

Q2 2025 Earnings Performance

2nd Quarter Highlights

3.1%

System Sales Growth (YoY)

1.7%

Same Store Sales Growth (YoY)

4,849

Total Units

184

Net New Units (YoY)

\$143M

Adj. EBITDA

3.9x^{*}

Net Debt / Adj. EBITDA

**as of July 31, 2025*

Segment Results

	SYSTEM SALES GROWTH (YoY)	SAME STORE SALES GROWTH (YoY)	NET NEW UNITS (YoY)
Take 5	17.2%	6.6%	169
Franchise Brands	(2.5%)	(1.5%)	23
Car Wash	19.1%	19.4%	(2)



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