

Q3 2025 Earnings Performance



3rd Quarter Highlights

4.7%

System Sales
Growth (YoY)

2.8%

Same Store
Sales Growth (YoY)

4,888

Total
Units

167

Net New
Units (YoY)

\$136M

Adj.
EBITDA

3.8x

Net Debt /
Adj. EBITDA

Segment Results

	SYSTEM-WIDE SALES GROWTH (YoY)	SAME STORE SALES GROWTH (YoY)	NET NEW UNITS (YoY)
Take 5	17.7%	6.8%	162
Franchise Brands	0.2%	0.7%	10
Car Wash	2.9%	3.9%	(2)



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