Net leverage ratio as of Q1 2023 was 4.7x

Reconciliation of LTM Q1 Fiscal 2023 Net Income to Debt Agreement Adjusted EBITDA

($ thousands)	Nine months ended Dec 31, 2022	Three months ended Apr 1, 2023	Twelve months ended Apr 1, 2023
Net Income	$8,745	$29,749	$38,494
Income tax expense	12,199	10,971	23,170
Interest expense, net	88,743	38,141	126,884
Depreciation and amortization	114,133	38,198	152,331
EBITDA	**$223,820**	**$117,059**	**$340,879**
Acquisition related costs[(a)]	10,986	1,847	12,833
Non-core items and project costs, net[(b)]	19,375	1,824	21,199
Straight-line rent adjustment[(c)]	10,872	4,365	15,237
Equity-based compensation expense[(d)]	17,965	2,564	20,529
Foreign currency transaction loss (gain), net[(e)]	16,197	(1,675)	14,522
Bad debt recovery[(f)]	(449)		(449)
Asset sale leaseback loss, impairment and closed store expenses[(g)]	96,491	1,844	98,335
Adjusted EBITDA	**$395,257**	**$127,828**	**$523,085**
Acquisition EBITDA adjustments[(h)]			15,427
Run Rate adjustments related to store opening and closings[(i)]			14,910
Other adjustments permitted under Debt Agreement			10,875
Debt Agreement Adjusted EBITDA			**$564,297**

($ thousands)	**April 1, 2023**
Total Debt	$2,849,756
Less: Cash and cash equivalents	190,841
Net Debt	**$2,658,915**

($ thousands)	**April 1, 2023**
Net Debt	$2,658,915
LTM Debt Agreement Adjusted EBITDA	$564,297
Net Leverage Ratio	**4.7x**

Net leverage ratio as of Q1 2023 was 4.7x

Notes:

a. Consists of acquisition costs as reflected within the unaudited consolidated statements of operations, including legal, consulting and other fees, and expenses incurred in connection with acquisitions completed during the applicable period, as well as inventory rationalization expenses incurred in connection with acquisitions. We expect to incur similar costs in connection with other acquisitions in the future and, under U.S. GAAP, such costs relating to acquisitions are expensed as incurred and not capitalized.

b. Consists of discrete items and project costs, including third party consulting and professional fees associated with strategic transformation initiatives.

c. Consists of the non-cash portion of rent expense, which reflects the extent to which our straight-line rent expense recognized under U.S. GAAP exceeds or is less than our cash rent payments.

d. Represents non-cash equity-based compensation expense.

e. Represents foreign currency transaction (gains)/losses, net that primarily related to the remeasurement of our intercompany loans, which are partially offset by unrealized (gains)/ losses on remeasurement of cross currency swaps and forward contracts.

f. Represents the recovery of previously uncollectible receivables outside of normal operations.

g. Relates to (gain)/loss, net on sale leasebacks, impairment of certain fixed assets and operating lease right-of-use assets related to closed locations, lease exit costs and other costs associated with stores that were closed prior to the respective lease termination dates.

h. Represents our estimate of our anticipated annual operating results, including, without limitation, our estimates of the contribution of businesses acquired as if such acquisitions had occurred on the first day of the twelve-month period ended April 1, 2023.

i. Represents our estimate of our anticipated annual operating results from new store openings and store closings annualized as if such store openings and store closings had occurred on the first day of the twelve-month period ended April 1, 2023.