

Q1 2025 Earnings Performance



1st Quarter Highlights

2.2%

System Sales Growth (YoY)

0.7%

Same Store Sales Growth (YoY)

4,797

Total Units

177

Net New Units (YoY)

\$125M

Adj. EBITDA

4.3x

Net Debt / Adj. EBITDA

Segment Results

	SYSTEM SALES GROWTH (YoY)	SAME STORE SALES GROWTH (YoY)	NET NEW UNITS (YoY)
Take 5	18.7%	8.0%	168
Franchise Brands	(3.8%)	(2.9%)	13
Car Wash	25.6%	26.2%	0

