performance information;
 - c. Related to pending or threatened litigation or regulatory proceedings;
 - d. Repetitious of statements already made by other persons;
 - e. Derogatory references to individuals or that are otherwise disrespectful;
 - f. Personal in nature;
 - g. Unduly prolonged (i.e., longer than one minute); or
 - h. Out of order or not otherwise suitable for the conduct of the Annual Meeting, as determined by the Chair or Corporate Secretary in their reasonable judgment.

Additionally, the Chair will stop discussions relating to proposals that were not previously submitted properly under SEC Rule 14a-8 or in accordance with the Company’s by-laws.

10. In the event of disorder, technical malfunction, or other significant problem that disrupts the Annual Meeting, the Chair may adjourn, recess, or expedite the Annual Meeting, or take such other action that the Chair determines is appropriate in light of the circumstances. In such case, please stay connected to the virtual meeting website for at least 15 minutes. If the disruption persists and the online meeting has not resumed at such time, additional information may be found on the Company’s Investor Relations website at www.spglobal.com/proxy.
11. The Annual Meeting contains proprietary and copyrighted materials. You may not record, rebroadcast, stream, post, modify, distribute or reproduce all or any portion of the meeting in any manner or format, in each case, without first obtaining the Company’s prior written consent (which may be withheld in its sole discretion). S&P Global will webcast the Annual Meeting and a replay of the Annual Meeting will be available on our website for one year from the date of the meeting.

We appreciate your participation, and your fellow shareholders will appreciate your courtesy in observing these Rules of Conduct.